

# V I T A

**DATE:** September 1, 2013

**NAME:** Michael T. Peddle

**RANK:** Associate Professor

**DEPARTMENT:** Public Administration

## EDUCATION

Ph.D., 1985, Economics, Northwestern University, Evanston, Illinois  
M.P.A., 1981, Public Administration, Drake University, Des Moines, Iowa  
B.A., 1981, Economics, Drake University, Des Moines, Iowa  
National Uniform CPA Examination, Passed May 1990

## EMPLOYMENT

1990-Present

**Associate Professor**, Division of Public Administration, Department of Political Science, Northern Illinois University, DeKalb, Illinois (1993-present).

**Associate Dean for Academic Administration**, College of Liberal Arts & Sciences, Northern Illinois University, DeKalb, Illinois, (July 2010-August 2013)

**Acting Chair**, Department of Political Science, Northern Illinois University, DeKalb, Illinois, (June-July 2009; June-December 2011).

**Assistant Chair**, Department of Political Science, Northern Illinois University, DeKalb, Illinois, (January 2008-July 2010)

**Senior Faculty Research Associate**, Center for Governmental Studies, Northern Illinois University, DeKalb, Illinois. (1990-present; joint appointment 1990-2006)

**Adjunct Associate Professor**, Department of Urban Planning, College of Architecture and Urban Planning, University of Wisconsin (Milwaukee), Spring 1999.

**Assistant Professor**, Division of Public Administration, Department of Political Science, Northern Illinois University, DeKalb, Illinois. (1990-1993)

1984-1990

**Assistant Professor of Economics**, College of the Holy Cross, Worcester, Massachusetts.

**Director of Economics Department Honors Program** (1987-1990), College of the Holy Cross, Worcester, Massachusetts.

1983-1984

**Instructor of Economics**, University College, Northwestern University, Evanston, Illinois.

1982-1984

**Teaching Assistant**, Department of Economics, Northwestern University, Evanston, Illinois.

March - August 1983

**Field Research Economist and Staff Research Assistant**, Environmental Policy Project, Center for Urban Affairs and Policy Research, Northwestern University, Evanston, Illinois.

June - September 1982

**Research Assistant**, Department of Economics, Northwestern University, Evanston, Illinois.

May - June 1980

**Senior Office Clerk for Edit Operations**, United States Department of Commerce (Bureau of the Census), Elgin Illinois District Office.

January - May 1980

**Planning Intern**, Executive Office of the Governor, State Office for Planning and Programming, Des Moines, Iowa.

## **FELLOWSHIPS, AWARDS, AND HONORS**

Phi Beta Kappa, Mortarboard, Omicron Delta Kappa, Omicron Delta Epsilon, Drake National Alumni Scholarship, W.E. Alley Award (Outstanding Economics Graduate, Drake University), Northwestern University Fellowship, State Farm Companies Exceptional Student Fellowship, Holy Cross Batchelor-Ford Summer Faculty Fellowship (1987), Holy Cross Committee on Research and Publication Research Grant (1988), Northern Illinois University sabbatical (Fall 1995; Spring 2006), Distinguished Service Award of the MidContinent Regional Science Association (June 2002); Appreciation Pin, Girl Scouts-Sybaquay Council (April 2009), Honor Pin, Girl Scouts of Northern Illinois, (April 2012).

## **TEACHING CONTRIBUTIONS**

Courses Taught:

POLS 220: Introduction to Public Policy, Fall 2013

POLS 493A - Public Sector Decision Making (14 Graduate Students), Spring 1991.

PSPA 501/601 -Data Analysis in Public Administration, Fall 1990, Fall 1991, Fall 1992, Fall 1993, Fall 1994, Fall 1999, Fall 2001, Fall 2002, Fall 2004, Fall 2005, Fall 2006, Fall 2007, Fall 2008.

PSPA 504 - Public Program Evaluation Methods, Spring 2001, Spring 2007, Spring 2008.

PSPA 510 - Public Budgeting and Financial Administration, Fall 1996, Fall 1997 (distance learning), Fall 1999, Spring 2007, Summer 2007.

PSPA 611- Public Revenue Analysis and Financial Management, Spring 2009, Spring 2010, Summer 2010.

PSPA 535 - Local Economic Development Policy, Summer 1991, Summer 1994, Summer 1996, Spring 1998, Spring 1999 (distance learning), Fall 2000 (distance learning), Summer 2002, Spring 2003, Spring 2004, Summer 2005 (distance learning-35 students), Fall 2006, Fall 2007, Summer 2009.

POLS 543 - Advanced Analysis of Political Data, Spring 1997, Spring 2000.

PSPA 552 - Public Sector Revenue Management, Spring 1992, Spring 1993, Spring 1994, Spring 1995, Spring 1996 (distance learning), Summer 1997 (distance learning), Fall 1998 (distance learning), Summer 2000, Spring 2002 (distance learning), Summer 2003, Spring 2005, Summer 2006, Spring 2008.

PSPA 653 - Intermediate Public and Non-Profit Financial Management, Fall 2009

PSPA 559 - American Economic Restructuring and Public Policy, Summer 1993, Summer 1995 (distance learning), Summer 1999, Fall 2003, Summer 2008.

PSPA 559 - Growth Management Policy, Summer 1998 (distance learning), Summer 2001, Summer 2004.

Starred Paper Supervision: Peter Stettler (completed 2/91); Michael Guttman (completed 9/92); Andy Flodin, Paula Kilman, Chris Myers, Jim Huske, Michael Crotty (completed 2/93); Renee Farrell (completed 12/93); Tina Jackson, Pat Boesche (completed 2/94); Ellen Balsamo, Jill Osth, Dan Hernandez (completed 10/94); Michelle Zimmerman, Raquel Becerra (completed 2/95); Matt O'Bierne, Stan Balicki, Jim Ryan (completed 10/95); Shane Winn, Jeff Sloss, Brett Coomber, Laura Klever (completed 2/96); Scott Niehaus (completed 10/96); Dawn Peters (completed 3/97), Julia Carroll, Chris Hostetler, John Nevenhoven (completed

10/98); John Lockerby, Chris Clark (completed 3/99), Bridget Hill (completed 10/99); April Little, Kevin Wachtel (completed March 2000); Tasneem Bhabrawala, Nancy Kauzlarich, John Schuldt (completed October 2000); Theresa Bennett, Paige Bryan, Erik Bush, Russ Cerny, Joe Jakubowski (completed March 2001); Erik Bush, Jill Dutch, Tom Rooney, Steve Super (completed October 2001); Tara Erickson, Karen Johnsen, Nate Nickel, Aaron Oppenheimer, Matt Roan, Steve Tilton, Matt York, Jessica Timm (all completed March 2002); Julie Amico, Tiras Petrea, Tom Crowley (all completed October 2002); Lina Rombalsky, Mark Kolar (all completed March 2003); George Peluso (Completed March 2004); Kimberly Richardson (completed October 2004); Patrick Marsh, Kenneth Lateer (completed March 2005); Brian Gross, Cathy Doczekalski (completed October 2005); Bart Olson, Larry Noller, Joan Altman (completed March 2006); James Barr, Milton Vasich, Kelly Hammill (completed October 2006); Brian Simmons, Wes Kornowske, Ashley Corcoran, Gwendolyn Veasey (completed March 2007); Zach Dietz, Andrew Peters, Ramesh Kanapareddy (Completed March 2008); Andrea Task (Completed November 2008); Kyle Cratty, Christopher McDonnell (completed Spring 2009); Kyle Palmer, Kyle Solberg (completed Fall 2009); Tim Sexton, Richard Smeaton,, Richard Kozal, John Prezjner, Jamie Belongia, Jason Raidbard (completed Spring 2010); Dane Checolinski (completed Fall 2010).

Independent Studies: Jill Osth (Spring 1992), Albert Holmes (Summer 1992), Paula Radtke (Summer 1992), Theresa Weeks (Summer/Fall 1992), David Barajas (Fall 1992), Pat Boesche (Summer 1993), Jeff Sloss (Summer 1994), Shane Winn (Fall 1994), Curtis Saulter (Summer 1996), Shayne Kavanagh (Fall 1996), Chris Aiston (Fall 1996), Kevin Wachtel (Fall 1999), Patrick Marsh (Summer 2003), Shannon Sohl (Spring 2007).

M.S. Committees: Michael Stumpf (Geography, Oral given 6/95, Thesis Defense, 4/96), Dawn Grivetti (Geography, oral given 10/96), Theresa Wittenauer (Geography, Thesis Defense Spring 2005).

Ph.D. Program Committees: Michael Merritt (oral given summer 1994), Violeta Pallavicini (orals given 2/91) Don Terry Veal (oral given 2/92 and 12/94), Merrill Johnson (oral given 12/92), Patrick Stewart (oral given 2/93), Curtis Saulter (orals given 7/94, 2/95, written comps and oral given Spring 1997), John Baj (oral given 4/95), Mike Harner (oral given 10/96), Pat Boesche (oral given 10/96, written comps given 1998), Ross Alexander (oral given 1/99, written comps Spring 2001), Brian Caputo (reactivated Spring 2006); Shannon Sohl, Tatchalerm Sudhipongpracha, Kachikwulu Akabike.

Doctoral Dissertation Committees: (Economics Department): Sudhakar Satyararayan (defense held 8/92), Q. Dong (defense held 6/93), Jonathan Ikoba (defense held 12/93), Ming Fan (defense held 5/97). (Political Science Department): Keenan Grenell (defense held 9/93), Damrong Wathana (defense held 5/94), James Kaatz (defense held 12/95), Ed Furlong (chair)(defense held 8/99), Kim Sullivan (defense held 1/99), Harvey Schmidt, Pat Boesche, David Emanuelson (defense held 2002), Ross Alexander (defense held 5/02), Obuya Bagaka (defense held Spring 2009), Adrienne Holloway (defense held June 2010), Shannon Sohl (chair, proposal defended Spring 2010), Carl Adrianopoli (chair, in progress); Larry Vaupel (chair, in progress).

Doctoral Defense Committee (Dean's Rep.): William Marker (Economics) (6/91), Li-Ping Alfred Cheng (8/93), Felicia Stewart (Education) (10/96); Thomas W. Schneider (Education) (10/00), Gongzhu Zhang (Education) (7/04); Michael Volpe (Education) (6/06), Craig Lehigh (Education) (7/07).

M.P.A. Intern Supervisor: Eric Bennett (5/96 - 8/98), Jason Hayden (8/98 - 8/99), Paige Bryan (special project intern: 4/00-12/00).

International Training and Development Workshops: Risk Management (October 1996, two Ethiopian administrators), Capital Budgeting (October 1996, two Ethiopian administrators).

## PUBLICATIONS AND PAPERS

### Refereed Publications:

#### Post-tenure:

- "Reformulating and Refocusing a Budgeting and Finance Curriculum," (with K. Thurmaier), *Journal of Public Administration Education* 17(4-Fall 2011), 523-542 .
- "Development Exactions," (with R. Dahlstrom) *Financing Economic Development in the Twenty-First Century (2<sup>nd</sup> edition)* (White and Kotval, eds.), Armonk (NY): M.E. Sharpe, 2013: pp. 302-322.
- "Measuring the Financial Position of Municipalities: Numbers Do Not Speak for Themselves," (with S. Sohl, K. Thurmaier, C. Wood, and G. Kuhn) Public Budgeting & Finance 29(Fall 2009), 74-96.
- "Innovation in Hard Times is Essential, But Often Most Difficult," in *Navigating the Fiscal Crisis: Tested Strategies for Local Leaders*, Alliance for Innovation, White Paper commissioned by ICMA, Phoenix (AZ), January 2009.
- "Finance," in *Political Encyclopedia of U.S. States and Regions* (Volume 2) (Donald P. Haider-Markel, General Editor), Washington (D.C.): CQ Press, 2009, pp. 774-776 (sole-authored, invited, refereed).
- "Fiscal Federalism," (with Shannon Sohl) in *Political Encyclopedia of U.S. States and Regions* (Volume 2) (Donald P. Haider-Markel, General Editor), Washington (D.C.): CQ Press, 2009, pp. 770-774. (invited, refereed).
- "Negotiating and Bargaining in Economic Development," Government Finance Review, 24(June 2008), pp. 32-36.
- "Development Exactions," (with R.K. Dahlstrom), in *Financing Economic Development in the 21<sup>st</sup> Century* (Sammis White, Edward Hill, Richard Bingham eds.), M. E. Sharpe, 2003, pp: 92-109.
- "Public Teacher Entry and Retention in Illinois—Are There Leaks in the Pipeline?" (with C.E. Trott), Report to the Illinois Education Research Council, Center for Governmental Studies, July 2002.
- "Making All Faculty Count: Illinois Faculty Responsibilities and Satisfaction Surveys," (with C.E. Trott and IBHE staff), Report to the Illinois Board of Higher Education, Center for Governmental Studies, April 2002. (Refereed).
- "Does Illinois Retain its Information Technology Graduates Upon Baccalaureate Completion? A Summary of Multiple Survey Results" (with C.E. Trott), Report to Illinois Board of Higher Education, Center for Governmental Studies, June 2001. (Refereed)
- Does Government Need to Be Involved in Primary and Secondary Education?*, New York: Garland Publishing, 2000. (Sole authored, refereed book).
- "Frustration at the Factory: Employer Perceptions of Workforce Deficiencies and Training Needs," Journal of Regional Analysis & Policy, 30(2000), pp. 23-42. (Sole authored, refereed article)
- The Five-Year Regional Economic Development Strategy*, prepared by Illinois Department of Commerce and Community Affairs and the Center for Governmental Studies (NIU), February 2000, (Refereed)
- "Do Development Impact Fees Reduce Residential Growth?" (with Mark Skidmore), Growth and Change, 29 (Fall 1998), pp. 383-400 (refereed).

- "Does Illinois need general purpose impact fee legislation?" (with John L. Lewis), Illinois Developer, Department of Commerce and Community Affairs, State of Illinois, January 1998 (refereed).
- "Public Costs in Southeastern Wisconsin under Alternative Land Development Scenarios" (with Eric M. Bennett), Report to American Council for an Energy Efficient Environment, December 1997 (refereed).
- "Development Exactions as Growth Management and Local Infrastructure Finance Tools," Public Works Management & Policy, October 1996, pp. 129-144. (with J.L. Lewis, refereed).
- Study Guide: Public Finance by David N. Hyman (5th ed.), Fort Worth, Texas, Dryden Press, 1996 (revision).
- "Targeting Educational Services for Economic Development: What is the Role for Metropolitan Universities?" Metropolitan Universities, 5 (Spring 1995), pp. 71-83. (refereed).

### Pre-tenure

- "Planned Industrial and Commercial Developments in the United States: A Review of the History, Literature and Empirical Evidence Regarding Industrial Parks and Research Parks" Economic Development Quarterly, February 1993.
- Study Guide: Public Finance by David N. Hyman (4th ed.), Fort Worth, Texas, Dryden Press, 1993 (revision).
- "Industrial Park Location: Do Firm Characteristics Matter?", Regional Science Perspectives, Fall 1990, pp. 26-36 (refereed).
- Study Guide: Public Finance by David N. Hyman (3rd ed.), Hinsdale, Illinois, Dryden Press, 1990 (refereed).
- "An Empirical Investigation of the Relationship Between Community Characteristics and the Presence of Industrial Parks," Regional Science Perspectives, 18 (1988): pp. 14-28 (refereed).
- "A Consistent Framework for the Tax Treatment of Employee Benefits," (with S. Sandstrom), Journal of Contemporary Law, 13 (1987): pp. 249-276 (Refereed).
- "The Appropriate Estimation of Models of Intrametropolitan Firm Location: An Empirical Note," Land Economics, 63 (1987): pp. 303-305 (refereed).
- "Wage Gradients in a Multinucleated City," (with J. DiMasi), Regional Science Perspectives, 16 (1986): pp. 16-25 (refereed).

### **Invited, Editorially-Reviewed Publications:**

- "Economic Development Finance. By Karl Seidman", Review Essay, *Economic Development Quarterly*, November 2006, pp. 389-390.
- "Tax Caps-A Look at the Arguments," (with John Lewis and Jason Hayden), Policy Profiles, Center for Governmental Studies, Northern Illinois University, February 1999.
- "Community Research Can Improve Local Policy Decisions," City/County Management in Illinois, 79 (December 1998), pp. 4-6 (invited, not refereed).
- "TIF in Illinois: The good, the bad, and the ugly," Northern Illinois University Law Review, 17 (Summer 1997), pp. 441-457 (invited, not refereed).
- "Local option income tax may be the answer," DeKalb County Business, October 1997 (not refereed).
- "What makes for good local economic development policy?" City Management in Illinois, Illinois City/County Management Association, April 1997 (not refereed).
- "The Effects of Growth Management Policies on Agricultural Land Values," in Competition for the Land: A Workshop on the Effects of Public Policy on the Market for U.S. Farmland (conference proceedings), Center for Agriculture in the Environment, American Farmland Trust, February 1997 (not refereed).

- "Local Employer Needs Assessment for the Fox Valley Educational Alliance," Fox Valley Educational Alliance, November 1996. (with E.M. Bennett, refereed).
- "Development residentially dominated," DeKalb County Business, May 1995, p.6. (not refereed).
- "Impact fees and their ramifications for DeKalb County," DeKalb County Business, March 1995, p.8. (not refereed).
- "Balanced Growth," Public Administration Review, 54 (March/April 1994), 217. (book review) (not refereed).
- "The Property Tax Limitation Act: Where Do We Go From Here?" City Management in Illinois, June 1994. pp 3-4. (not refereed).
- "Tax and Expenditure Limitations: A 1990 View," City Management in Illinois, Newsletter, ILCMA, November 1990, pp. 3-6, (not refereed).
- "Flat Tax", Encyclopedia Americana, 1986 (reprinted in each subsequent edition) (not refereed).
- "Simon, Herbert A.," Encyclopedia Americana, 1986 (reprinted in each subsequent edition) (not refereed).

#### **Other publications:**

- The 2010 Report on the Illinois Policy Survey*, (with Barbara Burrell), January 2009, Center for Governmental Studies, Northern Illinois University. (Not refereed)
- The 2009 Report on the Illinois Policy Survey*, (with Barbara Burrell), January 2009, Center for Governmental Studies, Northern Illinois University. (Not refereed)
- The 2008 Report on the Illinois Policy Survey*, (with Barbara Burrell), January 2008, Center for Governmental Studies, Northern Illinois University. (Not refereed)
- The 2007 Report on the Illinois Policy Survey*, (with Barbara Burrell), March 2007, Center for Governmental Studies, Northern Illinois University. (Not refereed)
- "Comparative Fiscal Profile Analysis: City of Peoria, Illinois," (with Greg Kuhn, Kurt Thurmaier, Curt Wood, Shannon Sohl, and Lina Rombalsky), Report to Peoria Area Chamber of Commerce, Fall 2007, Center for Governmental Studies, Northern Illinois University. (Not refereed)
- "School District 129: Enrollment Projections Overview," (with Roger Dahlstrom and Ruth Anne Tobias), Center for Governmental Studies, Northern Illinois University, July 2006.
- "The 2006 Report on the Illinois Policy Survey," (with Barbara Burrell), January 2006, Center for Governmental Studies, Northern Illinois University.
- "Blackhawk Hills Economic Development District Economic Distress Study Final Report," Regional Development Institute, Northern Illinois University, June 2005.
- "Enrollment Projections for Roxana Community Unit District 1 2006-2012", (with R.A. Tobias), Regional Development Institute, Northern Illinois University, September 2005.
- "Critical Choices," Final Report to U.S. Department of Education, Regional Development Institute, Northern Illinois University, May 2005.
- The 2006 Report on the Illinois Policy Survey* (with B. Burrell), Center for Governmental Studies, Northern Illinois University, January 2006.
- The 2005 Report on the Illinois Policy Survey* (with B. Burrell), Center for Governmental Studies, Northern Illinois University, January 2005.
- The 2004 Report on the Illinois Policy Survey* (with B. Burrell), Center for Governmental Studies, Northern Illinois University, March 2004.
- "The Higher Education Highway for Latinos: Limited Access and Limited Horsepower?" (with J.L. Lewis), Final Report to Illinois Board of Higher Education, May 2004 (non-refereed).
- "Transfer Student Satisfaction Survey," (with C.E. Trott), Final Report to the Illinois Board of Higher Education, Center for Governmental Studies, Northern Illinois University, April 2003.

- "Demand Assessment and Gap Analysis for the Illinois Virtual High School" (with C.E. Trott), Report to Illinois Virtual High School Steering Committee, Center for Governmental Studies, May 2001. (Reviewed, not refereed).
- "The Demand for Internet-Based Courses and Programs in the FVEA Service Region: Types and Specific Course Topics," Report to the Fox Valley Educational Alliance, Center for Governmental Studies, August 2001.
- The Demand for Internet-based Courses and Programs in the FVEA Service Region: Types, Topics, and Willingness to Pay*, Report to the Fox Valley Educational Alliance, August 2000 (sole-authored, reviewed, not refereed).
- "Geneva Retail Business Survey," Report to Geneva Retail Task Force, February 2000 (technical report, not reviewed or refereed).
- "ASHE Membership Survey," Report to American Society for Health Care Engineering, (with John L. Lewis and Lisa K. Bergeron), June 2000 (reviewed, not refereed).
- "ASHE Education and Training Survey," Report to American Society for Health Care Engineering, (with John L. Lewis and Lisa K. Bergeron), December 2000 (reviewed, not refereed).
- "City of Park Ridge Uptown Redevelopment Survey 2000," Report to the City of Park Ridge, (with Lisa Bergeron), August 2000 (not refereed).
- "Strategic Planning for Economic Development in Lake in the Hills," Report to Village of Lake in the Hills, October 2000 (reviewed, not refereed).
- "A Needs Assessment and Demand Analysis Related to Higher Education Services in Lake County, Illinois," (with John L. Lewis and Charles Trott), Report to Lake County Multi-University Center, September 1999, (reviewed, not refereed).
- "Satisfaction with High Education in Illinois Among Greater Springfield Area Employers, 1999," (with Charles Trott, Cynthia Nelson, and Lisa Bergeron), Report to the Illinois Board of Higher Education, August 1999 (reviewed, not refereed).
- "Assessment of Regional Capacity and Interest Regarding Computer-based Courses and Programs," (with Jason Hayden), Fox Valley Educational Alliance, August 1999, (reviewed, not refereed).
- "Employer Satisfaction with Higher Education in Illinois, 1998," (with Charles Trott, John Lewis, and Lisa Bergeron), Report to Illinois Board of Higher Education, December 1998, (reviewed, not refereed).
- "Analysis of the Efficacy of Transfer of Greater Peoria Airport Public Safety Responsibilities to the Village of Bartonville, Illinois" (with John L. Lewis), CGS Report, October 1998 (refereed).
- "Financial Review: Sycamore Park District," CGS Report, September 1998 (technical report to client, not refereed).
- "Assessment of Alternative Educational Delivery Technologies for Servicing Placebound Students" (with Eric M. Bennett), Fox Valley Educational Alliance, August 1998 (reviewed, not refereed).
- "A Report to Joliet School District #86: Enrollment Projections through 2005" (with John L. Lewis and Ruth Anne Tobias), CGS Report, August 1998 (reviewed, not refereed).
- "Local Employer Needs Assessment for the Fox Valley Educational Alliance" (with Eric M. Bennett), December 1997 (not refereed).
- "Financial and Revenue Analysis of the City of Aurora" (with Eric M. Bennett), Report to Aurora Area Chamber of Commerce, October 1997 (not refereed).
- "Enrollment Analysis for a Proposed School District" (with John L. Lewis), prepared for the Village of Bartlett, July 1997 (not refereed).
- "Table of Estimated Ultimate Population per Dwelling Unit (by type and bedrooms)," Village of Bartlett, July 1997 (not refereed).
- "North Central Service and SouthWest Service Railroad Line Service Impact Evaluation," Report to Metra, August 1996. (with J.L. Lewis, R. Kuner, and V. Bhatia, refereed).
- "Northern Illinois University: Return on Investment," CGS Report, October 1996. (with J.L. Lewis, D.P. Redmon, and A. Kise, not refereed).
- "An Analysis for a Comprehensive Institution of Higher Education in Lake County, IL," CGS Report, October 1996. (with J.L. Lewis, not refereed).

- "Fiscal Impact of Proposed DeKalb Arena Project on the City of DeKalb and County of DeKalb," CGS Report , May 1996. (with J.L. Lewis, not refereed).
- "Report to the Sycamore Park District on the Costs of Growth," CGS Report, January 1996. (not refereed).
- "Occupational Education and Training Services Assessment for the Area Served by the Fox Valley Educational Alliance," (with J. Palmer), Center for Governmental Studies, Northern Illinois University, September 1995. (refereed).
- "Economic Impact Study of Northern Illinois University Operations and Construction," (with A. Kise and J. Lewis), Center for Governmental Studies, Northern Illinois University, October 1995. (not refereed).
- "Report to the Sycamore Park District on the Costs of Growth," Center for Governmental Studies, Northern Illinois University, February 1995 (not refereed).
- "Findings For Downtown DeKalb," (with J.L. Lewis, C.B. Zar and A. Dahl) May 1994, Center For Governmental Studies, (not refereed).
- "Report to Belvidere Park District and Boone County Conservation District on the Costs of Growth," November 1993, Center For Governmental Studies. (not refereed).
- "Revenue Analysis of City of Belvidere," December 1993, Center For Governmental Studies. (not refereed).
- "Report to Belvidere School District #100 and North Boone School District #200 on the Costs of Growth," (with J.L. Lewis), November 1993, Center For Governmental Studies (not refereed).
- "Report to Lake County EDC on the Strategic Planning Retreat", November 1993, Center for Governmental Studies (not refereed).
- "Survey of Farmers: Rappahannock County, VA," (with J.D. Esseks) American Farmland Trust Report, December 1992 (not refereed).
- "Targeting Educational Services for Economic Development" report to Illinois Board of Higher Education, December 1992 (not refereed).
- "Primary Economic Impacts" (with M. al Chalabi, and R. Ducharme), Illinois - Indiana Regional Airport: Site Selection, Environmental Assessment, Master Plan, Working paper no. 15A, The Al Chalabi Group. Ltd. - TAMS. (not refereed) September 1991.

**Complete Manuscripts (Submitted or to be submitted to refereed journals):**

- Negotiation and Bargaining in Economic Development*, book manuscript submitted to ICMA (rejected 4/07), Northern Illinois University Press (rejected without submission or review April 2008), Georgetown University Press (rejected without review June 2008), being revised for resubmission to another publisher.
- "An Evaluation of Bond Ratings to Financial Reporting Structures," (with K. Thurmaier, S. Sohl, G. Kuhn, and C. Wood), submitted to *Municipal Finance Journal* in December 2008; received revise and resubmit which is pending..
- "Asking, Answering, and Analyzing: Ethical Practices in Community and Social Science Research," (with Heidi Koenig), presented by Peddle at MidContinent Regional Science Association Annual Meeting, Kansas City (MO), June 2007.
- "Non-resident users of government facilities and services: How should they be charged?" presented at Association of Budgeting and Financial Management annual conference, Washington (DC), October 2007.
- "Rigor or Rigormortis: Curricular Choice and Success Among Latino Students," Presented at Urban Affairs Association Annual Meeting, April 2005, Salt Lake City
- "The Effects of Impact Fees on Community Finances," presented at Academy of Economics and Finance, February 1998.
- "Local Growth Management Policy in an Era of 'Fend for Yourself Federalism'," presented at Urban Affairs Association annual meeting, April 1998.
- "Land Value, Land Conversion, and the Choice of Local Growth Management Tools," paper completed for invited presentation at Competition for the Land Workshop, February 1997.



## **FUNDED PROJECTS/OTHER RESEARCH IN PROGRESS**

### **Selected Recent Conference Presentations:**

- “Changing Tides in Government Finance: Are Revenue Bonds Now Obsolete?”, Association for Budgeting and Financial Management, October 2010, Omaha, NE.
- “Recognizing and Defining the Fiduciary Responsibility of Elected Officials,” Association for Budgeting and Financial Management, October 2009, Washington, DC.
- “Non-resident users of government facilities and services: How should they be charged?” (revised version with empirical work), MidContinent Regional Science Association, June 2009, Milwaukee, WI
- “An Evaluation of Bond Ratings to Financial Reporting Structures,” (with K. Thurmaier, S. Sohl, G. Kuhn, and C. Wood), Association for Budgeting and Financial Management, October 2008, Chicago, IL.
- “Reformulating and Refocusing a Budgeting and Finance Curriculum,” (with K. Thurmaier), Association for Budgeting and Financial Management, October 2008, Chicago, IL.
- “Negotiating and Bargaining in Economic Development,” Midwest Political Science Association, April 2008, Chicago, IL.
- “Measuring the Financial Position of Municipalities: Numbers Do Not Speak for Themselves,” (with S. Sohl, K. Thurmaier, C. Wood, and G. Kuhn), Association for Budgeting and Financial Management, October 2007, Washington, DC.
- “Non-resident users of government facilities and services: How should they be charged?” presented at Association of Budgeting and Financial Management, Washington (DC), October 2007.
- “Asking, Answering, and Analyzing: Ethical Practices in Community and Social Science Research,” (with Heidi Koenig), MidContinent Regional Science Association Annual Meeting, Kansas City (MO), June 2007.

### **Grant Proposals and Funded Projects:**

- Hinckley Big-Rock School District, “Facilities Planning Services,” with Burnidge-Cassell Associates, RFP submittal, \$40,000 (NIU portion), proposal rejected (we were a finalist and I participated as a presenter before the board of education, but we were not chosen to receive the contract).
- Co-PI, “Growth and Enrollment Study”, West Aurora School District #129, (with Roger Dahlstrom and Ruth Anne Tobias), \$10,000, funded May 2006-October 2006, my contribution was about 70% to the total project.
- Co-PI, “Enrollment Projections Update and Boundary Scenario Study,” Glen Ellyn School District #41, (with Ruth Anne Tobias), \$9950, funded September 2006-December 2006, my contribution to the project ended up about 75% as the Boundary Scenario Study was never completed and accepted by the district (which was the portion of the study to which I was going to have little or no contribution)
- Co-PI, “Demographic and Enrollment Study,” Brookfield/LaGrange Park School District #95, (with Ruth Anne Tobias), \$5000, funded December 2006-March 2007,
- “Leadership Training for Minority Communities,” Proposal to Chicago Community Trust, (with Rebecca Steffenson and James Lewis), \$100,000+, submitted November 2006.
- Co-Principal Investigator, “Economic Development Strategic Planning,” Blackhawk Hills Economic Development District,” (\$35,000), Funded August 2004-June 2005.
- Co-Principal Investigator, “Enrollment and Demographic Study Update,” Glen Ellyn Elementary District #41, (\$1500), Funded August 2005-September 2005.
- Co-Principal Investigator, “Enrollment Projections and Growth Scenarios,” Roxana School District #1, (\$17,500), Funded May 2005-October 2005.
- “Growth Management Planning Workshop,” Miller Township School District, (\$1,000), funded September 2005.

"Population Table Methodology," City of Naperville, (\$500), funded April 2005.  
 Project Director, "Critical Choices," Learning Anytime Anywhere Partnership Grant, Fund for the Improvement of PostSecondary Education, U.S. Department of Education (\$1,600,000), funded September 2001-May 2005. I was not responsible for securing this grant but took over as Project Director in July 2002 upon the retirement of Janet Lessner, the original project director. I had to close out the grant and write the final report for submission to the U.S. Department of Education as part of my responsibilities.  
 EDA University Center for Northwest Illinois, proposal to Economic Development Administration (\$300,000 +, June 2005, not funded).  
 Strategic Planning Data Assistance, Elgin Community College, (\$20,000+, August 2005, not funded ,)  
 Enrollment Projections, River Forest Elementary School District, (\$15,000 +, September 2005, not funded)  
 Principal Investigator, "Economic and Demographic Study of Feasibility of New School District (Update)," Village of Bartlett, (\$10,000), Funded August-September 2004.  
 Co-Principal Investigator, "Enrollment and Demographic Study," Indian Prairie School District, (\$15,000), Funded March 2004-August 2004.  
 Co-Principal Investigator, "Enrollment and Demographic Study," Glen Ellyn Elementary District #41, (\$15,000), Funded July 2004-October 2004.  
 Principal Investigator, "Citizen Survey and Needs Assessment," proposal to DuPage County Forest Preserve District, May 2004 (not funded)  
 Co-Project Director, "St. Charles School District Enrollment and Fiscal Impact Study," St. Charles School District # , (\$36,000), funded December 1, 2003-April 1, 2004.  
 Co-Project Director, "DeKalb Growth Survey", City of DeKalb, \$15,000, Summer 2003.  
 Principal Investigator (with John L. Lewis, Co-PI), "Higher Education Highway for Latinos: Limited Access and Limited Horsepower?" Higher Education Cooperation Act Grant, Illinois Board of Higher Education (\$75,000), funded September 2002-August 2003.  
 Principal Investigator, "2002 Fox Valley Educational Alliance Needs Assessment," Fox Valley Educational Alliance (\$10,000), funded March-August 2002.  
 Co-Principal Investigator, "The Use of Part-time and Nontenure-Track Faculty by Illinois Colleges and Universities," Illinois Board of Higher Education (\$48,000), funded August 2001-March 2002 (project work began in May 2001).  
 Co-Principal Investigator, "The Teacher Supply Pipeline in Illinois," Illinois Education Research Council (\$105,000), funded August 2001-August 2002 (project work began in May 2001).  
 Co-Principal Investigator, "Illinois Higher Education Graduates and the Information Technology Labor Market" and "Assessment of the Illinois Articulation Strategy," Illinois Board of Higher Education (\$70,000), funded September 2000-September 2002.  
 Co-Principal Investigator, "Statewide Regional Economic Development Planning," Illinois Department of Commerce and Community Affairs (FY2000: \$200,625, FY2001: \$225,000, FY2002: 250,000), funded January 2000-August 2003.  
 Principal Investigator, "Educational Needs Assessment and Demand Analysis," Quad City Chamber of Commerce (\$95,000), submitted April 2002, not funded.  
 Principal Investigator, "Educational Needs Assessment and Demand Analysis," Rockford Chamber of Commerce (\$105,000), submitted June 2002, not funded.  
 Principal Investigator, "2001 Fox Valley Educational Alliance Needs Assessment," Fox Valley Educational Alliance (\$10,000), funded March-August 2001.  
 Co-Principal Investigator, "Campus Climate Survey," Office of the Provost, Northern Illinois University (\$5,000), funded April-September 2001.  
 Co-Principal Investigator, "Demand Analysis and Gap Analysis," Illinois Virtual High School (\$38,000), funded June 2000-March 2001.  
 Co-Principal Investigator, "Population Projections Methodology and Utilization," Northeastern Illinois Planning Commission (\$40,000) , funded April 2001-December 2002.  
 Principal Investigator, "Assessment of Interest and Demand for Computer-Based Courses," Fox

Valley Educational Alliance (\$10,000), funded March 2000-September 2000.

Co-Principal Investigator, "Membership Satisfaction Survey" and "Education and Training Needs Survey," American Society for Healthcare Engineering (\$22,000), funded March 2000-December 2000.

Co-Principal Investigator, "Economic Development Strategic Planning Sessions," Village of Lake in the Hills (\$1,500), funded June-October 2000.

Principal Investigator, "Technical Assistance to Illinois River Communities," Division of Public Administration (NIU), (\$7,500), funded April 2000-present. (My part in this project funded by a state appropriation to the Division was through a sub-contract by the Division with the Center for Governmental Studies and I participated in the project as part of my normal Center responsibilities).

Co-Principal Investigator, Strategic Planning Assistance, McHenry County College (\$28,000), submitted July 2000, proposal still pending.

Co-Principal Investigator, "Computer-Based Instruction Evaluation," proposal to FOCUS: Hope, (\$425,000), proposal denied September 2000. (This was a FIPSE grant for which we would be a subcontractor of FOCUS: Hope. This year the proposal was selected for second stage consideration [about 20% made this first cut], but FOCUS: Hope's project was once again not funded).

Co-Principal Investigator, "Update of School and Park Donation Ordinances," proposal to City of Naperville, (\$97,826). Proposal denied September 2000.

Principal Investigator, "Needs Assessment for Computer-Based Courses," West Suburban Higher Education Consortium, (\$10,000), proposal denied July 2000.

Co-Principal Investigator, "Enrollment Projections," Roselle Elementary District #12, (\$5,000), proposal denied April 2000.

Project Staff, "DeKalb Park District Master Plan," funded 1999.

Co-Principal Investigator, "Geneva Retail Business Survey," City of Geneva, (\$1,500), funded October 1999-February 2000.

Co-Principal Investigator, "Employer Satisfaction Survey," Illinois Board of Higher Education, (\$25,700), funded July-September 1999.

Co-Principal Investigator, "Computer-Based Instruction Evaluation," proposal to FOCUS: Hope, (\$425,000), proposal denied September 1999.

Co-Principal Investigator, "Trust Fund Model Evaluation," Illinois Department of Employment Security, (\$5,000), funded March-May 1999.

Project Staff, "Economic Impact Analysis," Naperville Economic Development Partnership, March 1999.

Principal Investigator, "1999 Needs Assessment for Computer-Based Courses," Fox Valley Educational Alliance, (\$10,000), funded January-August 1999.

Co-Principal Investigator, "Land-Cash Ordinances," Village of Montgomery, (\$1500), funded March-July 1999.

Project Staff, "Economic Development Plan," Village of Mokena, funded January-July 1999.

Principal Investigator, "Employer Needs Assessment and Demand Analysis," Lake County Multi-University Center, (\$10,000), September 1998, funded January 1999-September 1999.

Co-Principal Investigator, "Studies on the Impact of Higher Education in Illinois," Institute for Government and Public Affairs, University of Illinois, (\$14,000) funded January-July 1999.

Co-Principal Investigator, "Employer Satisfaction with Higher Education in Illinois," Illinois Board of Higher Education, (\$60,000), funded August 1998-March 1999.

Co-Principal Investigator, "Planning Training and Assistance," South Elgin Economic Development Commission, (\$50,000), October 1998, not funded.

Principal Investigator, "Evaluation of Peoria Alternative Charter School," Peoria Public Schools, \$15,000, submitted September 1998, not funded.

Principal Investigator, "Assessment of Alternative Distance Learning Technologies," Fox Valley Educational Alliance, (\$10,000), funded January-August 1998.

Project Staff, "Comprehensive Strategic Plan," Sycamore Park District, September 1998.

Principal Investigator, "Analysis of Incorporation," Prestbury Citizen's Association, (\$500), funded July-August 1998.

Principal Investigator, "Demand and Needs Analysis," Lake County Multi-University Center, (\$10,000), September 1998, funded January 1999-July 1999.

Project Staff, "Employer Survey," Illinois Board of Higher Education, August-November 1998.

Co-Principal Investigator, "Needs Assessment and Community Education," Community Action Network of Bloomington Normal, \$50,000, September 1998, not funded.

Co-Principal Investigator, "Demographic Analysis," Joliet School District #86, (\$8,000), funded January-August 1998.

Co-Principal Investigator, "Analysis of Annexation of Greater Peoria Airport," Village of Bartonville, (\$5,000), funded July 1998-October 1998.

Co-Principal Investigator, "Demand Analysis and Marketing Plan for Proposed Industrial Park," Village of Algonquin, (\$70,000), proposal submitted December 1997, not funded.

Principal Investigator/Project Director, "Education and Training Needs Assessment," Fox Valley Educational Alliance, (\$10,000), funded March-November 1997.

Co-Principal Investigator, "Survey of Manufacturing Firms," Illinois Manufacturing Extension Center, (\$45,000), funded December 1997-March 1999.

Principal Investigator, "Education Needs Assessment," NIU College of Business, (\$1500), May 1997, not funded.

Principal Investigator/Project Director, "Education Needs Assessment," North Suburban Higher Education Consortium, (\$15,000), May 1997, not funded.

Co-Principal Investigator, "Economic Development Planning," Kendall County Economic Development Commission, (\$3,000), June 1997, not funded.

Principal Investigator, "A Scoring System for Assessing Collectability of Delinquent Accounts," CREDITPAC, (\$15,000), funded October 1997-January 1999.

Principal Investigator, "Financial Analysis for City of Aurora," Aurora Area Chamber of Commerce, (\$2,000), funded September-November 1997.

Project Staff, "Analysis of Indy Car Racetrack," Indianapolis Motor Speedway, (\$1500), funded August 1997.

Principal Investigator/Project Director, "Community Research Workshop," Fox Valley Educational Alliance, (\$1,000), funded March 1997.

Principal Investigator, "Analysis of Mass Transit Alternatives," proposal to South Central Illinois Mass Transit District, (\$80,000), January 1997, not funded.

Principal Investigator/Project Director, "Fiscal Impact of Alternative Growth Scenarios," American Farmland Trusts, (\$9,475), funded December 1996 - December 1997.

Co-Principal Investigator, "Demographic Study of Proposed Bartlett School District," Village of Bartlett, (\$7,000), funded December 1996 - June 1997.

Principal Investigator/Project Director, "Education and Training Needs Assessment," Fox Valley Educational Alliance, (\$70,000), funded March - November 1996.

Co-Principal Investigator, "Demographic and Enrollment Projection Study," Skokie School District #68, (\$7,500), funded July - November 1996.

Principal Investigator, "South Suburban Rail Feasibility Study," Metra, (\$131,000), (not funded).

Principal Investigator, "Costs of Growth Demographic Study," Sycamore Park District, (\$1,000), funded January - June 1996.

Co-Principal Investigator, "Non-Work Use of Transit," IDOT, June 1996, (\$81,000), not funded.

Co-Principal Investigator, "Downtown Redevelopment and Marketing Plan," Rockford Central Area Corporation, (\$30,000), June 1996, (not funded).

Co-Principal Investigator, "Arena Fiscal Impact Study," donated study by CGS to the University, February - June 1996.

Co-Principal Investigator, "Feasibility Study for a Full-Service Higher Education Facility in Lake County," donated study by CGS to the University and by the University to the State of Illinois, July - September 1996.

Co-Project Director, "Economic Impact of NIU," Northern Illinois University, (\$13,000) funded

summer 1994-July 1995.

Principal Investigator, "Wisconsin Central and Southwest Service Railroad Line Service Impact Evaluation," Metra, October 1994, (\$80,000) funded March 1995-April 1996.

Project Staff, "Impact Evaluation Study for New Commuter Railroad Stations and Station Parking Lots," Metra, October 1994, (\$80,000), funded March 1995-December 1995.

Principal Investigator/Project Director, "Education and Training Needs Assessment," Fox Valley Educational Alliance, (\$10,000), funded March-August 1995.

Co-Project Director, "Visitor Expenditure Survey and Economic Impact Analysis," Illinois Department of Conservation, June 1995, (\$48,000), (not funded).

Project Director, "Costs of Growth," Sycamore Park District, (\$500) funded January-February 1995.

Project Staff, "Economic Impact of Motorola," various state and local clients, spring 1994.

Project Staff, "Economic Impact of a Hospital," May 1994, (\$1500) funded.

Project Staff, "Market Analysis of Multi-Family Residential Housing," Masotti Ltd., (\$3500) funded December 1994.

Project Director, "Economic Development Plan for the Rockton Region," proposal to Blackhawk Development Commission, January 1994, (\$20,000) (not funded).

Project Director, "Cost of Services Study," pending proposal to McHenry County Planning Department, (\$15,000), January 1994.

Project Director, "Cost of Services Study," proposal to American Farmland Trust (\$3,750), January 1994, (not funded).

Co-Project Director (with J.L. Lewis & C.B. Zar), "Downtown DeKalb Redevelopment," City of DeKalb, (\$20,000), funded October 1993-May 1994.

Co-Project Director (with E. Dran), "Economic Development Survey," Village of Bartlett, (\$2,500), funded October 1993-June 1994.

Project Director, "Economic Impact of the Arts," Illinois Arts Council and Aspen Institute, June 1994, (\$40,000), (not funded).

Co-Project Director (with John Lewis), "Municipal Revenue Analysis," proposal to Illinois Board of Realtors, November 1994, (\$12,000), (not funded).

Project Director, "Economic Development Strategic Plan," Village of Sublette, July 1994, (\$10,000) (not funded).

Project Staff, "The Fiscal Impact of Residential Development," Aurora Ventures, (\$20,000), funded June-August 1993.

Project Director, "Economic Development Survey," Village of Mount Prospect, (\$250), funded March 1993.

Co-Facilitator (with J.L. Lewis), "Economic Development Retreat," Lake County E.D.C., (\$5,000), funded October-November 1993.

Co-Project Director (with E. Dran), "Retention of Business Survey," Elk Grove Village, (\$25,000), (not funded).

Co-Project Director (with J.L. Lewis), "Offsetting the Costs of Economic Development," Boone County Impact Fee Assessment Committee (\$40,000) funded January-December 1993.

Project Director, "Downtown Redevelopment Policy Plan," proposal to Freeport Downtown Development Committee, (\$50,000), (not funded).

Project Director, "Downtown Redevelopment Policy Plan," proposal to City of Yorkville, (\$50,000), (not funded).

Co-Project Director, "Fiscal Impact of McHenry County Development", (with J.D. Esseks) Pending Proposal to a McHenry County Soil and Water Conservation District, September 1991 (\$25,000), (not funded).

Project Director, "Targeting Educational Services For Economic Development in the Elgin/Harper/McHenry Region," Illinois Board of Higher Education, (\$70,000), funded September 1991 - August 1992.

Co-Project Director (with J.D. Esseks), "Rappahanock County Farmer's Survey: Investment Intentions and Barriers," American Farmland Trust, (\$15,000) funded May 92 -

September 92.

Project Director, "Economic Impact of Proposed Balefill Construction and Operation", sub to Creticos and Company, (\$1,000), funded February 1992.

Consultant, "Economic Effects of Smoking Ban," Creticos & Associates (\$1500), funded July 1992.

Facilitator, "Economic Development Goal Setting Session," Wilmette Economic Development Commission, (\$500), funded April 1991.

Presenter, "Economic Development Strategies," City of Wood Dale, (\$500), funded December 1991.

Project Director, "Input-Output Analysis of Clark Oil's Illinois Operations," subconsultant to Creticos & Company, (\$800), funded December 1991.

Co-Project Director (with C.E. Trott), "Greater Rockford Regional Transportation Center and High-Speed Rail Link Study: Economic and Demographic Projections," Greater Rockford Airport Authority, NIU contributed study, completed July 1991.

Project Director, "Greater Rockford Regional Transportation Center and High-Speed Link Study: The Demand For A Multi-Model Freight Center," Greater Rockford Airport Authority, NIU contributed study, completed September 1991.

Project Director, "Economic Impact of the Proposed Third Chicago Airport," (with W. Luhman), Subconsultant contract with the Al Chalabi Group, (\$15,000), funded December 90 - June 91, completed June 1991.

"Economic Impact Assessment of Chrysler Corporation Retooling," Concept Paper, Center for Governmental Studies, February 1991. Pending proposal submitted to Illinois Department of Revenue and Illinois Tax Foundation for possible funding (\$40,000), (not funded).

"Economic Impact Assessment Services," Contract Proposal to City of Rockford, February 1991 (\$3,000), (not funded).

"Industrial Parks and Exurban Economic Development," Grant Proposal to NIU Graduate School, (not funded).

"Do Industrial Park Characteristics differ between Urban and Rural Areas?," Grant Proposal to Joyce Foundation. (\$56,000), (not funded).

## **SELECTED PROFESSIONAL ACTIVITIES**

Strategic Planning Consultant, Hanover Township Government. Curt Wood and I did a two day goal setting workshop with the Township government in November 2007, November 2008, and a one day session in August 2009 and November 2009. (paid consultancy)

Member, Board of Directors, Girl Scouts of Northern Illinois (about 10 hours per month—we are the legally constituted board of directors of the corporation and therefore have all of the requisite responsibilities of corporate directors under Illinois law) September 2009-present

Member, Board of Directors, Girl Scouts-Sybaquay Council (about 10 hours per month—we are the legally constituted board of directors of the corporation and therefore have all of the requisite responsibilities of corporate directors under Illinois law) January 2007-October 2009

Member, Council Realignment Finance Subcommittee, Girl Scouts of Northern Illinois—provided financial oversight, prepared financial and accounting policies, recommended financial policy decisions related to merger of four legacy Girl Scout councils to create Girl Scouts of Northern Illinois. January-September 2009.

Chair, Finance Committee, Girl Scouts of Northern Illinois. The committee oversees the financial operation, investments, and auditing of the council. September 2009-present

Chair, Finance Committee, Girl Scouts-Sybaquay Council. The committee oversees the financial operation, investments, and auditing of the council. April 2007-October 2009.

Member, Advisory Board, Salvation Army of DeKalb County, September 2003-December 2007.

Vice Chair, St. Mary's Parish Pastoral Council (DeKalb, IL), July 2002-July 2006.

Chair, St. Mary's Parish Pastoral Council (DeKalb, IL), July 2006-July 2009.

Facilitator, Strategic Planning Workshop, Kishwaukee Valley Habitat for Humanity, January 2005.

Facilitator, Strategic Planning Workshop, Children's Learning Center, February 2005.  
 Presenter, "The Higher Education Highway for Latinos: Limited Access and Limited Horsepower?" Latino Education Policy Conference, June 2003; Chicago Conference on Research and Policy, May 2004; MidContinent Regional Science Association Annual Conference, June 2004; Illinois Education Research Council Education Research Conference, June 2004.  
 Member, Board of Directors, NIU Federal Employees Credit Union, February 2000-February 2003. Chairman of the Board, February 2002-February 2003.  
 Staff Researcher and Advisor, Education Policy Committee, Regional Initiative for Community Excellence, March 2001-2003.  
 Executive Committee, Fox Valley Educational Alliance, Fall 2001-2003  
 Economic Development Committee, Fox Valley Educational Alliance, 1995-2003.  
 Needs Assessment Committee, Fox Valley Educational Alliance, 1995-2003.  
 Participant, International Conference on the University as Citizen, Tampa (FL), February 2001.  
 Participant, International Outreach Scholarship Conference, State College (PA), October 2001; Columbus (OH) 2002, Madison (WI) October 2003.  
 Presenter, International Outreach Scholarship Conference, Columbus (OH), October 2002; Madison (WI), October 2003.  
 Presenter, "Community Baseline Research for Community Based Organizations," Conference on Chicago Research and Policy, Urban Universities Collaborative, October 1998.  
 Member, Bishop's Advisory Committee on Diocesan Finances, Diocese of Worcester, 1988-1990.

#### Other Selected Professional Activities

*Advanced Budgeting Seminar*, Illinois Government Finance Officers Association, November 2009.  
 I was a faculty member for the seminar and made a one hour presentation on financial policies as well as served as a panelist for another session on budgeting perspectives and theory.

*Fundamentals of Economic Development*, Civic Leadership Academy, Center for Governmental Studies, Northern Illinois University, April 2007, April 2008, October 2008, October 2009. I developed the curriculum and was the co-present presenter for a six hour seminar on this topic.

Chair, City of DeKalb, Finance Advisory Committee, April 2008-present. I was appointed to this committee by the late Mayor Frank Van Buer with the approval of the City Council and reappointed in December 2008 and December 2012 by the full city council. We are advisors to the City Council and staff on finance-related issues and represent the general public in the budget negotiations. I was also on the sub-committee that interviewed and recommended the hiring of financial and strategic planning consultants for the city. In 2008, the committee required approximately 60 hours of my time (concentrated during the budget process for the most part). In 2009 and subsequently, the committee has required approximately another 80 hours of time. The committee work has heavily utilized my technical and professional expertise and has been extremely relevant and applicable to my research and teaching.

Chair, Institutional Review Board #2 (June 2008-present): I have responsibility for overseeing and signing off on all projects requiring administrative review, monitoring projects that have been approved at the full board level, providing initial review of full board projects, serving as one of the official contacts for federal regulatory agencies for the university's human research participants protection programs, and consulting with other IRB chairs and the ORC staff regarding issues and policies related to our research compliance programs.

Vice Chair, Institutional Review Board #2, Northern Illinois University, January 2003-June 2008.

Member, Search Committee, Dean of Liberal Arts and Sciences, (Ray Alden and Denise Schoenbachler, Co-Chairs) (November 2006-March 2007). This committee required approximately 150 hours of work during Spring 2007. This included reading of candidate files, selection meetings, airport interviews of semi-finalists over a two day period, hosting and participation in campus visits of the four finalists, and preparation of the committee's report to Provost Alden.

Responsible Conduct of Research Committee, Fall 2007-present.

Presenter, "Downtown Market Studies", Dixon Main Street, July 2006

Presenter, "Public Service Education and Careers," Economics Student Association, March 2006

Guest, Illinois Farm Bureau Radio, "Illinois Today", June 2006 (discussing Illinois Policy Survey, 2006 results)

Member, Drake University National Alumni Scholarship Selection Committee 2006-2010 (this entails a one hour training meeting, three-four hours of reading of applications from 10 students and scoring of those applications, a full-day of interviews in Des Moines, and submission of a written report and scores to the final selection committee at the end of the day--total time commitment is approximately 20 hours not including travel time to and from Des Moines)

Expert Witness and consultant, TIF negotiations, Marengo area elementary and high school districts, 2012.

Expert Witness, TIF Negotiations, Illinois Valley Community College, February-June 2006.

Expert Witness, *Town of Normal v. FBM-1 Land Trust, et al*, October 2004-August 2005.

Expert Witness, TIF negotiations, Rock Ridge Community School District #300, April-May 2004.

Expert Witness, TIF negotiations, Hazel Crest School District 155 ½, (compensated consulting work related to potential TIF act litigation), February-March 2001.

Expert Witness, TIF negotiations, Durand School District 322, (compensated consulting work related to potential TIF act litigation), December 2001, May 2002-September 2003.

Expert Witness, *Village of Round Lake Park et. al v. Board of Education Fremont School District No. 79*, January 2000-January 2001.

Expert Witness, *Jamel and Joyce Bourazak v. City of Peoria*, December 2000-February 2001.

Expert Witness, *Amcore Trust et. al. v. Village of Machesney Park*, March-August 1994.

Expert Witness, TIF negotiations, Iroquois School District #9 (Watseka, Illinois), October 1997, November 1998.

Presenter, "Tax Increment Financing," IAMMA Professional Development Workshop, January 2005.

Presenter, "Home Rule for Small Communities," Village of Burlington (IL), November 2005.

Unpaid Consultant, Growth Management Planning/Brainstorming, Village of Gilberts.

Panelist, "Special Service Areas," Community Program Sponsored by the McHenry County Association of Realtors", October 2003.

Panelist, "Economic Impact of the NIU Convocation Center," DeKalb County Economic Development Corporation Economic Development Luncheon, September 2002.

Monthly Luncheon Speaker, DuKane Valley Association, "The Role of Government in the Economy," September 2002.

Presenter, "The Illinois Teacher Study," Illinois Education Policy Conference, Illinois Education Research Council, Naperville, June 2002.

Speaker, Rochelle Chamber of Commerce, "Shop Local Campaigns," March 2002.

Member, Graduate and Professional Programs Committee, North Central Association Self-Study, Northern Illinois University, September 2002-2004.

Project Staff, Community College Partnership Advisory Committee, NIU, January 2002-present.

Member, Search Committee, Center for Governmental Studies Director, January 2003-August 2003.

Member (NIU representative), Fox Valley Educational Alliance Board of Directors and Executive Committee, July 2002-February 2004.

Economic Development Resource Person, NIPC Common Ground Project, January-June 2002.

University Representative, Chicago Urban Universities Collaborative, 1997-present

Publisher, *Policy Profiles*, Center for Governmental Studies, January 2003-August 2003.

Member, James M. Banovetz Scholarship steering committee, July 2000-present

Session Organizer, "Local Economic Development Policy," MidContinent Regional Science Association Annual Meeting, Milwaukee, June 2000.



Participant, "Smart Growth Summit," Urban Land Institute–Chicago District Council, September 2000.

University Representative, Governor's Small Business Summit, Springfield (IL), January 25-26, 2000.

Panelist, "Election Strategies: Knowing Your Community," Illinois Association of Park Districts Annual Meeting, Chicago, January 14, 2000.

Member, Advisory Steering Committee, Conference on Latino Educational Policy, August 2001-2004.

Member, Institutional Review Board, April 2001-present (review an average of 45 protocols each month for compliance with federal regulations and institutional policies governing the conduct of responsible and ethical research). Vice Chair, February 2003-present

Member, Research Advisory Committee, Illinois Association of Park Districts, December 2000-present.

Group Facilitator, NIPC Common Ground Project, Kane County regional meeting, February 2001.

Table Facilitator, NIPC Common Ground Project, Community Town Meeting, Rosemont, October 2001.

Presenter, "Latinos in Higher Education," Latino Educational Policy Conference, NIU-Naperville, November 2001.

Panelist, "The Use of Incentives by Municipalities," DeKalb Chamber of Commerce Issues Breakfast, March 2001.

Speaker, "Managing Growth in Suburban Communities," Oswego Area Chamber of Commerce, June 2001.

Speaker and Panelist, "The Economics of Impact Fees: Do They Make Sense for Ohio," Swank Chair Program, Ohio State University, November 2001.

Panelist, "Ethics in Economic Development Policy," Great Lakes Economic Development Research Group annual meeting, Pittsburgh, September 2001.

Keynote Speaker, "The Role of Government in Primary and Secondary Education Reform," The Spring Conference, Chicago (IL), March 2001.

Speaker and Panelist, "East Lincoln Highway Redevelopment," DeKalb Chamber of Commerce Public Forum, June 29, 2000.

Speaker and Panelist, "Tax Increment Financing in DeKalb," DeKalb Chamber of Commerce Public Forum, September 14, 2000.

Speaker, "Omigosh...what happened last night and what does it mean? The 2000 Presidential Election in perspective," Presentation to DeKalb Kiwanis, November 8, 2000.

Participant (by competitive application), "The Distance Learning Workshop," Faculty Development and Instructional Design Center, Northern Illinois University, August 2000.

Participant (by competitive application), Blackboard I (short course in web-based teaching tools), Faculty Development and Instructional Design Center, Northern Illinois University, October 2000.

Participant (by competitive application), Blackboard II (short course in synchronous and asynchronous web-based discussion and communication tools for use in courses), Faculty Development and Instructional Design Center, Northern Illinois University, October 2001.

Participant, Conference on Online Intellectual Property, September 2001.

Participant, Online Course Development and Delivery, College Board seminar, Chicago, March 2001.

Participant, "National Conference on Student Outcomes and Student Assessment," Northern Illinois University, October 2000.

Participant, "Local Economic Impact Analysis," Continuing Education Course, Georgia Tech University, July 1999.

Presenter, "Implications of Passage of the Tax Cap," DeKalb Rotary Club, May 1999.

Panelist and Co-Organizer, "Growth Management: Who Needs It?" Panel in honor of Thirtieth Anniversary of MPA program at Northern Illinois University, April 1999.

Panelist, "The Property Tax Extension Limitation Law Referendum in DeKalb County," Partyline, WLBK Radio, March 1999.

Presenter, "Local Economic Development and Tax Increment Financing," Workshop for City of Streator and Streator Chamber of Commerce, March 1999.

Advisory Staff, Northwest Illinois Market Facts, Center for Governmental Studies, Northern Illinois University, 1998-present.

Chair, Annual Northern Illinois University Public Administration Benefit Golf Play Day, 1998-2005.

Participant, Annual Shopping Center/Local Economic Development Conference, International Association of Shopping Centers, OakBrook (IL), January 1999.

Presenter, "The Property Tax Limitation Law: Pros and Cons," DeKalb County Mental Health Board Workshop Meeting, February 1999.

Participant, "Smart Growth Conference," Northeastern Illinois Planning Commission, March 1999.

Presenter, "Incorporation Options," Wonder Lake property owners, April 1999.

Advisory Staff, Illinois Policy Survey, 1998-present.

Presenter and Co-Facilitator, Village of Mokena Economic Development Planning Workshop, February 1998.

Presenter and Facilitator, LaPorte County (IN) Soil Conservation Service Land Use Workshop, March 1998.

Presenter, "Community Baseline Research for Community Based Organizations," Conference on Chicago Research and Policy, Urban Universities Collaborative, October 1998.

Speaker, "Growth Management Strategies," Chicagoland Transportation & Air Quality Commission, July 1998.

Search Committee, Research Associate positions, Center for Governmental Studies, 1998 and 1999.

Review Committee for Reappointment of Director of Office of Social Policy Research, Northern Illinois University, 1998.

Technical Assistance, City of Genoa, March 1997 (public service).

Moderator and Panelist, "Education Finance Reform: The Role of a Local Income Tax," SSRI Colloquium, Northern Illinois University, October 1997.

Speaker, "TIF in Illinois: The good, the bad, and the ugly," Sixth Annual Symposium on Land-Use, Agricultural, and Environmental Law, Northern Illinois University College of Law, March 1997.

Speaker, "The effects of growth management policies on agricultural land values," Competition for the Land workshop, American Farmland Trust and Joyce Foundation, February 1997.

Speaker and Panelist, IAMMA Training Workshop on Economic Development, March 1997.

Expert Witness, "Local Option Income Tax", Illinois House Committee on Revenue, (March 1997), Illinois Senate Committee on Revenue (August 1999).

School Finance Advisory Group, State Representative David Wirsing, 1995-2003.

Economic Development Advisory Group, State Representative David Wirsing, 1995-2003.

Education Policy Advisory Group, State Representative Robert Pritchard, January 2004-2005.

Internal Advisor, Northern Illinois Manufacturing Extension Center, October 2001-2004.

Secretary-Treasurer and Program Chair, Mid-Continent Regional Science Association, June 1992 - 1998.

Vice President, Mid-Continent Regional Science Association, 1999-2000.

President Elect, Mid-Continent Regional Science Association, 2000-2001.

President, Mid-Continent Regional Science Association, 2001-2002.

Editorial Board, Regional Science Perspectives, June 1992 - June 1994.

Board of Directors, Regional Science Perspectives, June 1994- June 1996.

Board of Directors, Journal of Regional Analysis & Policy, June 1996 - June 1998, June 1999-present.

Local Arrangements Chair, MidContinent Regional Science Association, 1994, 1998.

Local Arrangements Chair and Program Chair, Great Lakes Economic Development Research Group, 1999.

Member, Illinois Business/Education Coalition

Student Paper Awards Committee, ASPA Section on Budgeting and Financial Management, 1991 - 1992.

Referee, Policy Studies Journal.

Referee, Land Use Policy.

Referee, Journal of Regional Analysis & Policy (June 1996-present)

Referee, Public Administration Review

Referee, Economic Development Quarterly

Referee, Land Economics

Referee, Regional Science Perspectives(1984-1996)

Referee, Urban Affairs Quarterly, (1983-1984)

Reviewer, Sage Publications

Reviewer, Taylor & Francis Publishers

Consultant and Reviewer, McGraw-Hill Book Company

Referee, Garland Publishing Company

Referee and Reviewer, The Dryden Press

Reviewer, Harcourt Brace Jovanovich Publishers

Reviewer, Harper and Row, Publishers

Consultant, Worcester Municipal Research Bureau

Speaker, "Growth Management Options," Sycamore government leaders forum (sponsored by the school board), January 1996.

Moderator and speaker, "Growth Issues Facing Boone County," Boone County Citizens' Leadership Academy, October 1996.

Testified numerous times before the Sycamore Planning Commission and the Sycamore City Council regarding the costs of growth and the adoption of an impact fee ordinance for the Sycamore Park District.

Panelist, "The Future of the Community College District 509 Economy," Elgin Community College Long Term Planning Committee Public Forum, December 1995.

Speaker, "The Economic Impact of Northern Illinois University," Local Government Officials Briefing Luncheon, Northern Illinois University, November 1995.

Speaker, "The Costs of Growth," Sycamore Park District Board, February 1995

Speaker and Panelist, "Tax Caps: Past, Present, and Future," Illinois Municipal League Annual Conference, October 1994

Speaker and Panelist, "Working with Developers: Growth Exactions," International Public Works Association Annual Convention, September 1994.

Organizer and Presenter, "Growth Management Options," Seminar for Winnebago County School Boards, January 1994

Speaker, "The Rockford Economy," Council of 100 sponsored International Trade Mission, June 1994.

Speaker (with John Lewis), "The Economic Impact of Motorola on the Rockford Region," Council of 100, June 1994.

Panelist, Illinois Taxpayers Foundation Public Finance Workshop, March 1994.

Speaker, "Economic Development Planning," Village of Sublette (IL), June 1994.

Panelist and Moderator, "Universities and Economic Development," SSRI Colloquium Series, NIU, December 1993.

"Growth Management", Presentation to Hononegah School Boards, December 1993.

Participant and Presenter, "Boone County Planning Workshop", June 1993.

Speaker, "DeKalb County Growth", Sycamore Rotary Club, March 1992.

Presenter (with J.L. Lewis), "Revenue Sources to Offset the Costs of Development," Boone County Government Officials, January 1992.

Speaker, "Local Government Revenue Sources," Illinois Municipal Clerks Institute, October 1991, October 1998.

Panelist, "Revenue and Tax Revolts", Social Science Research Institute, Colloquium Series, Northern Illinois University, October 18, 1990.

Panelist and Speaker, "The Effects of the National and State Economies on Municipal Revenues," Illinois Municipal Clerks' Academy, October 10, 1990.

Participating Author, Mid-Continent Regional Science Association Annual Meetings, 1985-1989, 1991, 1992, 1993, 1994, 1995, 1996, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2006, 2007, 2008, 2009.

Discussant, Mid-Continent Regional Science Association Annual Meetings, 1984-1988, 1991-1996, 1997, 1998, 2000, 2001, 2003, 2004, 2006, 2007, 2008, 2009.

Session Chair, Mid-Continent Regional Science Association Annual Meetings, 1984-1986, 1989, 1992, 1993, 1994, 1995, 1998, 2000, 2001, 2004.

Session Organizer and Presenter, ASPA Section on Budgeting and Financial Management, October 1992, October 1994.

Special Session Organizer (Microcomputer Software), Mid-Continent Regional Science Association Annual Meeting, 1988.

Participating Author, North American Winter Meetings of the Econometric Society, 1985.

Participating Author, Eastern Economic Association Meetings, 1985, 1989.

Diocese of Worcester, Bishops' Task Force on the U.S. Catholic Bishops' Pastoral Letter on the Economy, 1986 - 1990.

Participant, Great Lakes Economic Development Research Group Conference, 1990-1993, 1995, 1996, 1997, 1998, 1999, 2000.

Participant, National Council on Urban Economic Development Workshop on Marketing for Economic Development in the 1990's, November 1991.

Participant, Georgia Tech University/Hyett-Palma Associates, "Downtown Revitalization Strategies," October 1993, Atlanta.

Participant, Lincoln Land Institute, "Does Land Conservation Pay?," May 1994, Chicago.

Participant, Government Research Association Annual Conference, 1994.

Participant, "Economic Development and Infrastructure" conference, University of Illinois, September 1994.

Participant, "Midwest Approaches to School Reform," Conference, Federal Reserve Bank of Chicago, October 1994.

Participant, IPMA Conference on Fringe Benefit Management, Chicago, March 1994.

Member, Technical Advisory Committee, Metropolitan Planning Council/Federal Reserve Bank of Chicago project on measuring the costs and consequences of economic development, 1994-1995.

Participating Author, Illinois Economic Association Annual Meetings, 1991, 1996, 1998, 2005.

Invited Participant, "The Future of the Midwest Economy," Federal Reserve Bank of Chicago, November 1995, July 1996, February 1997, April 1997.

Invited Participant, "School Reform in Large Urban School Districts of the Midwest," Federal Reserve Bank of Chicago, November 1999.

Participating Author and Discussant, Mid-South Academy of Economics of Finance, 1993, 1995, 1997.

Participating Author, Urban Affairs Association, 1993, 1994, 1996, 1997, 1998, 1999, 2001, 2002, 2003, 2004, 2005.

Participant, "The Ethical Conduct of Research," OHRP Training Seminar, NIU, February 2001.

Participant, "IRB 101," PRIMR/ARENA (research ethics) national training seminar, Boston, December 2001.

Participant, "Conflict Resolution 101," PRIMR/ARENA national training seminar, Washington (DC), December 2003.

Participant, "IRB 201," PRIMR/ARENA national training seminar, San Diego, October 2004.

Participant, "Upset Subjects, PI's, or Colleagues: How to Transform Negative Research Interactions," PRIMR/ARENA national training seminar, Boston, December 2005.

Participant and University Representative, Annual PRIMR/ARENA (research ethics) meetings, Boston, December 2001; Washington (DC), December 2003; San Diego, October 2004; Boston, December 2005; Orlando, November 2008; Boston, November 2013.

**AFFILIATIONS**

American Society for Public Administration, Association for Budgeting and Financial Management, Illinois Government Finance Officers Association, Midwest Political Science Association, PRIM&R (Public Responsibility in Medicine and Research)[International Professional Organization that advances ethics and research and provides ongoing training and education to research ethics professionals such as myself) .