Outline

• State update
• Role of a CFO
• University Strategic Goals: Theme 6a
• Budget Resource Planning Group
• Next steps
State Update

- Governor’s recommendations
  - 7 percent increase to Higher Education
    * $6.5 million to NIU
  - $100 million increase to MAP
  - Maintain Aim High
  - IBHE request
    * 7.5 percent increase to higher ed
    * Distributed Based on Pell
    * $10.5 million increase to NIU
- State Process
  - House Higher Ed Appropriations hearing March 2
  - Senate Higher Ed Appropriations hearing March 22
  - Legislature adjourns May 19

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Role of a CFO

• Provide financial leadership
  – Guidance and oversight of the University’s finances
  – Disciplined decision making
  – Toes in and fingers out after budget allocated

• Advocate for reasonable change
  – Processes
  – Rules

• Collaborator and partner
Theme 6a: Resource Development and Fiscal Responsibility

- Developed the structural and non-structural budget information for the BoT
- Created annual budget guidance
- Created budget guidelines
- Hired Director of Financial Planning
- Eliminated budget error checking and position control
- Created Innovation Fund
- Implemented the BRAIN group
Budget Resources Planning Group
Priorities

• Prioritization
  – Budget decision making that is disciplined
    • Document budget decisions to give clarity and transparency
  – Senior Leadership (SL) and President’s Budget Roundtable (PBR)
    • SL develops, maintains, and manage budgets for respective areas
    • Advises President on University budget strategy, planning, and policy based on University priorities, goals, and mission
    • PBR provides perspective on budget proposals and policy, and other University planning for the President’s consideration

• Equity
  – All budget decisions balance the mission, values, and goals of the University placing student needs at the forefront

• Rightsizing
  – Metric based approach to allocating, reallocating and reducing budgets to address the structural budget deficit while balancing the need to not solely focus on the “bottom line”
BRPG Priorities

• Innovation
  – Leverage existing funding sources outside of the “02” Fund

• Education
  – Budget 101 training
  – Fiscal responsibility training

• Timeline
  – Develop a strong budget calendar to drive process and decision making
Next Steps

• Post the President/Provost/CFO’s letter to the BRPG, BRPG report to the President’s Website By April 2023

• Create a budget education program by December 2023
  – Develop an understanding of the differences and similarities of a Planning Process vs Budget Process vs Accounting Activities

• Establish a budget process and timeline to phase in a multi-year budget plan by October 2023

• Understand the true nature of the deficit

• Understand the flow of funds in the University’s general ledger

• Establish realistic budget targets
Questions