



**PROCEEDINGS**

July 1, 2006 – June 30, 2007

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY**

**Officers**

Barbara Giorgi Vella, Chair  
Cherilyn G. Murer, Vice Chair  
Marc J. Strauss, Secretary  
Kenneth L. Davidson, Parliamentarian  
Eddie R. Williams, Treasurer  
Anne C. Kaplan, Assistant Secretary/Assistant Treasurer  
Kathryn A. Buettner, Second Assistant Secretary  
Sharon M. Banks-Wilkins, Recording Secretary

**Appointed Members**

**Expiration of Term**

Robert T. Boey - DeKalb	January 15, 2007
George A. Moser - Barrington Hills	January 15, 2007
Cherilyn G. Murer – Homer Glen	January 17, 2011
Manuel Sanchez - Lisle	January 15, 2007
Myron E. Siegel - Bannockburn	January 17, 2011
Marc J. Strauss – DeKalb	January 17, 2011
Barbara Giorgi Vella - Rockford	January 17, 2011

**Student Member**

Andrew E. Nelms	June 30, 2007
-----------------	---------------

John G. Peters, President  
Northern Illinois University  
300 Altgeld Hall  
DeKalb, IL 60115

**PROCEEDINGS**  
of the  
**Board of Trustees**  
of  
**Northern Illinois University**  
July 1, 2006 - June 30, 2007

**Table of Contents**

<u>Meeting Date</u>	<u>Pages</u>
September 21, 2006..... Board of Trustees - President's Report No. 52 .....	1
December 7, 2006 .....	39
March 22, 2007..... board of Trustees - President's Report No. 54 .....	89
June 21, 2007..... Board of Trustees - President's Report No. 55 .....	147

# **President's Report**

**No. 52**

*September 21, 2006*

No item in this report for release prior to 9:00 a.m. Thursday, September 21, 2006.

**A G E N D A**

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY  
9:00 a.m. – Thursday – September 21, 2006  
Board of Trustees Room  
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to  
Executive Session  
Executive Session – Altgeld Hall  
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval ..... *Action*.....2
4. Executive Session
5. Review and Approval of Minutes of June 15, 2006 ..... *Action*.....  
*Minutes of September 21, 2006* ..... 4
6. Chair's Comments/Announcements
7. Public Comment\*
8. Reports of Board Committees and Board Liaisons
  - a. Executive Committee
  - b. Academic Affairs, Student Affairs and Personnel Committee
  - c. Finance, Facilities and Operations Committee
  - d. Legislation, Audit and External Affairs Committee
  - e. Illinois Board of Higher Education
  - f. University Civil Service Merit Board
  - g. Northern Illinois University Foundation
9. President's Report No. 52
  - a. University Recommendations Forwarded by the Board Committees
    - (1) Fiscal Year 2008 Appropriated Capital Budget Request ..... *Action*..... 15
    - (2) Fiscal Year 2008 Nonappropriated Capital Budget ..... *Action*..... 23
    - (3) Fiscal Year 2007 Internal Budget..... *Action*..... 27
    - (4) Academic and Athletic Performance Center – Foundation Lease Agreement..... *Action*..... 30
    - (5) Authorization to Continue Intergovernmental Agreements for Federal Participation of Far West Campus Roads Project ..... *Action*..... 31
    - (6) East Campus – Bridge and Street Reconstruction Scope Change to Previous – Capital Project Approval ..... *Action*..... 32
    - (7) Far West Campus – Utility and Infrastructure Improvements – Capital Project Approval ..... *Action*..... 33
    - (8) Intercollegiate Athletics Broadcast Service and Licensing ..... *Action*..... 34

- (9) Housing for Students with Dependents – Ground Lease and Management Agreements ..... *Action*..... 35
- (10) Request for a New Degree Program ..... *Action*..... 36
- b. University Reports Forwarded from the Board Committees
  - (1) Fiscal Year 2006 Report of Tuition and Fee Waivers ..... *Information*.....
  - (2) Fiscal Year 2006 Annual Report of Cash and Investments ..... *Information*.....
  - (3) Quarterly Summary Report of Transactions in Excess of \$100,000 ..... *Information*.....
  - (4) Fiscal Year 2006 Annual Summary Report – Obligation of Financial Resources..... *Information*.....
  - (5) 2005-2006 Faculty Emeritus Recognition ..... *Information*.....
  - (6) Professional Excellence Awards for Faculty and Staff ..... *Information*.....
  - (7) Fiscal Year 2006 External Funding for Research, Public Service and Instructional Projects ..... *Information*.....
  - (8) Fiscal Year 2006 University Performance Report..... *Information*.....
- c. Items Directly from the President
  - (1) Grant and Contract Awards..... *Information*.....
  - (2) Northern Illinois Research Foundation, a University Related Organization (URO)..... *Information*.....
  - (3) Collective Bargaining Agreements ..... *Action*..... 38
- 10. Chair's Report No. 37
  - a. Report on Underprepared Student Programs ..... *Information*.....
- 11. Other Matters
- 12. Next Meeting Date
- 13. Adjournment

\*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

**Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.**

Minutes of the  
**BOARD OF TRUSTEES**  
**OF NORTHERN ILLINOIS UNIVERSITY**  
September 21, 2006

**CALL TO ORDER AND ROLL CALL**

The meeting was called to order by Chair Barbara Giorgi Vella at approximately 9:05 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Mimms conducted a roll call of Trustees. Members present were Trustees Robert Boey, George Moser, Cherilyn Murer, Manny Sanchez, Myron Siegel, Marc Strauss, Student Trustee Andrew Nelms and Chair Vella. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

**VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING**

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

**MEETING AGENDA APPROVAL**

Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Boey seconded the motion. The motion was approved.

**EXECUTIVE SESSION**

Chair Vella asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, collective bargaining matters as generally described under §2(c)(2) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, and Executive Session Minutes matters are generally described under §2(c)(21) of the Open Meetings Act. Trustee Murer so moved, seconded by Trustee Strauss. A roll call vote of the Trustees to recess to Executive Session was unanimous.

**BOARD OF TRUSTEES MEETING RECONVENED**

Chair Vella reconvened the public meeting of the Board of Trustees at approximately 10:53 a.m.

**REVIEW AND APPROVAL OF MINUTES**

It was moved by Trustee Strauss and seconded by Trustee Murer to approve the minutes of the June 15, 2006 Board Meeting. The motion was approved.

**CHAIR'S COMMENTS/ANNOUNCEMENTS**

As many of you know, Chair Vella said, NIU welcomed its largest freshman class in over ten years to DeKalb on August 24 with a Move-In Residence Hall Welcome staffed by hundreds of faculty, staff and student volunteers eagerly greeting new freshmen and their parents and helping transport thousands of golf carts full of computers, TV's, IPOD's, school supplies and clothing to residence halls all over campus. We now have 3,500 new freshmen on campus and almost 2,000 transfer students. Furthermore, applications to attend NIU were up in every category this fall, and over 1,200 fully qualified students remained on a waiting list after final closure of the admissions process for fall of 2006.

As a Board, we need to continue to make the case in Springfield even more diligently this year for added financial support for our base budget so that we can provide necessary access and an affordable college education to more of the 1,200 qualified students that remain on our waiting list.

As I drove in this morning, I took a route through the residence hall areas and around Huskie Stadium to take a closer look at the construction progress on the Academic and Athletic Performance Center. What an improvement that facility will make for our student athletes. And, it is important to note that it was privately financed through the largest compilation of capital gifts to an athletic project in the university's history. My congratulations on achieving this long-sought-after goal to our new Associate Vice President and Director of Athletics, Jim Phillips.

I also want to point out that today is the first official Board meeting for NIU's new Executive Vice President and Provost, Dr. Ray Alden. Ray, on behalf of my colleagues on the Board, I want to welcome you to NIU and let you know that we look forward to working with you to promote academic excellence at NIU, enhanced support for our underprepared students, and a welcoming, lifelong learning opportunity for all of our students, faculty and staff. Please extend our best wishes to Becky as well, who I am sure is still very busy settling in.

Finally, while today is a day of new beginnings for Provost Alden, it is also a day to wish our Police Chief, Don Grady, Godspeed as he has accepted a one-year assignment from the State Department to provide expertise to the leaders of the new Iraqi police force in Baghdad as they attempt to build a police force capable of maintaining peace in that war-torn city and country. Chief Grady will be taking a leave of absence from NIU for the next year, so Chief I will not say "goodbye" today, but wish you Godspeed. Our prayers go with you as you approach this new chapter of service to our country and the people of Iraq. I want to remind everyone on the Board and in the audience that immediately following the Board meeting today, NIU is hosting a reception in honor of Chief Grady in the main reception hall on the 2<sup>nd</sup> floor of Altgeld Hall. Everyone is invited to stop by and extend their personal wishes to the Chief. We wish him Godspeed and hope he returns very quickly.

I want to acknowledge Former-President Monat, who is present today. And now I would like to welcome the University Advisory Committee representatives who are present this morning: Dr. Paul Stoddard, Dr. Xueshu Song, Dr. Ferald Bryan, Dr. Joseph "Buck" Stephen, Ms. Bobbie Cesarek and Ms. Rachel Turner.

I was listening to WBBM on the radio this morning, Trustee Boey said, when I heard a familiar voice saying that it is the darkest before the dawn. They were interviewing Chief Grady, who did a wonderful job representing NIU. But more important, we all wish you, Chief, the day of your safe return. That is when we will celebrate. Godspeed.

I would like the opportunity to say welcome to a new academic year, Ms. Cesarek said. On behalf of the Supportive Professional Staff Council, we are here to assist you in any way we can as you look for information about supportive professional staff throughout the university.

It is good to see all of you after the summer break, Ms. Turner said. Every year the Operating Staff has an annual staff fest, which is in August. I would like to acknowledge and express our appreciation to the administrators and the campus at-large for their support of the operating staff and making the function possible for everyone who attends, which includes internal operating staff and retirees.

## **PUBLIC COMMENT**

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

## **REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS**

### **Executive Committee**

There was no report from the Executive Committee.

### **Academic Affairs, Student Affairs and Personnel Committee**

Committee Chair Cherilyn Murer reported that the Academic Affairs, Student Affairs and Personnel Committee met on September 7. We were pleased to have our new provost in attendance at this committee meeting, his first of many Board of Trustees meetings to come. Most of our issues at that committee meeting were informational in nature. These included the 2005-2006 Faculty Emeritus Recognition; Professional Excellence Awards for Faculty and Staff; and a presentation on the Fiscal Year 2006 External Funding for Research, Public Service and Instructional Projects. We had one request for a new degree program, a Master's in Family and Consumer Sciences, that was endorsed by the committee. We also heard a report on the Fiscal Year 2006 University Performance Report which Dr. Virginia Cassidy will present later in this meeting.

### **Finance, Facilities and Operations Committee**

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on September 7, 2006. At that meeting, the committee considered and approved recommendations for: Fiscal Year 2008 Appropriated and Nonappropriated Capital Budgets; Fiscal Year 2007 Internal Budget; Academic and Athletic Performance Center Foundation Lease Agreement; Intercollegiate Athletics Broadcast Service and Licensing; East Campus Bridge and Street Reconstruction; two items for the Far West Campus, one for the Federal Roads Project and one for utility and infrastructure improvements, and the Housing for Students with Dependents Project Ground Lease and Management Agreements. The committee also received reports including the following: Fiscal Year 2006 Annual Reports on Capital Activities, Transactions Involving Real Property, Cash and Investments, Fiscal Year 2006 Report of Tuition and Fee Waivers, as well as a Fiscal Year 2007 Tuition Comparison for all Public Universities, Quarterly Summary Reports of Transactions in Excess of \$100,000, the Annual Summary Report of Obligations of Financial Resources, Professional Excellence Awards for Faculty and Staff and a Presentation on Parking Lots 20 and 21 Reconstruction Update. The recommended items addressed by the Finance, Facilities and Operations Committee are included in the President's Report that President Peters will present for Board approval.

### **Legislation, Audit and External Affairs Committee**

Committee Chair George Moser reported that the Legislation, Audit and External Affairs Committee did not meet during this period. The next meeting of the committee is scheduled for Tuesday, November 14, at 10:00 a.m. in Hoffman Estates.

### **Illinois Board of Higher Education**

There was no report from the Illinois Board of Higher Education.

### **Universities Civil Service Merit Board**

Board Liaison Marc Strauss reported that he attended a meeting of the Universities Civil Service Merit Board on August 23 at Governors State University. I have previously reported to this Board on proposed rule making related to separations and demotions. This is currently set for hearing before JCAR on September 12. We passed a budget for that body and approved a regulatory agenda for the coming year. It is not binding, but it lists certain topics that the staff of the Civil Service Merit Board intends to pursue. Those include a rule that would deal with delegation of authorities and responsibilities to establish delegation of power in Merit Board authority so that they can engage in possible research and study programs, a rule that would deal with the ability to move various training programs contained in other sections of the rules to a new rule, and some further work on separations and demotions. There was a demonstration of new typing software, which is part of the E-test program, as well as a brief demo

of a portion of the constituency survey on which I previously reported. The next meeting is scheduled at 10:00 a.m. on Wednesday, November 25, at the system office in Champaign.

### **Northern Illinois University Foundation**

Trustees Murer and Boey deferred to Foundation President Mallory Simpson for the NIU Foundation report. As Chair Vella said, the big news since you met last June is that building going up quickly in the North End Zone, Ms. Simpson said. We completed the tax-exempt bond issuance in mid-August. Foundation Controller, Jean Jagodzinski, did yeoman's work on that project and represented NIU beautifully. The building is going up very quickly, and that brick wall and steel structure is a wonderful backdrop for our Huskie football team. We are on track to complete the building by August 2007. We reached our groundbreaking goal and are still working diligently in our fundraising to raise another million to million and a half dollars. We have lots of naming opportunities, including the name on the building. We have all the gift ranges, from the top line of the name on the building to tiles on the walls.

At the close of the fiscal year last year, the generosity of NIU's donors resulted in more than \$13.7 million received, and an additional \$2.5 million in pledges for a combined total fundraising activity of \$16.2 million last year. And we are significantly ahead of where we were last year at this time, largely due to some advance payments on prior pledge commitments. Giving from all of our constituencies – faculty and staff, parents, friends and alumni – is up. Our philanthropic culture is truly emerging visibly in a literal and figurative sense. Our total for the past six years is now more than \$99 million, and we are looking forward to hitting that \$100 million milestone later this fall. We are going to be taking on our biggest challenge ever in building our endowment for academic excellence. I say biggest challenge because we have had great success with these capital projects; but raising funds for endowments will present a greater challenge because donors do not have the tangible and immediate gratification of being able to see a building rise. The good news is that many donors are increasingly seeing the value of providing NIU with a permanent resource to compete for the most sought after faculty and students. And their contributions are going far beyond just financial gift commitments. More and more alumni and friends are contributing to academic excellence by serving on college and department advisory boards and participating in the classroom, bringing their vast experience and success directly to our students. This is all part of building our philanthropic culture. More than \$8.7 million has been raised for scholarship faculty and program endowments since 2001. So we are working on some exciting plans, which will bring the entire NIU family community together to increase the endowment, which is truly a precious and permanent resource.

Lastly, Ms. Simpson said, the Red and Black will be held on November 18 at Arlington Race Track; the theme is "Breaking Away from the Pack." We have a lot to celebrate on that occasion and a lot to look forward to. The Board has been sent invitations, so please join us in this celebration.

In the last six years, Trustee Boey said, the Foundation has raised \$99 million. That is more than the last 100 years combined. And it really makes a statement on how far we have come in that area.

### **CONSENT AGENDA APPROVAL**

Chair Vella asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 52, Action Items 9.a.(5), (6), (7) and (8), and our receipt of Information Items 9.b.(1), (2), (3), (4), (5), (6), (7) and 9.c.(1) to that consent agenda. Trustee Strauss so moved, seconded by Trustee Murer. The motion was approved.

### **PRESIDENT'S REPORT NO. 52**

I am going to be brief in my remarks this morning, President Peters said, in view of the lengthy Executive Session we had earlier and the number of important items that we bring before you today. First, I want to add my congratulations to all of our Enrollment Services staff and others on the great job they did in building a new entering class this year. As Chair Vella reported earlier, we have the largest freshman

class in NIU that we have seen in over a decade, and applications were up in nearly every category. All of that is very good news and reflects very well on the experience our students are having and talking about throughout the region. So, congratulations, again, to all the people who worked hard on that.

We have a number of budgetary items to bring before you today. One involves a fairly routine transfer of ownership, but the subject of the transfer is anything but routine, and that is our new Academic and Athletic Performance Center (AAPC). That is such an exciting project as it takes shape in our North End Zone during this football season. Every week and every victory we see more of that building going up. I have watched our fans and seen the excitement the AAPC has generated. It is a great feeling to know that such an important facility is finally coming to fruition and that it is happening because our graduates, our fans and our supporters have invested their own money to make it a reality.

Another item you will be voting on today involves approval of a lease and a management agreement for our housing for students with dependents project. All of us are familiar with the concept of married student housing, and there was a nice article in the Northern Star about our current facilities today. But this new complex is a very different undertaking for us. The public-private partnerships we have talked about in relation to the West Campus development are going to come to life in a very real way in this project, and I hope you share that excitement about it.

Finally, I want to draw your attention to an information item toward the end of the agenda, which Provost Alden will tell you more about. The Northern Illinois Research Foundation is another example of the ways in which NIU is positioning itself to take advantage of new research and commercialization opportunities and new potential for sources of income from spin-off businesses and technology transfer operations, as we mature as a research institution.

Also, I want to add my personal congratulations to Chief Grady on his assignment for this country. We wish him Godspeed and great success.

#### **UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES**

I would like to rearrange the agenda a bit to accommodate some Trustee timelines, the President said. Under Items Directly from the President, I would like to first bring for your approval Agenda Item 9.c.(3), Collective Bargaining Agreements.

#### **Agenda Item 9.c.(1) – Collective Bargaining Agreements**

This is a very important set of items, the President said, and I would like to move them as a package. We have three collective bargaining agreements for your approval. One is our agreement with the University Professionals of Illinois, Local 4100, representing approximately 180 Instructors. This is a five-year agreement through June 2011. The second agreement is with the American Federation of State, County and Municipal Employees, which represents approximately 300 Building and Food Service employees. This is another full agreement through June 2010. The third agreement is a wage re-opener for the International Union of Operating Engineers. That is an agreement on the 2007 salary increases for Heating Plant employees. These three agreements are consistent with our salary increment precedents. I would like to thank Steve Cunningham and his group along with the bargaining units for very fruitful negotiations. Chair Vella asked for a motion to approve the collective bargaining agreements for the UPI, AFSCME and IUOE. Trustee Siegel so moved, seconded by Trustee Boey. The motion was approved.

#### **Agenda Item 9.a.(1) – Fiscal Year 2008 Appropriated Capital Budget Request**

The Fiscal Year 2008 Appropriated Capital Budget Request begins on page 14 with documentation following, President Peters said, and it has two components. One is regular capital, which is large projects, totaling \$143.7 million. The state has not funded a capital bill in four years. This list remains intact with some adjustments, but the priority order is the same. The second component is capital renewal. Those are smaller projects totaling \$9.44 million. That portion also remains the same. Chair Vella asked for a motion to approve the Fiscal Year 2008 Appropriated Capital Budget Request. Trustee

Boey so moved, seconded by Trustee Moser. Trustee Siegel stated that the Finance, Facilities and Operations Committee had requested that a letter providing the Board's position on this budget request be included with its transmission to the Illinois Board of Higher Education and asked that this be considered a motion to modify the original motion. Chair Vella asked for a second to Trustee Siegel's amendment to the motion. Trustee Boey seconded the amendment. The motion to approve the Fiscal Year 2008 Appropriated Capital Budget Request was approved as amended.

#### **Agenda Item 9.a.(2) – Fiscal Year 2008 Nonappropriated Capital Budget**

The Fiscal Year 2008 Nonappropriated Capital Budget beginning on page 23 includes individual projects of more than \$100,000 and those less than \$100,000, totaling approximately \$3.2 million. They are smaller projects that are approved according to a very rigorous priority setting process based upon needs, the President said. Funding comes from revenue bonds or reserves. I do not want to beat the subject to death, Trustee Boey said, but I have been saying this for the last ten years. As a state university, our state budget revenue is less than one-third of our overall revenue. I just want to make that point each year, and it is not going to get any better. It is going to, at best, remain the same. And with inflation, it will worsen. Trustee Vella asked for a motion to approve the Fiscal Year 2008 Nonappropriated Capital Budget. Trustee Boey so moved, seconded by Student Trustee Nelms.

#### **Agenda Item 9.a.(3) – Fiscal Year 2007 Internal Budget**

Board of Trustees *Bylaws* require Board approval of the Fiscal Year 2007 Internal Budget internal budget. Table 1 lists the budget for appropriated and nonappropriated revenues. Our total internal budget is about \$380 million, President Peters said. And as Trustee Boey said, of that, about \$103 million comes from state sources. Tracking that over time, a smaller and smaller share of our total budget comes from state resources. Table 2 shows the breakdown by categories that we report to the state. Table 4 is a shows a breakdown by appropriated and nonappropriated in those categories. Trustee Strauss moved to approve the Fiscal Year 2007 Internal Budget, seconded by Trustee Boey. The motion was approved.

#### **Agenda Item 9.a.(4) – Academic and Athletic Performance Center – Foundation Lease Agreement**

As I mentioned earlier, President Peters said, the university is requesting approval for a lease with the NIU Foundation for the Academic and Athletic Performance Center for a term not to exceed ten years, at a rate of approximately \$698,000 semiannually per fiscal year beginning August 15, 2007. We need to continue to commend this relationship with the Foundation and the unique structures that we put forth between the Foundation and the university, commented Trustee Murer, and this is a fine example of that. Chair Vella asked for a motion to approve the Academic and Athletic Performance Center Foundation Lease Agreement. Trustee Murer so moved, seconded by Trustee Boey. The motion was approved.

#### **Agenda Item 9.a.(5) – Authorization to Continue Intergovernmental Agreements for Federal Participation of Far West Campus Roads Project**

#### **Agenda Item 9.a.(6) – East Campus – Bridge and Street Reconstruction Scope Change to Previous – Capital Project Approval**

#### **Agenda Item 9.a.(7) – Far West Campus – Utility and Infrastructure Improvements – Capital Project Approval**

#### **Agenda Item 9.a.(8) – Intercollegiate Athletics Broadcast Service and Licensing**

Consent Agenda Items.

#### **Agenda Item 9.a.(9) – Housing for Students with Dependents – Ground Lease and Management Agreements**

We are seeking your approval for a ground lease and a management agreement for our Housing for Students with Dependents, President Peters said. This is a very important public-private partnership that we would like to enter into with Collegiate Housing Foundation for the land lease so they can begin construction. We hope to have our groundbreaking ceremony on October 12. The management agreement will make provision for day-to-day operation of the housing unit by the university during the

term of the ground lease agreement. I have been approached by some in the community who have a fear about this being the first installment of a thousand or more units that we intend to build, Trustee Strauss said, and I wonder whether we could have some reassurances as to the scope of the intended activity. In response to his comment, Dr. Williams stated that when this project began over a year ago, both the Vice President of Student Affairs and the President made it very clear within the university and with this Board, with the DeKalb School Board, and with the City of DeKalb that the whole purpose of this project was replacement only, and we had no additional plans for a major development of student housing. We also have plans to renovate many of our existing facilities similar to that done in Stevenson Towers. So our focus is on renovation and replacement only. I appreciate Trustee Strauss bringing this matter up so that I could clarify it one more time, because we have been saying this for over a year and still there are people who are very concerned about our intentions.

Although I do not want to adversely impact the property owners out there, Trustee Siegel said, it would be my position that we should not get into any type of position that guarantees anything to anybody about what this university will do, because we should do what benefits our students and our constituencies. Trustee Moser said that he agreed with Trustee Siegel's statement that we are here for the students.

I want to clarify our position on this, President Peters said, and it is based on what is best for NIU students. Given our current student numbers, our policy for the near term is replacement and improvement to levels of about 1991. This is clear and has been communicated to everyone. Chair Vella asked for a motion to approve the Ground Lease and Management Agreements for the housing for students with dependents. Trustee Boey so moved, seconded by Trustee Murer. The motion was approved.

#### **Agenda Item 9.a.(10) – Request for a New Degree Program**

We now bring for your approval a new degree program, the President said, a Master of Science in Family and Consumer Sciences that is focused on apparel studies for family and consumer science education. It is a degree that has market value for those coming back for post-baccalaureate education and is needed in our region. It is a packaging of courses that are already being taught, so resource implications are minimal. Chair Vella asked for a motion to approve the new Master of Science in Family and Consumer Sciences. Trustee Siegel so moved, seconded by Trustee Strauss. The motion was approved.

#### **UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES**

**Agenda Item 9.b.(1) – Fiscal Year 2006 Report of Tuition and Fee Waivers**

**Agenda Item 9.b.(2) – Fiscal Year 2006 Annual Report of Cash and Investments**

**Agenda Item 9.b.(3) – Quarterly Summary Report of Transactions in Excess of \$100,000**

**Agenda Item 9.b.(4) – Fiscal Year 2006 Annual Summary Report – Obligation of Financial Resources**

**Agenda Item 9.b.(5) – 2005-2006 Faculty Emeritus Recognition**

**Agenda Item 9.b.(6) – Professional Excellence Awards for Faculty and Staff**

**Agenda Item 9.b.(7) – Fiscal Year 2006 External Funding for Research, Public Service and Instructional Projects**

Consent Agenda Items.

#### **Agenda Item 9.b.(8) – Fiscal Year 2006 University Performance Report**

President Peters stated that the Fiscal Year 2006 University Performance Report was given and discussed in the Academic Affairs, Student Affairs and Personnel Committee and all of the Board members had received copies. The Board had no further questions on this report.

## **ITEMS DIRECTLY FROM THE PRESIDENT**

### **Agenda Item 9.c.(1) – Summary of Grant and Contract Awards**

Consent Agenda Item.

### **Agenda Item 9.c.(2) – Northern Illinois Research Foundation, a University Related Organization (URO)**

President Peters asked Provost Alden to address the Northern Illinois Research Foundation, which is a URO-related organization. Dr. Alden reported that the Northern Illinois Research Foundation (NIRF) was established in 2001 as a 501(c)(3) corporation. Since that time, it has largely been dormant. At this time, he said, we are reengineering it to aid the university in its economic development, public service and research educational missions. We will be operating this entity as a university-related organization under the Illinois Legislative Audit Commission University Guidelines. The NIRF will allow us to participate in partnerships in equity agreements and commercial ventures that the university otherwise could not enter into. These would be largely those enterprises resulting from university research and service ventures. It will be governed by an 11-member board of directors appointed by the university president. The board will consist of experts in a variety of areas such as capital venture, Foundation Board members, a member from the Board of Trustees as well as NIU administrators. This board will establish policy and guidelines in achieving the objectives of the research foundation. Funds for the research foundation will be generated from sources including grants, public-private partnerships, venture capital investments, royalties, licensing fees, equity agreements resulting from commercializing research and service initiatives. It will also be available for donations of intellectual property from outside agencies for the purposes of developing the commercial entities. Funding will be provided to NIU researchers from the research foundation to support projects with great potential for commercialization and job creation. The research foundation will partner with researchers both from NIU and various other affiliates and partner them with various entrepreneurs on the outside to create spin-off corporations, particularly in areas such as health care, engineering and physical sciences, that have great potential for commercialization.

Basically, this will coordinate with our Office of Research here at the university and will take technology transfer opportunities when they become available for commercialization and help researchers to secure copyright and patent rights for those commercialization opportunities. The research foundation will adhere to the guidelines established by the legislative audit committee. In future meetings, we will be presenting more details as we redesign the research foundation for these purposes.

## **CHAIR'S REPORT NO. 37**

### **Agenda Item 10.a. – Report on Underprepared Student Programs**

Few college programs that assist underprepared students to succeed are as meaningful or have had as much impact on the lives of so many students as the NIU Deacon Davis CHANCE program, Chair Vella said. Thousands of lives have been changed since its creation in the late 1960s. For the second year in a row, NIU has received an additional \$700,000 in base budget funding from Senate President Emil Jones to enhance the support services provided through the CHANCE program to further assist these and other underprepared students to graduate from NIU. Dr. Leroy Mitchell, Executive Director of the Deacon Davis CHANCE program here at NIU, is here this morning to provide us with an overview of the program and what it means to the 527 current freshmen who are participating.

To the Chair of the Board of Trustees, the Board, President Peters and guests, Dr. Mitchell said, it is my pleasure to share with you some quick information on NIU's CHANCE Program. I have served in the greatest position of this university since June 16, 1980. There is only one position more important than mine, and that is President Peters. President Rhoten Smith was prophetic in his inaugural speech in May 24, 1968, when he said, "It is my conviction that the universities can and must change their thinking about how one comes to higher education. The public universities, especially, can and must find ways to make more widely available opportunities for earning this passport to the good life." Through the

ongoing efforts of the presidents and their staffs, including President Monat, who hired me, CHANCE has been admitting young and mature people who do not meet all the admission requirements to the university. Through developmental course work, counseling and much exultation, we have been able to watch young people "who are not supposed to be here" graduate. We have seen the directions of families change because one child who persisted in his or her desire to earn a degree has made that difference. We understand, like President Smith, the power of education. The commitment of this entire university and people like State Senator Emil Jones to serve disadvantaged students has been phenomenal, and I am grateful.

By ensuring the life of this program through university funds for close to 40 years now, we are able to touch the lives of students who still have hopes and dreams for their future, even though many times the environment they come from does not possess the same. From the Chicago Housing Authority, gifted students have come to learn at Northern Illinois University. From the south side of Chicago, we found students like Miss Lisa King, who you will hear from soon. From the service region of this university, students have come of every color and cultural experience for an opportunity to learn. Through this program at Northern Illinois University, young people have moved into medicine, law, teaching at all levels, administration, business, law professions and professional athletes. Last year, I received an e-mail from one of our graduates who informed me that he has accepted a position as assistant professor of biology at Yale University. However, there is no doubt in my mind that every young person who has spent any time on this campus but did not graduate will never be the same again. They will know deep down inside the possibilities available to them through education. And I know many of them will return to higher education to complete their degrees. The legacy of McKinley Deacon Davis and the CHANCE Program was made sure two years ago when President Peters named the program for its very first director. And it has been my honor and privilege to serve this program and this great university through it.

Miss Lisa King was a CHANCE student admitted to Northern Illinois University. She graduated and earned a master's degree here and has worked professionally at this university for Upward Bound, Student Housing and Dining Services, and the CHANCE Program. What a marvelous gift this university has been blessed with.

Ms. King's comments were as follows:

I am originally from Chicago and grew up on 35th Street. If you are not familiar with 35th Street in Chicago, it is populated by mostly minorities and the majority of them are Black. It is an impoverished, working-class community. I grew up with my mother, who was a single parent, and I did not really have goals or ambitions to go to college. It was not my dream, and it was not the dream of a lot of people around me. Some people went to college, but it was not a big deal for most of us. When I graduated from high school, I had a 13 on the ACT and my rank was 527 out of 557. So, that means 30 people did worse than I did when I graduated from high school. As Dr. Mitchell said, I graduated from Northern. Undergrad was a struggle, but I managed. When I graduated with my master's, my GPA was 3.67 out of a 4.0 scale. I am very proud of myself. I worked very hard. Had I not been admitted to Northern through CHANCE, I don't know what my life would be like or where I would be.

CHANCE is a wonderful opportunity for not just me but for many students. One's life is forever changed when you come to an environment like this if you have never been in this type of environment. As a brief example, where I live, if they knock down a building or if a business leaves, the building just remains open and abandoned. It is an eyesore, and people use it for drugs and other things. But in DeKalb, when they knock down a building, they knock it down, they pick the bricks up and it is either a spacious clean area or they are putting up a new building. People used to that take it for granted, but for people who do not take it for granted, that is a big deal.

Where I grew up, it is also a big deal to say to people – and please don't be offended – that not all white people are racist, even if they are mean to you. I say that because sometimes there is some difference between blacks and whites, and it is not always about race. But for somebody who grows up around all

blacks and only sees or hears about white people from TV or in limited interactions, it is a real shift. When I came to Northern, I had a roommate named Mary Shields, a white girl from Brookfield. All I knew about Brookfield was the zoo. Every day Mary came home and had this routine. She would come to the residence hall, put on her sweats, make some tea, chew her gum and go study. Every day! That was not my routine. I would come home, relax, talk to my friends. One day Mary, who was always bubbly like the stereotype, came home really upset and crying. I asked, "Mary, what's wrong?" And she said, "Man, I got a 'B'." I said, "You got a 'B'?" She said, "Yeah, I got a 'B'," and she was upset. Now, I told you my rank, 527 out of 557. So I am thinking a "B" is have a party, call your parents – that's not a bad thing at all. But she wanted to get into the College of Business, and I had no ambition for the College of Business, so I did not really know that was a big, big thing. Mary was really upset about this "B," and I'm saying, "Why are you upset about a 'B'? A 'B' is REAL Good. Look, I get C's and D's. You should be proud." And she said, "No, because I worked for an 'A'." And that was the first time ever that I had seen anybody upset about a grade, somebody that I knew, and somebody who was white because I kind of thought white people were just naturally smart. That was monumental for me because, one, it dispelled the myth. And two, Mary really worked at it. I used to see her studying and think, "Man, she studies a whole bunch. I probably should study like her." After that, I began to study more. And, Mary ultimately did get into the College of Business.

The other experience I had when I was on academic probation. As I told you, I had some struggles when I was here because it was so new. I didn't want to go back home because I did not want to be embarrassed or fail – me, the person who never even thought about it and to whom school never mattered. So I called my mother and asked her, "If I flunk out of school, are you still going to love me?" And she said, "Yes, I will, Lisa. It's your life. I'll still have my apartment; I'll still have my car; I'll still have my life. But you, what are you going to do with your life." I had never thought about it like that, and I decided then that I had to do this. So I went to see Florence Ledwig Rigby, who taught biology, about what I should do. Now, I had been, for the first time in my life, really studying. I had been reading the book, taking notes from the book, going to class, taking notes from class, reviewing both sets of notes, reviewing the book, asking questions, and I still was not doing well on the tests. I would get a "D," a "D+," and I was not happy about that. It was not okay, because it meant that I was going to have to leave, and I did not want to leave because I was learning things and I was having fun. I had learned about the SA and become involved with the Black Student Union and was seeing students who really cared, believing that somehow this was going to change their lives. After knowing Mary, I kind of believed there was something to that also. So, Ms. Rigby said, "Lisa, study every day except the day before the test." Now remember, I am from 35th Street, so I am thinking this woman is trying to flunk me out of school because she is racist. And I was upset because the day before the test is when studying kicks in heavy. That was major study time for me – some of you are smiling, maybe for you too. But I had never heard anybody say study up until the day before the test. She said, "In fact, just go bowling or something the day before the test. Just go bowling." So I thought, "Okay, this is all I can do. I've talked to everybody. This is what I need to do." And I did. I studied every day except the day before the test. The day before the test, I went bowling. I didn't know that she didn't mean literally to go bowling. I did that, but I was also thinking she wanted me to flunk out of school because, here I am black, trying to make it. But that was not at all her intention. And it worked. I got a "C" on that test and a "C" out of the class. It also turned me around on my thinking about white people.

So, I said all this to say, there is not time enough for me to tell you how different my life is and how different the lives of so many students are as a result of coming to Northern and having these experiences. I know that not everybody is glad that students are on Northern's campus through CHANCE, but those students are working and learning and growing and changing lives for generations. They are breaking the cycles of poverty and ignorance. It is tough sometimes when you try to tell your parents that you have to be here to study and prepare for a test when they are saying they need you at home. Thank you for this opportunity, and please continue to help students. It makes a difference. I would like to quickly acknowledge my colleague, Lieutenant Darrin Mitchell, who also came to Northern through CHANCE, and is now going to be one of the men in charge when Chief Grady makes his departure. Thank you.

Some years back, Trustee Boey said, I was invited to speak at the CHANCE Graduation Luncheon. For those of you who have been there, you will know what I mean. For those of you who have not, I will tell you that it is an absolutely emotional experience, all in a positive way, because the graduates of the CHANCE Program will come back to speak to those who are still going through the system. And I am talking about the graduates that came through CHANCE who became Rhoades Scholars, lawyers, professional people. The second thing I will always remember, is calling Dr. Mitchell and saying, "I'm supposed to speak at the luncheon, help me a little bit in understanding the CHANCE Program." And he said, "Chair Boey, all you need to know is this – 'They ain't supposed to be here.'" I wrote my speech around that, and what a wonderful experience that was. My point is, this is a wonderful program that more of us need to have a better understanding of as the years go on, and I would encourage that.

That was wonderful, Chair Vella said. Thank you, Dr. Monat for appointing Dr. Mitchell. Also, I would like to say, from my own personal experience, that once a person is really turned on to learning, their life is changed. You know how I believe that. And that is why I want this focus on the underprepared student, because sometimes they do not know what they are missing out on. It could be anybody here, anybody in the area. But once you are turned on to learning, your life is changed for the good forever.

#### **OTHER MATTERS**

Chair Vella reminded everyone of the reception right after the meeting to honor Chief Grady.

#### **NEXT MEETING DATE**

The next meeting of the Board of Trustees is scheduled for Thursday, December 7, on the main campus in DeKalb.

#### **ADJOURNMENT**

There being no Other Matters, Chair Vella asked for a motion to adjourn. Trustee Strauss so moved, seconded by Trustee Moser. The meeting was adjourned at 11:55 a.m.

Respectfully submitted,

Sharon M. Mimms  
Recording Secretary

**FISCAL YEAR 2008 APPROPRIATED CAPITAL BUDGET REQUEST**

**Summary:** The Appropriated Capital Budget Request is prepared in the fall prior to the budget year in order to meet the Illinois Board of Higher Education (IBHE) and state capital project review and approval submission schedules. The Capital Budget Request consists of two principal categories of projects that profile the university's requirements for the capital improvements and construction and equipment appropriations. The Capital Renewal category lists repair and renovation projects with estimated budgets in excess of \$100,000 (but less than \$1.5 million), which are not included in the campus permanent improvement operating budget allocation. Requests may include improvements to existing facilities and systems, building additions, infrastructure and site/roadway/utility improvements. The attached table provides a summary of the Fiscal Year 2008 Capital Request.

**Recommendation:** The university requests Board of Trustees approval of the Fiscal Year 2008 Capital Budget Request. The request will then be submitted to the Illinois Board of Higher Education for consideration and inclusion in the statewide Fiscal Year 2008 IBHE Capital Budget Recommendation.

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
NORTHERN ILLINOIS UNIVERSITY

FISCAL YEAR 2008  
REQUEST  
(IN THOUSANDS OF DOLLARS)

UNIVERSITY PRIORITY	PROJECT DESCRIPTION/BUDGET CATEGORY	TOTAL ESTIMATED PROJECT COST	STATE FUNDS			NON-STATE FUNDS
			BUDGET YEAR REQUEST	PRIOR YEAR	FUTURE YEAR	
<u>REGULAR CAPITAL PROJECTS</u>						
1	Steven's Building Renovation	19,190.56	19,190.56	-	-	-
	(Planning)	1,596.73	1,596.73			
	(Remodeling)	15,758.69	15,758.69			
	(Equipment)	1,835.14	1,835.14			
2	Computer Science & Technology Center	30,329.30	30,329.30	-	-	-
	(Planning)	2,162.01	2,162.01			
	(Building)	22,014.97	22,014.97			
	(Equipment)	6,152.33	6,152.33			
	Electrical Infrastructure & Wirtz Hall Renovation	12,342.24	12,342.24	-	-	-
3	Academic Buildings Improvements [HVAC & Window Replacement]	16,720.16	16,720.16	-	-	-
4	Hoffman Estates Facility (Building) - Off Campus Project	32,278.08	22,257.28	1,314.50	-	8,706.30
	(Planning)	1,314.50		1,314.50		
	(Building)	25,087.58	22,257.28			2,830.30
	(Land)	5,876.00				5,876.00
5	Campus Roadway Repair & Reconfiguration	5,875.59	5,875.59	-	-	-
6	Gilbert Hall Renovation	18,497.39	1,012.16	-	17,485.23	-
	(Planning)	1,397.01	1,012.16		384.85	
	(Remodeling)	16,635.38			16,635.38	
	(Equipment)	465.00			465.00	
7	Elevator Rehabilitation & Renovation (Remodeling & Rehabilitation)	3,533.62	3,533.62	-	-	-
8	Campus Signage & Wayfinding	4,933.53	4,933.53	-	-	-
	TOTAL, REGULAR CAPITAL PROJECTS	143,700.49	116,194.45	1,314.50	17,485.23	8,706.30
<u>Capital Renewal Projects</u>						
1	Unfunded 2007 Mechanical Concrete Roof Repair (Safety)	\$ 300.45	\$ 300.45			
2	Unfunded 2006 Lucinda Avenue Substation 4160v Replacement (safety)	\$ 575.72	\$ 575.72			
3	Unfunded 2007 Annie Gliddon Substation 4160v Replacement (safety)	\$ 668.91	\$ 668.91			
4	Carroll Avenue Substation 4160v Replacement (safety)	\$ 670.35	\$ 670.35			
5	Unfunded 2006 High Pressure Steam Vault Repair (safety)	\$ 460.17	\$ 460.17			
6	Unfunded 2005 Main Steam Tunnel Rehabilitation - Phase II (safety)	\$ 878.30	\$ 878.30			
7	Unfunded 2006 Annie Glidden Safety Improvements (Safety)	\$ 391.73	\$ 391.73			
8	Entrance Door Replacement (ADA & Safety)	\$ 152.58	\$ 152.58			
9	Emergency Generator Replacment (Safety)	\$ 453.59	\$ 453.59			
10	Stadium Drive Lighting Upgrade (Safety)	\$ 152.58	\$ 152.58			
11	Unfunded 2007 Classroom & Technology Upgrades, Phase III	\$ 638.46	\$ 638.46			
12	Unfunded 2007 Dusable Hall Elevator Rehabilitation (Accessibility)	\$ 156.92	\$ 156.92			
13	Unfunded 2007 Central Campus Water Main Replacement (Fire Protection)	\$ 420.39	\$ 420.39			
14	Cole Hall- Upgrade HVAC, acoustical panels, seating, and Classroom Technology	\$ 926.37	\$ 926.37			
15	Unfunded 2007 Zulauf Hall Tuckpointing (Remodeling & Rehab.)	\$ 562.92	\$ 562.92			
16	Stone Repair and Tuckpointing (continued)	\$ 549.81	\$ 549.81			
17	Unfunded 2007 East Campus Paver Block Restoration - Uneven walkways (safety)	\$ 399.89	\$ 399.89			
18	Roof Replacement - East & West Heating Plant	\$ 690.30	\$ 690.30			
19	Unfunded 2007 East Heating Plant Boiler Replacement and Infrastructure Upgrades	\$ 495.75	\$ 495.75			
	TOTAL, CAPITAL RENEWAL PROJECTS	\$ 9,545.19	\$ 9,545.19	\$ -	\$ -	\$ -
	GRAND TOTAL	\$ 153,245.68	\$ 125,739.64	\$ 1,314.50	\$ 17,485.23	\$ 8,706.30

## **Narrative on Priority Rationale**

### **1. Stevens Building Renovation and Addition**

The renovation of the Stevens Building will resolve many long-standing problems. The project will provide a new heating, ventilation and air-conditioning system; new energy efficient lobby windows; a new roof; new ceilings; handicapped accessibility; asbestos abatement; reconfiguration and upgrades of academic spaces; and an addition to the scene shop that will make scene construction safer and more efficient. With the renovation, the useful life of the facility can be extended another 25 to 30 years. With on-campus space at a premium, this building must be retained as a viable place for academic programs to flourish.

#### **2.a. Computer Science and Technology Center**

The university is requesting funding for a new Computer Science and Technology Center. In the last decade, the demand for college graduates with expertise in technology-based fields has increased exponentially. The new facility will offer students a unique learning environment combining the best of a time-honored college education driven by a focus on advancing technology. The center will have extensive infrastructure to accommodate a broad range of equipment necessary to develop a nationally competitive program with potential for industry and professional certification programs, custom learning labs and single classes for corporations and individuals. Experience using cutting edge technology in a well-planned, well-equipped facility, will prepare students to compete and succeed in the intense technologically complex world of the future.

#### **2.b. Electrical Distribution and Wirtz Hall Renovation**

This project is proposed to address three requirements of the university's primary electrical distribution systems and to renovate Wirtz Hall. First is the replacement of the switchgear at the existing Glidden substation constructed in 1957 that feeds much of central campus for which new replacement parts are not available. Second is the replacement of underground cables that are twenty or more years old and prime candidates for failure. Third is establishment of new circuits in the system that would reduce load on existing circuits and improve failure recovery capabilities.

This portion of the project will provide improvements for programmatic spaces and building efficiency. The need for an upgraded and remodeled building to house the Health and Human Sciences College is substantiated by the dramatic changes in the type of physical facilities needed by a modern college to support new learning outcomes and increase interaction with the health community. Plans will focus on the consolidation of the college's space needs into Wirtz Hall. The Health and Human Sciences College will be housed in a remodeled, dedicated building that will provide classrooms that facilitate group discussion, laboratories that allow students to refine presentation skills, computer laboratory spaces, faculty and administrative offices, and spaces that facilitate student interaction and interdisciplinary faculty relationships. This request will provide funding for the planning, design and construction of remodeling Wirtz Hall.

### **3. Academic Buildings HVAC and Window Replacement**

Several buildings on campus are experiencing problems with air ventilation systems due to the age of the equipment. Three buildings of primary concern are Reavis, Watson and Montgomery Halls. Both Reavis and Watson Halls are classroom/faculty office buildings with identical 35-year-old HVAC systems that can be described as forced dual duct systems (one heat duct/one cooling duct) with units mounted in walls controlling the room temperature. Difficulty keeping constant temperature-humidity and airflow has surfaced in both buildings during the last two years stemming from not only the age of the equipment, but also the inaccessibility of it for maintenance purposes. Recessed wall units are completely sealed behind masonry leaving no openings for repair of internal parts. This project would remove and replace the recessed wall units, dampers and temperature controls.

The objective of the Montgomery Hall portion of the project is to convert ventilation systems serving laboratory, office and classroom areas from existing constant velocity dual duct to variable air volume (VAV). Major portions of trunk and branch ductwork will be redesigned and replaced. Some fume hoods would be replaced while all hoods would be retrofitted with monitor controls, sash sensors, alarms and air flow valves. All building controls would be updated. Asbestos abatement in some areas will also be necessary.

The third part of the project is the replacement of windows throughout Montgomery Hall, Faraday West and the Psych/Math Building. The existing windows date back to the original construction of the buildings well over thirty years ago. They are generally of a single pane variety and very inefficient in their ability to conserve heat in the winter months and cool air during the summer. Considerably more energy efficient window systems will be installed, which will complement the university's efforts at energy efficiency and conservation.

#### **4. Hoffman Estates Facility**

NIU Hoffman Estates opened for classes and conferences in the fall of 1992 in order to provide quality, affordable education at a convenient location. The positive enrollment response at NIU Hoffman Estates was immediate and has been escalating annually. As many as eighteen academic offerings cannot be accommodated in the current facility. Additionally, the demand for noncredit training, updating and conference activities can be expected to increase drastically given the current trends for continuous workforce training and professional development. The requested facility would be approximately 100,000 square feet with a diverse mix of program spaces to accommodate academic, continuing education, workforce training and development needs.

#### **5. Roadway Reconfiguration and Repair**

Most roadways serving the NIU campus were constructed and are owned by the university, except Lucinda, Normal, Carroll, Locust and Annie Glidden. The majority of the road construction coincided with the building surge in the 1950s and 1960s, though much of the East Campus road construction predates that period. During the 1970s and 1980s several campus roadways were resurfaced, however, the only significant reconstruction projects that have been completed in recent years are Lucinda Avenue, Castle Drive, Gilbert Drive, a section of Stadium Drive West, and a section of College Avenue. Deterioration of campus streets has progressed to the point that maintenance efforts can no longer keep up with the disintegration on a localized basis. In addition to normal freeze/thaw damage, repairs due to construction projects (underground utility replacement, etc.) have led to a patchwork of street surfaces each with seams that let more water penetrate and add to the deterioration. The additional burden of Huskie Bus traffic on university streets has accelerated the deterioration, particularly at bus stop locations.

#### **6. Gilbert Hall Renovation**

The allocation study identifies Gilbert Hall as underutilized housing space that could be converted into academic and office space. Gilbert Hall, constructed in 1950, was designed as a men's dormitory and contains 49,000 net assignable square feet. Not only the relocation of the academic and office spaces into Gilbert Hall but also the sheer age of the facility require modification to the systems and interior. Also asbestos needs to be abated from the facility during renovation. Currently, the facility does not have air conditioning, and the electrical and heating systems have outlived their life expectancy, are difficult to repair and maintain, and need to be replaced. This request for funding would address the necessary system replacement, compliance to ADA upgrades, some interior reconfiguration, and asbestos abatement to accommodate consolidation for the academic and office space in the building.

#### **7. Elevator Rehabilitation and Renovation**

NIU seeks to rehabilitate passenger elevators across campus. There is a need to upgrade to the latest elevator technology and systems available. After many years of service, the elevators have become difficult to repair and have extremely high maintenance costs. They provide an unacceptable level of

performance, and the problems and breakdowns are appearing more frequently and varied. In addition, parts availability has become a problem, especially as the elevators continue to age. This project requests funding for labor and material necessary to install controllers, replace generators and SCR drives, and install new hall and car stations for Zulauf, Faraday, Graham, Montgomery, Davis and Swen Parson Halls, and the Health Center.

## **8. Campus Signage and Wayfinding**

The university currently maintains over fifty major buildings and numerous smaller facilities. For the thousands of new incoming students every fall, and visitors throughout the year, the campus often appears to be a small city. These individuals must find their way in what may appear to be a maze of buildings, departments and offices, and usually they must locate their destination in a timely manner. The university will engage an experienced consultant to address three primary areas of concern: campus boundary improvements, pedestrian directional signs and landscape improvements.

Key aspects of the project include developing a system of elements which reinforce pathways from parking areas to destinations. This could include building identities, pedestrian directional signs, campus directory units and informative or commemorative elements. The system will assist in determining destination priorities and direct pedestrians to the closest entrance.

## **Summary of Capital Budget Repair and Renovation Projects** **(Capital Renewal)**

### **R1 - (Unfunded 2007) – Mechanical Concrete Roof Repair (Montgomery Hall)**

Built in 1970, the concrete slab roof on the Montgomery Hall Mechanical Room has deteriorated and is in danger of collapsing onto the mechanical chillers and piping which supply HVAC to the entire building. There is significant damage to the roof concrete pre-cast due to the use of ice removal salt over the years penetrating the membrane between the sidewalk and the pre-cast. The rebar that provides the strength to the pre-cast has been exposed and is significantly rusted in many places. Damage to the mechanical equipment should the roof collapse is a secondary concern since the roof is at ground level and exists in a pedestrian and loading dock pathway. This life safety concern needs attention in the near future.

### **R2 - (Unfunded 2006) – Lucinda Avenue Substation 4160v Replacement**

The 4160v distribution line from the Lucinda Avenue Substation has deteriorated to the point that an emergency request for replacement could occur before funding for this renewal comes to pass. The insulation is compromised due to water infiltration, causing the line to ground fault unexpectedly. Power from the station is at best unreliable and has necessitated rerouting and the use of backup systems in Anderson Hall, Wirtz Hall, Jack Arends Hall, Gilbert Hall, Still Hall, Still Gym, the Music Building, and the East Heating Plant over the past year. The backup systems are limited in capability and capacity and future deterioration will result in complete failure of this main feeder line.

### **R3 - (Unfunded 2007) – Annie Glidden Substation 4160v Replacement**

The 4160v distribution line from the Annie Glidden Substation has deteriorated to the point that an emergency request for replacement could occur before funding for this renewal comes to pass. The insulation is compromised due to water infiltration, causing the line to ground fault unexpectedly. Power from the station is at best unreliable and has necessitated rerouting and the use of backup systems in Lincoln Hall, the Recreation Center, Stevenson South, Stevenson North, Graham Hall, Gable Hall, DuSable Hall, Watson Hall, Reavis Hall, the Field House, Neptune Central, Neptune East and Neptune West over the past year. The backup systems are limited in capability and capacity, and future deterioration will result in complete failure of this main feeder line.

### **R4 - Carroll Avenue Substation 4160v Electrical Replacement (Safety)**

The 4160v distribution line from the Carroll Avenue Substation has deteriorated to the point that an emergency request for replacement could occur before funding for this renewal comes to pass. The insulation is compromised due to water infiltration, causing the line to ground fault unexpectedly. Power from the station is at best unreliable and has necessitated rerouting and the use of backup systems in Founders Library, Neptune North, Faraday East, Faraday West, Stevens Hall, Cole Hall and Zulauf Hall over the past year. The backup systems are limited in capability and capacity and future deterioration will result in complete failure of this main feeder line.

### **R5 - (Unfunded 2006) – High Pressure Steam Vault Replacement (serving Reavis and DuSable)**

The concrete structure covering the High Pressure Steam Vault serving Reavis and DuSable has deteriorated due to many years of service and heavy vehicular traffic over the concrete vault. There is a safety concern with having vehicles drive over the vault because of the poor condition of the structure. In this condition, the vault also allows water infiltration that is corrosive and deteriorating in nature to the valves, piping and associated steam distribution equipment.

### **R6 - (Unfunded 2005) – Main Steam Tunnel Rehabilitation (Phase II)**

The main steam tunnel's concrete structure has deteriorated due to many years of service and exposure to ground conditions. The condition of the tunnel is worsening and the potential for the disruption of

steam distribution to the main campus from the East Heating Plant is a continuous concern. In addition, safety concerns to Physical Plant and Heating Plant staff will continue to arise during the ongoing maintenance required for the steam tunnel. The condition of the tunnel has made repairs and preventative maintenance difficult to perform, resulting in high maintenance costs.

#### **R7 - (Unfunded 2006) – Annie Glidden Road Safety Improvements**

NIU proposes making safety improvements along sections of Annie Glidden Road that are adjacent to campus and experience a high volume of vehicular traffic. Enhanced lighting, routing barricades and new walkways will help achieve safer pedestrian traffic routing. All improvements will complement existing campus standards and patterns, thereby providing a passive directional announcement that students and visitors are on campus and heading in the right direction.

#### **R8 - Entrance Door Replacement (ADA and Safety)**

Many of our academic buildings need a complete replacement of their main entrance doors and hardware including the Psych/Math Building, Montgomery Hall, Gabel Hall, Graham Hall, Anderson Hall, the Music Building and Faraday Hall. The new doors would be ADA compliant and would possess door openers and closers that work in cooperation with the fire alarm system.

#### **R9 - Emergency Generator Replacement (Safety)**

There are six buildings that use generators as their primary mechanism for backup energy/electricity. These include the Health Services Building, the Music Building, the Visual Arts Building, Founders Memorial Library, Montgomery Hall and the Psych/Math Building. The generators in these buildings have met or exceeded their life expectancy and are becoming less than reliable.

#### **R10 - Stadium Drive Lighting Upgrade (Safety)**

The current 40-foot lighting around Stadium Drive does not meet current campus standards for candlepower disbursement and should be replaced with current lighting standards used on campus. The enhanced lighting will help achieve safer pedestrian traffic routing. All improvements will complement existing campus standards and patterns.

#### **R11 – (Unfunded 2007) Classroom and Technology Upgrades, Phase III (Remodeling and Rehabilitation)**

The university continues to pursue the upgrading of campus classrooms in the areas of audio, visual and instructional technology so that professors may stay current with teaching styles used at peer institutions across the nation. Significant portions of NIU classrooms have undergone similar renovations with positive effects. The university continues its efforts to maintain quality learning facilities that meet and exceed the expectations of students and faculty.

#### **R12 - (Unfunded 2007) - DuSable Hall Elevator Rehabilitation (Remodeling and Rehabilitation)**

Rehabilitation of the original elevator car in DuSable Hall is necessary because the car has deteriorated to the point that service calls are frequent, resulting in poor service to students and high maintenance costs. This is particularly problematic for students and staff that are mobility impaired. DuSable Hall receives heavy use as one of NIU's largest classroom buildings.

#### **R13 - (Unfunded 2007) – Central Campus Water Main Replacement**

The water main surrounding Gable Hall and the east side of the Field House is over 40 years old. It is undersized for modern demands, including fire hydrant supply, and it is deteriorating cast iron. Annually, sections of the water main are repaired or patched due to failure. The replacement of the 40-year-old water main would provide improved supply capabilities and reduce the constant operations and management costs that the campus continuously experiences with this antiquated line.

#### **R14 - Cole Hall – Upgrade HVAC, acoustical panel, seating, and Classroom Technology**

The twin auditoriums of Cole Hall are host to over 4,000 students daily on our campus. The auditorium seating and existing acoustical panels are in poor condition making comfort and sound control problematic. The HVAC systems are failing and air quality is questionable. While fundamental improvements are being made, the facility should have current smart classroom technologies incorporated into it.

#### **R15 - (Unfunded 2007) Zulauf Hall Tuckpointing**

Zulauf Hall was built in 1968 with a brick and mortar exterior that has withstood the elements for over 35 years. Water leaks near the windowsills and frames indicate deterioration. Tuckpointing, caulking and some brick replacement are needed in order to prevent damage to the building interior and potential failure of the brick veneer exterior.

#### **R16 - Stone Repair and Tuckpointing**

Over 36 percent of the university's existing buildings were built prior to 1960 and have brick and mortar exteriors that have withstood the elements for over 40 years without significant tuckpointing or stone repair. In many of the buildings, deterioration has become evident because of water leaks near the windowsills and frames. Tuckpointing, caulking and some brick replacement is needed in order to prevent damage to the building interior and potential failure of the masonry exterior.

#### **R17 - (Unfunded 2007) – East Campus Paver Block Restoration**

The paver block pedestrian walkways of east campus have been in place since the early 1990s with minimal maintenance. The ground heaves due to the seasonal changes of our region have caused pavers to become elevated, causing a trip hazard to our pedestrians. When the walkways are plowed in the winter, these raised blocks are damaged or distorted. In order to rectify trip hazards and to avoid further deterioration of paver block walkways, it is important that to restore the surfaces and replace damaged blocks at this time.

#### **R18 - Roof Replacement – East and West Heating Plant**

The 17,086 square feet of flat roof top on the East Heating Plant is in poor condition. The 5 ply built-up fresco roof was installed in 1969. The built-up roof has exceeded its life expectancy and leakage has increased over the last few years. Several mechanical system upgrades that necessitated foot traffic on the roof accelerated deterioration of the roof in several locations, and repairs can only be seen as temporary.

The West Heating Plant has two sections of roof that were both installed in 1962. The roof type is a conventional built-up roof (hot applied). This roof has also exceeded its life expectancy. The first roof is 2,958 square feet and the second section is 14,280 square feet. When this roof was surveyed in August 2000, the urgency level for replacing the roof was listed as moderate to high. We are six years past that point and the roof has only been patched during that time.

#### **R19 - (Unfunded 2007) – East Heating Plant Boiler Replacement and Infrastructure Upgrades**

Many equipment components of the East Heating Plant are in need of substantial maintenance or replacement as they have exceeded their expected lifespan. The East Heating Plant provides service to east campus classroom and administrative buildings. Included in the equipment needing replacement is the steel drum of Boiler #5 and the exhaust stack for the emergency generator. Other boilers need significant rehabilitation including the rust-proofing of the exhaust stacks and the replacement of the lightning rods.

**FISCAL YEAR 2008 NONAPPROPRIATED CAPITAL BUDGET**

**Summary:** The Fiscal Year 2008 Nonappropriated Capital Budget consists of two principal categories, both presented in Table C105. Projects with estimated budgets in excess of \$100,000 are listed individually, while projects estimated under \$100,000 are presented in aggregate and categorized to enable tracking for management purposes. The Nonappropriated Capital Budget is developed from requests submitted by department heads and physical plant and facility users. Requests are prioritized and presented for approval and include improvements to existing facilities and systems, building additions, infrastructure and site/roadway/utility improvements. The attached table and brief descriptions provide a summary of the Fiscal Year 2008 Nonappropriated Budget.

**Recommendation:** The university recommends Board of Trustees approval of the Fiscal Year 2008 Nonappropriated Capital Budget.

Table C105

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS  
NORTHERN ILLINOIS UNIVERSITY

FISCAL YEAR 2008  
(IN THOUSANDS OF DOLLARS)

<u>PROJECT NAME/DESCRIPTION/BUDGET CATEGORY</u>	<u>ANTICIPATED SOURCE OF FUNDS</u>	<u>TOTAL PROJECT COST</u>
Lincoln Hall - Mandated Sprinkler System Installation (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 1,609.8
Convocation Center - Entrance 5 Expansion (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 357.0
Holmes Student Center - Guest Room Remodeling (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 249.0
Convocation Center - Digital External Marquee Replacement (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 150.0
Grant Complex - Addition of Electric Magnetic Door Opens (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 130.0
Stevenson Complex - Rotation Painting (Deferred Maintenance)	Revenue Bond - R&R Reserves	\$ 100.0
Aggregate Amount Budgeted for Deferred Maintenance Projects Under \$100,000	Revenue Bond - R&R Reserves	\$ 489.9
Aggregate Amount Budgeted for Remodeling and Rehabilitation Projects Under \$100,000	Revenue Bond - R&R Reserves	\$ 156.4
	Budgeted Total:	\$ 3,242.1

**Plans for Noninstructional Capital Improvements  
for the Fiscal Year 2008 Budget**

---

**08-1. Lincoln Hall – Mandated Sprinkler System Installation**

Effective January 2005, the Fire Sprinkler Dormitory Act made it mandatory for all Illinois public or private colleges or universities to install fire sprinkler systems in all dormitories. The installation of these sprinkler systems must be completed by the year 2013. Lincoln Hall will be the first phase of this project. It is anticipated that one residence hall will be done each year in order to meet this deadline.

**08-2. Convocation Center – Entrance 5 Expansion**

Entrance 5 at the Convocation Center is the sole access point for the facility from the largest parking lot. Currently, there is not a vestibule similar to those located at entrances #1 and #2. These vestibules provide a waiting area for guests prior to openings during large events, especially during inclement or especially warm weather. In addition, prior to entering the building, security checks are regularly required in these spaces. The upgrade will include an auxiliary ticket office which will augment the primary ticket office on high volume ticket sale dates, as well as large-scale event dates and address logistical issues for individuals parking in the north lot.

**08-3. Holmes Student Center – Guest Room Remodeling**

The guest rooms in the Holmes Student Center are used by students, families, Huskie Sports fans, conference attendees, university interview candidates, visiting faculty, and many others who need functional and comfortable accommodations on the campus of Northern Illinois University. These rooms have not been fundamentally updated since they were built in the early 1970's. This is a continuation of ongoing renovations that completed the 11th, 12th, and 14th floors in March 2006.

**08-4. Convocation Center – Digital External Marquee Replacement**

The new marquee message board system will include a two-way outdoor Galaxy Pro Message Center display with 68 million color capability and high-end pixel dimensions. The updated capabilities will allow the Convocation Center to better advertise upcoming events to the high volume traffic along State Route 38 and better represent the quality of university facilities to the public. This will replace the existing Lincoln Highway exterior digital marquee which was installed as part of the facility's original construction and represents dated technology.

**08-5. Grant Complex – Addition of Electric Magnetic Door Opens**

The elevator and laundry room doors in Grant Towers must remain closed at all times according to fire safety codes. This project would permit the elevator lobby doors in all four towers to remain in the open position in these high traffic areas and only close when a fire alarm is activated, allowing these doors to remain open during routine use will improve ventilation and enhance security and stay within fire safety codes.

**08-6. Stevenson Complex – Rotation Painting**

The walls in the student rooms and associated floor public spaces are in poor condition and have not been painted in over two years. In addition, well-maintained and routinely painted facilities reduce the rate of deterioration and prolong the life of facilities. Aesthetically pleasing areas are less likely to be vandalized and encourages the university community to take pride in their surroundings.

**08-7. Aggregate Amount Budgeted for Deferred Maintenance projects under \$100,000**

A number of deferred maintenance projects under \$100,000 per project have been identified internally by departments responsible for areas within their respective facilities. Rotation painting and plumbing projects, fire safety upgrades and parking lot repairs are among the deferred maintenance projects. With

the completion of these projects and the continuation of deferred maintenance projects in the future, the facilities will continue to be well maintained, which will reduce the rate of deterioration and prolong their life, making them more aesthetically pleasing and encouraging members of the university community to take pride in their surroundings.

**08-8. Aggregate Amount Budgeted for Remodeling and Rehabilitation projects under \$100,000**

A number of remodeling and rehabilitation projects under \$100,000 per project have been identified internally by departments responsible for areas within their respective facilities. Installing alarm systems and gates to loading docks, replacing and upgrading entrances, and small construction projects, which will address safety issues as well as increase efficiency, are among the remodeling and rehabilitation projects. Due to the continued aging of NIU facilities, remodeling, rehabilitation and modernization are needed to ensure that the facilities will continue to serve the university community in the future. The proposed projects ensure that a number of university goals are met, including: (a) to ensure that the facilities are well-maintained; (b) to ensure the safety of the university community; (c) to ensure compliance to ADA requirements; (d) to ensure that the NIU facilities provide an environment that is attractive to students; and (e) to ensure that the facilities are configured in the most optimal manner compatible with today's technology and with the university community's functional needs.

**FISCAL YEAR 2007 INTERNAL BUDGET**

**Summary:** Given the appropriation bill as approved by the legislature and signed by the Governor, Tables 1-4 provide a summary of the total university internal Fiscal Year 2007 budget.

**Recommendation:** Pursuant to Board of Trustees *Bylaws*, the university requests Board of Trustees approval of the Fiscal Year 2007 Internal Budget as follows:

Table 1

**FISCAL YEAR 2007 INTERNAL BUDGET  
Summary of Budgeted Revenue by Source  
(\$ in Thousands)**

	FY06 Adjusted	FY07
<b>Appropriated Fund Revenues</b>		
General Revenue Fund	\$ 102,974.9	\$ 103,927.1
State College and University Trust <sup>(1)</sup>	10.0	10.0
<b>Total Appropriated Fund Revenues</b>	<b>\$ 102,984.9</b>	<b>\$ 103,937.1</b>
<b>Nonappropriated Revenues</b>		
University Income Fund	\$ 103,069.7	\$ 106,434.1
Revenue Bond Operations	68,753.7	69,876.5
Auxiliary Enterprises	18,633.6	18,528.3
Gifts, Grants and Contracts	44,940.8	45,521.2
Local Funds	37,878.4	36,150.0
<b>Total Nonappropriated Revenues</b>	<b>\$ 273,276.2</b>	<b>\$ 276,510.1</b>
<b>Total Anticipated Revenues</b>	<b>\$ 376,261.1</b>	<b>\$ 380,447.2</b>

<sup>(1)</sup> Generated from NIU license plate registrations

Table 2

**APPROPRIATED FUNDS INTERNAL BUDGET**  
**Fiscal Year 2006 - Fiscal Year 2007**  
(\$ in Thousands)

Object Classification	FY06 Adjusted	Estimated FY06 Expenditures	FY07
Personnel Services	\$ 87,781.8	\$ 87,781.8	\$ 88,628.0
Social Security	883.5	883.5	883.5
Contractual Services	6,538.5	6,538.5	6,823.0
Commodities	1,485.3	1,485.3	1,484.8
Travel	163.5	163.5	159.5
Automotive Operation	138.8	138.8	138.5
Equipment/Library Books	1,316.5	1,316.5	1,145.8
Telecommunications	798.9	798.9	797.3
Awards & Grants	195.7	195.7	195.7
Repairs, Maintenance and Other Capital Improvements	1,345.1	1,345.1	1,343.7
Contribution to CMS for Employee Insurance	2,337.3	2,337.3	2,337.3
<b>TOTAL</b>	<b>\$102,984.9</b>	<b>\$102,984.9</b>	<b>\$103,937.1</b>

Table 4  
**FY07 INTERNAL BUDGET SUMMARY**  
(\$ in Thousands)

Object Classification	Appropriated	Nonappropriated <sup>(1)</sup>	Total
Personnel Services	\$ 88,628.0	\$ 125,177.2	\$ 213,805.2
Social Security	883.5	1,831.8	2,715.30
Contractual Services	6,823.0	66,416.2	73,239.20
Commodities	1,484.8	18,405.5	19,890.30
Travel	159.5	3,915.8	4,075.30
Automotive Operation	138.5	830.0	968.50
Equipment/Library Books	1,145.8	10,337.7	11,483.50
Telecommunications	797.3	2,343.0	3,140.30
Awards & Grants	195.7	23,137.6	23,333.30
Repairs, Maintenance & Other Capital Improvements	1,343.7	5,019.9	6,363.60
Debt Service & Reserve Transfers	-	16,035.1	16,035.10
Other	-	284.0	284.00
Contribution to CMS for Employee Insurance	2,337.3	2,776.3	5,113.60
<b>TOTAL</b>	<b>\$ 103,937.1</b>	<b>\$ 276,510.1</b>	<b>\$ 380,447.2</b>

<sup>(1)</sup> Includes the Income Fund

**ACADEMIC AND ATHLETIC PERFORMANCE CENTER  
FOUNDATION LEASE AGREEMENT**

**Summary:** On June 16, the NIU Foundation commenced the construction of the new Academic and Athletic Performance Center. The center has been supported through the generous donations and gifts of NIU alumni and friends. This 60,000 square foot facility is being constructed just north of Huskie Stadium. It will serve to enhance academic and sports-related activities and services.

As a result, the university seeks to enter into a lease agreement with the NIU Foundation that allows the university to program, operate and manage the facility. Revenues generated by the university through internal operating and other local funds will be used to support the lease with the NIU Foundation. The lease also provides that the university will be responsible for the maintenance and proper upkeep of the facility.

**Recommendation:** The university requests Board of Trustees approval to enter into a lease with the NIU Foundation for the Academic and Athletic Performance Center for a term not to exceed ten years. This lease will include scheduled semi-annual payments which average \$698,938 per fiscal year beginning August 15, 2007.

**AUTHORIZATION TO CONTINUE INTERGOVERNMENTAL AGREEMENTS  
FOR FEDERAL PARTICIPATION OF FAR WEST CAMPUS ROADS PROJECT**

**Summary:** The university's Far West Campus Roads Project began in 2004 with the awarding of a \$2 million Federal Highway Administration grant that has been administered by the Illinois Department of Transportation. Most of that grant has been expended to design and construct a section of the divided boulevard and an intersecting street, which were both completed in 2005 on the Far West Campus. The remaining balance of those grant funds is being used for the design of the next extension of that divided boulevard as well as part of the cost of its construction. This next phase of construction is anticipated to commence in late September 2006 and will extend the divided boulevard to the north.

While the remaining balance of the 2004 grant will cover only one-third of the cost of the construction, the difference will be met with funds from a new appropriation to the university in the amount of \$8.32 million that is included in the \$286.5 billion 2005 Transportation Bill. These High Priority Project funds will also be administered by the Illinois Department of Transportation for the design and construction of roads on the Far West Campus. The university expects this work to occur in phases over the next few years and, therefore, several engineering as well as intergovernmental agreements will need to be executed by the university before all of these new funds are exhausted.

**Recommendation:** The university requests Board of Trustees approval to enter into the necessary agreements with the Illinois Department of Transportation and professional engineering firms required to utilize all of the High Priority Projects federal funds.

**EAST CAMPUS – BRIDGE AND STREET RECONSTRUCTION  
SCOPE CHANGE TO PREVIOUS – CAPITAL PROJECT APPROVAL**

**Summary:** Board of Trustees approval was granted September 2004 for the College Avenue Bridge reconstruction with a total project budget of \$490,600 and a construction budget of \$373,750. Bids for the work were received and opened on May 3, 2006. The lowest base bid of \$528,158 exceeded the construction budget by 41 percent. In addition, the university sought to enhance the aesthetics of the bridge with alternate bid items intended to complement the design of the stone bridges on campus. The bid price submitted for these enhancements was \$122,400.

To complement the newly renovated bridge, and to complete street reconstruction on east campus, the university requested Board of Trustees approval for the reconstruction of the College Avenue roadway between the bridge and Castle Drive. Board approval of the roadway project was granted in March with a total project budget of \$350,000. A preliminary estimate of construction costs of \$352,000 was prepared by the consulting engineer in May. This estimate, when combined with consulting fees and construction contingency, will require a project budget of \$425,000.

The university proposes to combine these two projects and add two smaller projects, the restoration work of Parking Lot 14 and the resurfacing of Castle Drive, into one capital project to address bridge and street reconstruction on East Campus. It is hoped that combining several smaller projects into a single larger project will result in lower costs. A construction contingency and cost escalation factor will be added to ensure adequate funds for the changes in project scope.

**Recommendation:** The university requests Board of Trustees authorization to establish a project budget of \$1.4 million for these four combined projects, to contract with the QBS selected Architect/Engineer for preparation of plans and specifications for bidding the reconstruction work. The university further requests approval to proceed with construction contracts and work orders as necessary to complete the reconstruction work. Project costs will be paid from revenue bond, state and institutional funds.

**FAR WEST CAMPUS – UTILITY AND INFRASTRUCTURE IMPROVEMENTS  
CAPITAL PROJECT APPROVAL**

**Summary:** As part of campus development, utility extensions and infrastructure improvements are required for the Far West Campus, especially on the site for future development of the new Housing for Students with Dependents Project. These extensions and improvements will supplement the \$10.3 million federally funded road improvement project for which Phase One began in September 2004. Necessary improvements include an electrical distribution system, a telecommunications system, a campus computer backbone and water main services. All will be installed to ensure adequate service and redundancy. The plan also includes utility system extensions, landscaping, future parking and auxiliary roads. The university anticipates the project to carry over in multiple phases.

**Recommendation:** The university requests Board of Trustees authorization to establish a project budget of \$1,948,000, to begin the Quality Based Selection (QBS) process for Architect/Engineer selection and to contract with the QBS selected A/E for preparation documents and estimates for the construction work. The university further requests approval to proceed with construction contracts and work orders as necessary to complete the reconstruction work. Project costs will be paid from university funds.

**INTERCOLLEGIATE ATHLETICS BROADCAST SERVICE AND LICENSING**

**Summary:** Intercollegiate Athletics contracts for television broadcast and production services for NIU athletic sporting events/programs. Approval is required for renewal of this contract through Fiscal Year 2009. Intent to award this multiyear contract as a sole source was advertised in the *Illinois Higher Education Procurement Bulletin*.

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for Fiscal Year 2007-09 as follows:

*Comcast SportsNet Chicago LLC, Chicago, IL ..... Not to exceed \$400,000*

**HOUSING FOR STUDENTS WITH DEPENDENTS  
GROUND LEASE AND MANAGEMENT AGREEMENTS**

**Summary:** At the June 2006 meeting, the Board of Trustees approved a request to enter into agreements which encompass the construction, development and operation of the Housing for Students with Dependents Project.

As part of the housing development, the university is required to enter into a ground lease agreement which allows the developer to build the housing on university property. It is also necessary to enter into a management agreement which details the responsibilities and duties associated with the operation of the housing once constructed.

**Recommendation:** The university seeks Board of Trustees approval to enter into a ground lease with Collegiate Housing Foundation and enter into a management agreement which will provide for the overall day-to-day operations of the housing during the term of the ground lease agreement.

## **REQUEST FOR A NEW DEGREE PROGRAM**

All new degree programs require the approval of the Board of Trustees and the approval of the Illinois Board of Higher Education. This new program request has received all required curricular approvals at the department, college and university levels, endorsement by the Academic Planning Council and the concurrence of the Provost.

### **M.S. in Family and Consumer Sciences**

Description: The university proposes to offer a new Master of Science (M.S.) degree program in family and consumer sciences, which would require a minimum of 30 semester hours to complete. In addition to 12 semester hours of core course work in statistics, research methods and thesis research, students would complete an additional 18 hours of specified course work and electives within one of two specializations: apparel studies or family and consumer sciences education. The program would have a strong research focus that would enable students to apply relevant theoretical frameworks and research-based practices to their specialization, analyze current issues within the discipline, conduct research and communicate effectively with consumers, students, educators and other constituencies.

Students seeking admission to the M.S. program in family and consumer sciences would meet all requirements for admission to the Graduate School. Students would submit acceptable Graduate Record Examination scores and show evidence of writing proficiency and English-language skills as defined by the NIU Graduate School criteria. Students' graduate advisors would be responsible for approving their programs of study. Program outcomes would be assessed by a variety of methods including but not limited to students' performance in conducting and presenting their thesis research, written and oral communication skills, alumni surveys, employment rates and pass rates on teacher certification examinations.

Rationale: The proposed degree program is consistent with NIU's mission to offer opportunities for life-long education and professional and personal development. The two specializations within the degree program would permit students to build upon their baccalaureate education by exploring the processes by which scholars contribute to existing knowledge through the research process. In doing so, students will have the opportunity to develop further their skills in analytical thinking and communication. The specialization in family and consumer sciences education will qualify as a professional development plan for middle school and secondary educators who seek to maintain their certification, as required by the State of Illinois.

Similar programs in family and consumer sciences are currently offered at three Illinois public universities: Eastern Illinois University, Illinois State University and Southern Illinois University-Carbondale. It is not anticipated that the proposed NIU program would compete with existing programs at these public universities because it would serve a different population of students who reside and work within the northern Illinois region of the state. Demand for the proposed program is evidenced by new teacher certification requirements for family and consumer sciences education; post-baccalaureate students enrolled in course work to meet certification requirements who would also complete a master's degree program if it was available and over the last five years, a 44 percent increase in the number of majors enrolled in the NIU bachelor's degree in textiles, apparel and merchandising – many of whom pursue graduate studies at NIU.

Costs: No new resources are needed to implement the proposed M.S. degree program in family and consumer sciences. The program would be supported with existing resources within the College of Health and Human Sciences and the School of Family, Consumer and Nutrition Sciences.

**Recommendation:** The university recommends Board of Trustees approval of this request to offer a new Master of Science (M.S.) degree program in Family and Consumer Sciences.

## **COLLECTIVE BARGAINING AGREEMENTS**

Northern Illinois University negotiates with ten collective bargaining organizations representing different employee groups. Salary increases and other terms/conditions of employment for bargaining unit members are subject to negotiation and final agreements are submitted for approval to the Board of Trustees. Reopeners normally occur at the beginning of the fiscal year. The following collective bargaining agreements have been tentatively approved, ratified by the bargaining units, and are submitted to the Board of Trustees for approval.

- 1) ***Bargaining Unit:*** University Professionals of Illinois, Local 4100, representing approximately 180 Instructors.

***Scope of Negotiations:*** Full Agreement.

***Tentative Agreement for Board Action:*** A five-year agreement, effective July 1, 2006 through June 30, 2011.

- 2) ***Bargaining Unit:*** American Federation of State, County and Municipal Employees, Council 31, Local 963, representing approximately 300 Building and Food Service employees.

***Scope of Negotiations:*** Full Agreement.

***Tentative Agreement for Board Action:*** A four-year agreement, effective July 1, 2006 through June 30, 2010.

- 3) ***Bargaining Unit:*** International Union of Operating Engineers, Local 399, representing approximately 37 Heating Plant employees.

***Scope of Negotiations:*** Wage Re-Opener.

***Tentative Agreement for Board Action:*** An agreement providing FY07 salary increases for Heating Plant employees.

**Recommendation:** Terms and conditions of these agreements are consistent with University FY07 salary increment policies and guidelines. The university requests Board of Trustees approval of the UPI, AFSCME and IUOE collective bargaining agreements.

# **President's Report No. 53**

*December 7, 2006*

No item in this report for release prior to 9:00 a.m. Thursday, December 7, 2006.

**A G E N D A**

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY  
9:00 a.m. – Thursday – December 7, 2006  
Board of Trustees Room  
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session  
Executive Session – Altgeld Hall  
Reconvene Board of Trustees Meeting – Board of Trustees Room

-  —————
1. Call to Order and Roll Call
  2. Verification of Appropriate Notification of Public Meeting
  3. Meeting Agenda Approval ..... *Action ... 40*
  4. Executive Session
  5. Review and Approval of Minutes of September 21, 2006 ..... *Action .....*  
*Minutes of December 7, 2006 ..... 43*
  6. Chair's Comments/Announcements
  7. Public Comment\*
  8. Reports of Board Committees and Board Liaisons
    - a. Executive Committee
    - b. Academic Affairs, Student Affairs and Personnel Committee
    - c. Finance, Facilities and Operations Committee
    - d. Legislation, Audit and External Affairs Committee
    - e. Illinois Board of Higher Education
    - f. University Civil Service Merit Board
    - g. Northern Illinois University Foundation
  9. President's Report No. 53
    - a. University Recommendations Forwarded by the Board Committees
      - (1) Northern Illinois Proton Therapy Treatment and Research Center ..... *Action ... 56*
      - (2) Energy Infrastructure Improvements - Phase VII Performance Contract ..... *Action ... 57*
      - (3) Naming of Housing for Students with Dependents ..... *Action ... 58*
      - (4) Housing for Students with Dependents – Temporary Access Easement ..... *Action ... 59*
      - (5) Housing for Students with Dependents – Temporary Construction Easement .... *Action ... 60*

(6)	Illinois Department of Transportation Property Easement and Transfer .....	<i>Action</i> ...	62
(7)	Office of Financial Aid Remodeling Budget Authorization.....	<i>Action</i> ...	63
(8)	Construction of Parking Lot W Capital Project Revision .....	<i>Action</i> ...	64
(9)	Fiscal Year 2007 Biological Sciences Research Project Amendment .....	<i>Action</i> ...	65
(10)	Fiscal Year 2007 Student Accident and Sickness Insurance Amendment .....	<i>Action</i> ...	66
(11)	Internal Audit Department Charter .....	<i>Action</i> ...	67
b. University Reports Forwarded from the Board Committees			
(1)	Quarterly Summary Report of Transactions in Excess of \$100,000 .....	<i>Information</i> .....	
(2)	Periodic Report on Investments .....	<i>Information</i> .....	
(3)	Housing for Students with Dependents Project Update .....	<i>Information</i> .....	
(4)	Fiscal Year 2008 Programmatic Budget Requests .....	<i>Information</i> .....	
(5)	Guarantee Agency for the Federal Family Education Loan Programs.....	<i>Information</i> .....	
(6)	New Illinois Public Acts Taking Effect in Fiscal Year 2007.....	<i>Information</i> .....	
(7)	2006 General Assembly Approved Resolutions .....	<i>Information</i> .....	
(8)	NIU: Research, Innovation and Economic Development.....	<i>Information</i> .....	
(9)	2006 Congressional Budget/Legislative Update .....	<i>Information</i> .....	
c. Items Directly from the President			
(1)	Fiscal Year 2007 Midyear Salary Enhancement.....	<i>Action</i> ...	71
(2)	Property Acquisition .....	<i>Action</i> ...	73
(3)	Limited Senior Administrative Reorganization.....	<i>Action</i> ...	74
(4)	Bowl Game Participation Expenses .....	<i>Action</i> ...	75
(5)	Grant and Contract Awards.....	<i>Information</i> .....	
10. Chair's Report No. 38			
a. Amendment to Board of Trustees <i>Regulations</i> Section IV.D. – Students			
–	Residency Status.....	<i>Action</i> ...	76
b. Amendment to Board of Trustees <i>Regulations</i> – Benefits Section II.D.			
and	Section III.C. Military and Disaster Relief Leaves of Absence .....	<i>Action</i> ...	82
c. Executive Session Minutes Review and Release .....			
		<i>Action</i> ...	86
d. Proposed Board of Trustees Meeting Dates for 2007.....			
		<i>Action</i> ...	87
e. Amendment to the <i>Bylaws</i> of the Board of Trustees of Northern			
Illinois	University - First Reading .....	<i>Information/Discussion</i> .....	
f. Report on Underprepared Student Programs .....			
		<i>Information</i> .....	
11. Other Matters			
12. Next Meeting Date			
13. Adjournment			

\*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

**Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.**

Minutes of the  
**BOARD OF TRUSTEES**  
**OF NORTHERN ILLINOIS UNIVERSITY**  
December 7, 2006

**CALL TO ORDER AND ROLL CALL**

The meeting was called to order by Chair Barbara Giorgi Vella at approximately 9:12 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, George Moser, Cherilyn Murer, Manny Sanchez, Myron Siegel, Marc Strauss, Student Trustee Andrew Nelms and Chair Vella. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

**VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING**

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

**MEETING AGENDA APPROVAL**

After discussion with President Peters and a review of the revised printed agenda before us, Chair Vella said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 53, Action Items 9.a.(4), (5), (6), (7), (8) and (9), and our receipt of Information Items 9.b.(1), (2), (4), (5), (6), (7), (8) and (9) and 9.c.(5) to the consent agenda. Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Sanchez seconded the motion. The motion was approved.

**CHAIR'S COMMENTS/ANNOUNCEMENTS**

At this time, the Chair said, I have the special privilege of congratulating Athletic Director Jim Phillips, Coach Joe Novak, and his Number One tailback, senior Garrett Wolfe and defensive safety Dustin Utschig, representing the NIU Huskies who will take on TCU at the Poinsettia Bowl in San Diego on December 19.

The Huskies have worked long and hard for many seasons to gain a bowl bid, and we are very excited by the prospect of bringing home a bowl victory from California. This time, however, I hope the weather and the power cooperate and our Huskies have sun and warm weather to propel them to victory. I remember the stories from the Silicon Valley Bowl two years ago – the monsoon rains, the power outage at the stadium delaying the game and the many who came home with colds and sniffles from braving the elements to cheer the Huskies to victory.

Joe, would you and Garrett like to say a few words at this point?

Dreaming of San Diego on a day like this is a wonderful thought, Coach Novak said, and we leave on December 15. I was concerned we might end up in Saginaw, Michigan. But going to San Diego is a tremendous opportunity, and I am really proud of our football team. We had a bit of a roller coaster season, but it worked out. TCU is an outstanding football team. But I know that our team will be at their best. We started practice yesterday in the Recreation Building at DeKalb High School, where it was good and warm after they turned the fans off. I wanted it that way so the team could get used to the heat, and we had a great practice. But I certainly want to thank everybody – Jim Phillips for his efforts, President Peters and the Board for their support. This is not only a great opportunity for our team, it is also an opportunity for the university to get some great exposure, and we certainly appreciate the

support. It is an exciting time right now in our program, the coach said. This is our seventh straight winning season and another bowl game. And I cannot tell you how much that beautiful building going up on the end zone is going to mean to us. So, once again, I would like to thank you. Now, I know you want to hear from our great All American Running Back, Garrett Wolfe.

A summary of Garrett Wolfe's comments follows:

On behalf of my teammates and everyone in the Huskie Stadium, I would like to thank you for having us here and honoring us. This year has been a tough one from the start to the finish. But the way Coach Novak and the coaching staff have worked us, it is great to have this opportunity to play in San Diego on December 19. It will be a lot better playing there than playing anywhere else. I also want to thank you for the Academic and Athletic Performance Center building. Even though I will not have a chance to be in that building, it is great for the younger team members to have something to work for and to work in to keep them motivated. And it will take this football program to another level. Also, I would like to thank the Board for your support of us and the football program, especially from someone like myself who has been through so many ups and downs throughout my career here. I had some academic shortcomings my freshman and sophomore years, and the support that I have had from this university and from everyone involved with the university, athletic or not, has been unmatched. I really want to thank you all, because that support has never been any different from when I was just starting out as a ninth string tailback to now being the All American Running Back today. And if my mom was here, I know she would be very proud, and she would like to thank you also. It will be great to see all of you in San Diego.

I am sure I speak for my fellow Trustees, Trustee Boey said, but just want to take a moment to express the pride we feel in you all, from Jim and Joe to Garrett and Dustin and the whole Huskie football team. A number of years ago my wife and I moved here from New York City, and we privately made ourselves a promise, Garrett. As you were going through this season, we said that if the Heismann committee comes to their senses and they invite you to New York City, even though we know we cannot be inside, we will be outside that building rooting for you. We hope they do come to their senses, and we will hold ourselves to that promise, because you stand for the kind of progress we have made here at NIU. But, as Jim Phillips and I have often discussed, when you have a great football program to compliment all the successes in other areas of the university, it makes everything else that much easier. So we want to thank you, more than anything else, for all your efforts, Jim.

During that famous losing streak many years back, Trustee Boey said, there was a message from the Board to Coach Novak that I passed on. "We, too, want to win, but do it the right way. Don't take the shortcut. Do it the right way." And you did just that. Thank you.

I just want to thank you all very much, Jim, Joe, Garrett and Dustin, Chair Vella said. You have made us very proud. And it is just so wonderful to hear you say those kind words, Garrett, about the university and the support that they have given you. It makes all of us feel very good that we serve here.

I just wanted to say that as a student, it is an honor to know that we come from an institution with nationally ranked accounting programs, business programs, education programs, theatre programs and public administration programs, Student Trustee Nelms said. But it adds a great deal of pride to know that we also come from an institution that has such an amazing athletic and football program. So, on behalf of the students and myself, I want to say thank you for all that you have done over the years. We are very proud of the program. And I, too, am looking forward to seeing you on the field in San Diego.

As a big loudmouth cheer leader, and a proud one, Trustee Sanchez said, I too want to echo the sentiments of the Board. What an ambassador, Garrett, you have been for this university, not just in DeKalb, not just in Illinois, but in the nation. Every time I saw you, whether it was on Comcast, ESPN, or whatever, the national exposure that you gave this university and the way you conducted yourself – we are the beneficiaries of that. As you sit there with Dustin, we, as Trustees, are so proud of the excellency

that you have brought to this university. NIU now is not just known for academics, it is also known for its great sports program. And Jim and Joe, you guys have made us so proud. So when I do fulfill my title as a loudmouth in San Diego, know that I am not just screaming for me, but for this university, for the hundred thousand plus alumni that are so proud of what you have done and the program you have laid the foundation for so that the new AAPC building, when it does come into play, there will be students who succeed you and coaches and alumni who succeed us who will say, "Wow. The footing was created here in the first part of the 21<sup>st</sup> Century." Thank you. We are very proud of you. Go Huskies.

You can see how very proud of you we are, Chair Vella said. Thank you very much for coming today. Please extend our best wishes to the entire team as they prepare to go to San Diego. I know you have a lot of work to do, and we look forward to seeing you at the Poinsettia Bowl. We are proud of your efforts both on the field and in the classroom. And, as Trustee Sanchez said, we think of you as great ambassadors for the university. You have made us very proud in many ways, not just in sports. So, good luck and Godspeed.

### **EXECUTIVE SESSION**

Chair Vella asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, litigation and risk management matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, and Executive Session Minutes matters are generally described under §2(c)(21) of the Open Meetings Act. Trustee Murer so moved, seconded by Trustee Boey. A roll call vote of the Trustees to recess to Executive Session was unanimous.

### **BOARD OF TRUSTEES MEETING RECONVENED**

Chair Vella reconvened the public meeting of the Board of Trustees at approximately 11:28 a.m.

### **REVIEW AND APPROVAL OF MINUTES**

It was moved by Trustee Strauss and seconded by Student Trustee Nelms to approve the minutes of the September 21, 2006 Board Meeting. The motion was approved.

### **CHAIR'S COMMENTS/ANNOUNCEMENTS**

As I prepared for this meeting, Chair Vella said, I was struck by how full our December Board agenda is today. Normally, this is a shorter meeting with fewer agenda items that need our attention and approval. But our full agenda speaks to the exciting new projects underway at NIU, like the new program development in proton therapy; Northernview Community, the new housing for students with dependents on the west campus; new opportunities in athletics like the progress on the Jeffrey and Kimberly Yordon Academic and Athletic Performance Center; and the selection of the NIU Huskies to take on TCU in the Poinsettia Bowl in San Diego later this month. All of these issues are on our agenda today. It is an exciting time to be a member of the Board of Trustees at NIU. And sometimes we have to stop, take a breath and just note all the vast initiatives and programs that NIU is involved in, which cover the full spectrum of our mission, which includes academics, research, public service and economic development.

I am especially pleased to join with President Peters this morning in supporting a midyear salary enhancement program for NIU faculty and staff. As you know, the Board continually places salary competitiveness at the top of its priority list along with the President. President Peters will be presenting a midyear salary enhancement program during his report later this morning. And I want the faculty and the staff at NIU to know how much the Board appreciates his efforts over the last few years. The times have been difficult, and we have been asked to do more with less money from Springfield, but you have persevered wonderfully, President Peters, and NIU is flourishing. The agenda today is just one example

of the creativity and entrepreneurship that this campus is known for. And so, my personal thanks to you from all the Board members for your passion for NIU and for your desire to make it an even better place for NIU students to learn and to live.

Chair Vella then welcomed University Advisory Committee representatives Dr. Paul Stoddard, Dr. Xueshu Song, Dr. Ferald Bryan, Dr. Joseph "Buck" Stephen, Ms. Bobbie Cesarek and Ms. Rachel Turner. Recently, I have been sitting in for NIU at Faculty Advisory Council (FAC) meetings, which involves my meeting with people from other institutions across the state, Dr. Stoddard said. Among many things, I have been struck by the nature of the relationships many institutions have with their governing boards, relationships that seem, at times, to be almost adversarial. That makes me appreciate how much support we here at NIU get from our Board, and that is something everybody on campus should really be very thankful for.

I would like to thank the Board of Trustees, President Peters and the administration for their continued commitment to faculty and staff salaries here at Northern Illinois University despite the lack of outside resources to do so, Ms. Turner said. We very much appreciate your continued effort to make that your number one priority.

#### **PUBLIC COMMENT**

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

#### **REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS**

##### **Executive Committee**

There was no report from the Executive Committee.

##### **Academic Affairs, Student Affairs and Personnel Committee**

Committee Chair Cheryl Murer reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, November 16, 2006. The agenda for that meeting contained three action items. The first was a recommendation allowing the university to disseminate a Request for Proposal for equipment for the Northern Illinois Proton Therapy Treatment and Research Center. The second was an amendment to Board of Trustees *Regulations* regarding student residency status. And the third was an amendment to the Board of Trustees *Regulations* Benefits Section II.D. and Section III.C. regarding military and disaster relief leaves of absence. There was a clarification on the issue of issuing the leaves of absence, and we are compliant with federal direction on this matter. The agenda also contained three informational items: the Fiscal Year 2008 Programmatic Budget Requests, a Request for Proposal for a Guarantee Agency for the Federal Family Education Loan Programs, and proposed Board of Trustees Committee Meeting dates for 2007.

##### **Finance, Facilities and Operations Committee**

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee also met on Thursday, November 16, 2006. At that meeting, the committee considered and approved recommendations for the following action items: Northern Illinois Proton Therapy Treatment and Research Center; the Fiscal Year 2007 Internal Budget; the Energy Infrastructure Performance Contract; three items involving the Housing for Students with Dependents – naming of the Housing for Students with Dependents to Northern View Community, a temporary access easement and a temporary construction easement; Illinois Department of Transportation easement and transfer; two capital project items – Financial Aid remodeling budget authorization and Parking Lot W project revision; and two procurement amendment items – Fiscal Year 2007 Biological Science Research Amendment and Fiscal Year 2007 Student Accident and Sickness Insurance Amendment. The committee also received

information reports on the following: Semiannual Progress Report of Active Capital Projects with a Budget over \$100,000, Quarterly Summary Report of Transactions in Excess of \$100,000, Annual Summary Report of Obligations of Financial Resources, Periodic Report on Investments, Housing for Students with Dependents Project update and Proposed Board of Trustees Committee Meeting Dates for 2007.

### **Legislation, Audit and External Affairs Committee**

Committee Vice Chair Myron Siegel reported that the Legislation, Audit and External Affairs Committee met on Tuesday, November 14, 2006. The agenda included one action item on the Internal Audit Department Charter. The committee passed the charter with one additional request by Trustee Strauss. Reports were given by Dr. Steve Cunningham, Ken Zehnder, Lori Clark and Kathy Buettner.

### **Illinois Board of Higher Education**

President Peters reported that the last meeting of the Illinois Board of Higher Education was held on Tuesday, December 5, at Harold Washington College in Chicago. Among the items of interest to this Board were the naming of the Nurse Educator Fellowship Program Recipients for this year. That item, which was sponsored by the Blagojevich administration and passed by the General Assembly, created a program to retain nurse educators in the state and was funded initially at about \$150,000. The first fellowships were announced based upon a nominating and selection process. Only ten fellowships were given in the state, and NIU received two of those: Judith Hertz, Associate Professor and Director of Graduate Studies in Nursing, and Donna Plonczynski, Assistant Professor of Nursing, each received \$10,000 stipends. NIU is the only university in the state that received more than one.

### **Universities Civil Service Merit Board**

Committee Liaison Marc Strauss reported that he participated in the November 15 meeting of the Civil Service Merit Board via teleconference. Highlights of the actions taken were the consideration of a discharge case, which did not involve a Northern employee; the adoption of amendments to regulations relating to discipline and discharge proceedings that were previously reported to this body. Those final regulations have an effective date of October 23, 2006 and were published in the *Illinois Register* on November 3. The board also considered and made amendments to their bylaws in order to accommodate changes in the state Open Meetings Act. Approved for circulation and publication in the *Illinois Register* was a proposed rule change that would define the Merit Board's authority to research new programs prior to system-wide implementation. The board also considered the budget for Fiscal Year 2008, participated in a demonstration of some technology upgrades to the University System's web site and some other planned initiatives in technology, and approved meeting dates for 2007 – February 14, May 23, August 22 and November 14.

### **Northern Illinois University Foundation**

Trustees Boey and Murer deferred to Foundation President Mallory Simpson for the NIU Foundation report. The big news this fall was the tremendous excitement about the gift from Jeffrey and Kimberly Yordon for the Academic and Athletic Performance Center, Ms. Simpson reported. That puts us over our campaign goal of \$9 million for the facility, and it makes the Yordons the second largest donors in the institution's history. Also this fall, President Peters announced that we have surpassed \$100 million in our fundraising efforts in the last six years, a huge milestone for Northern Illinois University. We have set some more challenging and loftier goals in the years ahead, and plans are being developed for that. Some of you are looking at the keychains and mints we passed out earlier – 5•5•07 – put that date on your calendar. That will be a defining moment in NIU's history, and we will be making some public announcements about major university plans at that time.

Lastly, I wanted to mention a couple of new gifts from former university faculty and staff. The late John Niemi and his widow have made a gift of \$100,000 to fund an endowment for international experiences for students in adult education. And the late Bud Nangle, who was a legendary hall of fame sports information director and his widow have made some estate plans totaling \$1 million to help fund

renovations in the press box area and the sky box, to fund some endowed scholarships and to fund a discretionary fund for the athletic director. So Northern's friends and former faculty and alumni continue to support great initiatives of the university.

### **CONSENT AGENDA APPROVAL**

Chair Vella asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 52, Action Items 9.a.(4), (5), (6), (7), (8) and (9), and our receipt of Information Items 9.b.(1), (2), (4), (5), (6), (7), (8), and (9) and 9.c.(5) to that consent agenda. Trustee Strauss so moved, seconded by Trustee Murer. The motion was approved.

### **PRESIDENT'S REPORT NO. 53**

Thank you Madam Chair, President Peters said, and allow me to welcome you and the rest of our Trustees to beautiful, sunny DeKalb. Due to the weather, we had a rare occurrence last Friday. We shut down the university except for essential personnel. We had a severe storm, very dangerous and very difficult to clean up given the ice base. I want to thank all those people who showed up to make sure our students who were on campus were provided with meals and also to keep our physical plant going.

And while the weather is beyond cold, I believe there is much news to warm our hearts as we begin this final Board of Trustees meeting for 2006. Looking back over the past 12 months, there has been much to celebrate. First, and perhaps foremost, we received our first funding increase from the state in four years, thanks in no small part to the efforts of several of our Trustees. We are hoping for a similar effort this year and a better GR budget. Also, we welcomed the new Provost, Ray Alden, and under his leadership we have launched an academic strategic planning initiative. This important effort is well underway and will yield a road map that will help keep us focused on the ever-changing educational needs of our dynamic region and help insure the strength and vitality of our institution well into this century.

Another bright spot this year was our enrollment numbers. This fall we welcomed our largest freshman class in a decade, and applications were up in every category. The NIU experience remains in great demand, and I want to congratulate the faculty, staff and others who worked to accommodate all of these students. You have heard about the wonderful Jeffrey and Kimberly Yordon Academic Center and their \$2.5 million commitment, which puts our fundraising goal well within reach. I want to pause and commend Mallory Simpson and her staff, Mike Malone and Jim Phillips and his staff for a truly outstanding effort. I am always overwhelmed at the generosity of our alums and supporters, and we need them now more than ever.

Finally, we announced just recently one of our largest and most important undertakings in NIU's history, and that is the creation of the Proton Therapy Treatment and Research Center in DuPage County. You will notice that today's agenda includes a request for approval to begin soliciting bids for highly specialized equipment that will be the heart of that proton therapy project. This project will provide a lifesaving service to many cancer sufferers in our region. And it will allow us to build upon and expand our outstanding physics program, help our researchers and help us train medical technicians for the future. I want to thank Board members Cheryl Murer and Marc Strauss who have devoted many hours to help us launch this program. Then I want to thank all the Trustees. Yesterday in University Council, one of the members of the University Council remarked what an outstanding group of Trustees we have because they get involved and they do things, and I think you should know that this is reciprocated.

Along with these things, also included on today's agenda is a request for approval of a salary increase for faculty and staff. As you know, keeping salaries competitive is crucial to maintaining the quality of a university, and always one of the issues we watch most closely. I will also report about an opportunity to acquire a piece of property adjacent to our campus. And finally, you will hear some of the details regarding the participation of our Huskie Football Team in the San Diego Credit Union Poinsettia Bowl. At

the beginning of our meeting this morning, we heard from Coach Novak, Garrett Wolfe and Dustin Utschig and honored them.

#### **UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES**

##### **Agenda Item 9.a.(1) – Northern Illinois Proton Therapy Treatment and Research Center**

This is the RFP for equipment for the proton therapy center that was mentioned earlier, President Peters said. It is secured by \$3.3 million in federal appropriations which we have received.

I want to thank the ingenuity of the many people at the university who brought this opportunity to our attention, Trustee Strauss said. It requires foresight and entrepreneurial spirit to be able to locate these niche opportunities, and it is something that I hope we continue to promote as a matter of general policy. It is a pleasure to work in pursuit of good ideas whether they ultimately come to fruition or not. With regard to this particular proposal, I simply want to say that I can enthusiastically endorse spending the money that we have already received and want to assure everybody that we will continue to monitor each phase of this project in order to determine how we should proceed in the future. Trustee Siegel made a motion to approve the RFP for the Northern Illinois Proton Therapy Treatment and Research Center, seconded by Trustee Murer. The motion was approved.

##### **Agenda Item 9.a.(2) – Energy Infrastructure Improvements – Phase VII Performance Contract**

This request to enter into performance contract agreements for energy infrastructure improvements is for several buildings, Dr. Peters said, including Anderson Hall, Cole Hall, Dorland Building, DuSable Hall, Engineering Building, Gable Hall, Graham Hall and the Heating Plants. We are asking for a program not to exceed \$3.9 million. Chair Vella asked for a motion to approve the request to enter into the Phase VII Performance Contract for Energy Infrastructure Improvements. Trustee Murer so moved, seconded by Trustee Boey. The motion was approved.

##### **Agenda Item 9.a.(3) – Naming of Housing for Students with Dependents**

After sorting through many submissions for naming the new housing for students with dependents, President Peters said, we would like to name that complex Northern View Community. Chair Vella asked for a motion to approve the name of Northern View Community for the new housing for students with dependents. Trustee Boey so moved, seconded by Trustee Strauss. The motion was approved.

##### **Agenda Item 9.a.(4) – Housing for Students with Dependents – Temporary Access Easement**

##### **Agenda Item 9.a.(5) – Housing for Students with Dependents – Temporary Construction Easement**

##### **Agenda Item 9.a.(6) – Illinois Department of Transportation Property Easement and Transfer**

##### **Agenda Item 9.a.(7) – Office of Financial Aid Remodeling budget Authorization**

##### **Agenda Item 9.a.(8) – Construction of Parking Lot W Capital Project Revision**

##### **Agenda Item 9.a.(9) – Fiscal Year 2007 Biological Sciences Research Project Amendment**

Consent Agenda Items.

##### **Agenda Item 9.a.(10) – Fiscal Year 2007 Student Accident and Sickness Insurance Amendment**

We have had a thousand additional students enroll in our student accident and sickness insurance program this year, Dr. Peters said, so this is an amendment to our original recommendation. The rate is very favorable, and it indicates that there are a lot of parents out there who do not have the coverage they once did. Chair Vella asked for a motion to approve the FY07 Student Accident and Sickness Insurance Amendment. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

### **Agenda Item 9.a.(11) – Internal Audit Department Charter**

Our internal auditor, Sharon Downen, brought in a team of neutrally competent auditors to audit the Internal Audit Department to insure that our standards are in line with the Professional Practice of Internal Auditing's Code of Ethics and the Fiscal Control and Auditing Act of the State of Illinois, the President said. This Internal Audit Department Charter was endorsed at the meeting of the Legislation, Audit and External Affairs Committee and includes the change recommended at that time. Chair Vella asked for a motion to approve the Internal Audit Department Charter. Trustee Murer so moved, seconded by Trustee Strauss. The motion was approved.

### **UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES**

#### **Agenda Item 9.b.(1) –Quarterly Summary Report of Transactions in Excess of \$100,000**

#### **Agenda Item 9.b.(2) –Periodic Report on Investments**

Consent Agenda Items.

#### **Agenda Item 9.b.(3) –Housing for Students with Dependents Project Update**

President Peters asked Vice President Brian Hemphill to present a project update on the housing for students with dependents. I want to extend a special thank you to the esteemed members of the Board of Trustees as well as to President Peters for inviting us this morning to talk a little about the Northern View Community, Dr. Hemphill said. We are certainly excited about this building project. He introduced Mr. Tim McGrath, Director of Architecture at BLDD Architects and Mr. Lynn Krebs, Vice President of Collegiate Development Services of Dallas, and asked them to join him at the podium to give a brief presentation on this exciting initiative.

Mr. Krebs stated that others who were involved in the development of Northern View Community included the development team, Collegiate Development and BLDD Architects; the construction company, SM Wilson & Co.; and the underwriters, RBC Capital Markets. He asked Mr. McGrath to give a description of the project and present some of the floor plans and the community layout.

Mr. McGrath stated that the construction area is located just northwest of the Convocation Center. The project consists of five new three-story residential wood-frame apartment buildings containing 120 apartments consisting of 108 two-bedroom units, six three-bedroom units and six one-bedroom units along with a single-story clubhouse. These six buildings surround a common green space approximately 350 feet long by 150 feet wide to serve as sort of a formal front yard for the development. In the center are two pergolas that serve as picnic areas, amenities for the project. The site is bounded by about 260 parking spaces. All of this has been designed to allow complete access around the property for the Huskie Bus system as well as fire trucks and other emergency vehicles. And just outside the community center is what is known as a zero depth fountain with water jets for the kids to play in during the summer.

There are three floors with eight units per floor and ingress and egress with two stairs on either side. The exterior will be two stories of brick with painted wood siding on the outside. The more formal side has stone banding and aluminum windows.

Mr. Krebs presented the details of the community center. The community center in this project is one of the things that is truly unique in this area and will make a wonderful gathering place. Some of the features of this community center include double doors leading into the vestibule, three offices and a reception area with storage and mechanical space in the back. There is an indoor playroom that opens to an outdoor playground, which is surrounded by brick walls. To the left as you enter in the community center, there is a computer study room, two rooms for group study, public restrooms, a game room and a multipurpose room. The multipurpose room has an expandable wall so that it can be used for receptions. There is a large covered patio in back with double glass doors leading to it. In addition, there is a large storage room primarily to hold tables and chairs when an open space is needed for gatherings and such. A key feature for the residents is having access to some of these things 24 hours a

day, seven days a week. The entry doors will be on electronic card key access to allow the residents to access certain areas, like the public restrooms, the group study areas and the computer lab. The final portion of the presentation included a 360° animated tour around the planned facility.

In reply to a question from one of the Trustees regarding ADA compliance, Mr. McGrath stated that every unit on the ground floor of every building is fully accessible per Illinois ADA requirements. In regard to key card access to the community center, Mr. McGrath stated that Northern Illinois University security and safety personnel would ultimately make the decision on which areas could be accessed, and that the more sensitive areas would include security cameras.

Dr. Hemphill stated that advertising of the new housing has commenced. Staff in Housing and Dining have met with some of the colleges, they are meeting with different people throughout the community, and applications are coming in. To date, he said, we have 22 applications, and we are just laying foundation, so we feel good about where we are in terms of being able to fill the housing. Right now use of the community center is being planned for residents of Northern View Community only. In response to a question from Student Trustee Nelms, Dr. Hemphill said that the units will be filled through contracts very similar to those the university currently now uses for the residence halls.

**Agenda Item 9.b.(4) – Fiscal Year 2008 Programmatic Budget Requests**

**Agenda Item 9.b.(5) – Guarantee Agency for the Federal Family Education Loan Programs**

**Agenda Item 9.b.(6) – New Illinois Public Acts Taking Effect in Fiscal Year 2007**

**Agenda Item 9.b.(7) – 2006 General Assembly Approved Resolutions**

**Agenda Item 9.b.(8) – NIU: Research, Innovation and Economic Development**

**Agenda Item 9.b.(9) – 2006 Congressional Budget/Legislative Update Information**

Consent Agenda Items.

**ITEMS DIRECTLY FROM THE PRESIDENT**

**Agenda Item 9.c.(1) – Fiscal Year 2007 Midyear Salary Enhancement**

President Peters presented a request for approval of the Fiscal Year 2007 Midyear Salary Enhancement package for regular faculty, supportive professional staff and (FLSA) exempt civil service, and nonexempt hourly civil service. On behalf of the students, Student Trustee Nelms said, I want to thank all the faculty and staff for all the hard work they do in accomplishing the mission of the university. This is certainly well deserved and I support it wholeheartedly. Having a spouse as an employee of NIU, Trustee Strauss abstained from the vote. Trustee Siegel made a motion to approve the FY07 Midyear Salary Enhancement request, seconded by Trustee Murer. The motion was approved with seven approving and Trustee Strauss abstaining.

**Agenda Item 9.c.(2) – Property Acquisition**

The university has been offered the opportunity to acquire two parcels of real property located on West Locust Street commonly known as the Wesley Foundation, President Peters said. The Northern Illinois Conference of the United Methodist Church has approached us with the opportunity to purchase the land and structures for \$350,000 plus our share of closing costs. We request authorization, after review by our General Counsel, for appropriate officers of the Board to execute all documents and other instruments necessary to carry out this acquisition subject to our negotiated price. Chair Vella asked for a motion to approve the request as stated by President Peters. Trustee Boey so moved, seconded by Trustee Strauss. The motion was approved.

**Agenda Item 9.c.(3) – Approval of Limited Senior Administrative Reorganization**

It is with great pleasure that I bring this item, President Peters said. Kenneth L. Davidson presently serves as Associate Vice President and General Counsel. He previously served as the Board's Corporation Counsel from 2000 until his selection as the organization's chief legal counsel in November 2002. The scope of Mr. Davidson's position involves oversight of all organizational legal affairs; supervision of the

University Legal Services Division; and provision of legal representation, counsel advocacy, research policy development, document drafting, integrity compliance, incident examination, risk management coordination and related services; and law suits. Under Mr. Davidson's direction, University Legal Services has been consolidated and reorganized to serve differing legal specializations. Mr. Davidson also has served as Parliamentarian, Legal Counsel and advisor to the Board and to me since the Board's inception in 1996. Mr. Davidson is a member of the President's Cabinet and participates broadly in administrative processes throughout the university organization. I rely upon his loyalty, confidentiality and sage advice as does the board. Therefore, in recognition of Mr. Davidson's exceptionally meritorious performance in the capacity of Associate Vice President and General Counsel, the university recommends that the Board of Trustees approve the appointment of Mr. Davidson as Vice President and General Counsel. The entire Board of Trustees unanimously made the motion to approve the appointment of Mr. Kenneth Davidson as Vice President and General Counsel. The motion was approved.

#### **Agenda Item 9.c.(4) – Bowl Game Participation Expenses**

President Peters asked Dr. Eddie Williams to present the item on Bowl Game Participation Expenses. I just want to say that we are all proud of the fact that we are going to the bowl, Dr. Williams commented. There are certain financial obligations related to participation such as transporting our team, the cheerleaders, the band and so forth to San Diego. So we are asking Board approval for the authority to enter into those related contracts and specific things that must be done in order to participate in the Bowl. The details of those transactions will be reported back to the Board. Chair Vella asked for a motion to approve the Bowl Game Participation Expenses. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

#### **Agenda Item 9.c.(5) – Summary of Grant and Contract Awards**

Consent Agenda Item.

### **CHAIR'S REPORT NO. 36**

#### **Agenda Item 10.a. – Amendment to Board of Trustees *Regulations* Section IV.D. – Students – Residency Status**

This amendment to the Board of Trustees *Regulations*, Section IV.D., Students, Residency Status was forwarded from the Academic Affairs, Student Affairs and Personnel Committee, Chair Vella said. These changes will consolidate the internal administrative appeal functions regarding Student and Academic Affairs matters under the authority of the Provost with appropriate support from University Legal Services as needed. The Chair asked for a motion to approve the amendment to Board of Trustees *Regulations* Section IV.D., Students, Residency Status. Trustee Boey so moved, seconded by Trustee Murer. The motion was approved.

#### **Agenda Item 10.b. – Amendment to Board of Trustees *Regulations* – Benefits – Section II.D. and Section III.C. – Military and Disaster Relief Leaves of Absence**

This amendment to the Board of Trustees *Regulations*, Benefits, Section II.D. and III.C., Military and Disaster Relief Leaves of Absence was also forwarded from the Academic Affairs, Student Affairs and Personnel Committee, Chair Vella said. Specialized employee leaves of absence are periodically required in response to statutes or executive orders enacted or issued in relation to specific events such as the Iraq conflict and disaster relief. Board *Regulations* provide generally for employee leaves of absence in relation to military obligations. This amendment pertains to certain emergency situations where specific leave of absence provisions are enacted by the State of Illinois. The Chair asked for a motion to approve Board of Trustees *Regulations*, Benefits, Section II.D. and III.C., Military and Disaster Relief Leaves of Absence. Trustee Murer so moved, seconded by Trustee Boey. The motion was approved.

### **Agenda Item 10.c. – Executive Session Minutes Review and Release**

The Illinois Open Meetings Act requires public bodies to review the minutes of their executive sessions on a semiannual basis and determine what parts of the minutes they should make available to the public because they no longer require confidential treatment, Chair Vella said. Accordingly, Item 10.c. is proposed for compliance with the legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through June 2006 of either the full Board of Trustees or standing committees of the Board which have not been previously released from confidentiality. Upon review and advice of the Board's Parliamentarian, who is also the university's General Counsel, I recommend that the Board approve the Executive Session Minutes for release from confidentiality as described in Board Agenda Item 10.c. Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in six months. The Chair asked for a motion to approve the Executive Session Minutes Review and Release as listed. Trustee Strauss so moved, seconded by Student Trustee Nelms. The motion was approved.

### **Agenda Item 10.d. – Proposed Board of Trustees Meeting Dates for 2007**

Also, Chair Vella said, the proposed Board meeting dates for 2007 are included in today's report. The committee dates are attached to the action item for reference purposes and do not require approval. The Chair asked for a motion to approve the Proposed Board of Trustees Meeting Dates for 2007. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

Academic Affairs, Student Affairs and Personnel Committee Chair Cherilyn Murer noted that after a discussion with her committee members, the AASAP Committee meeting scheduled for June 7 was moved to June 11. Finance, Facilities and Operations Committee Chair Boey said that since these two committees usually met on the same day, he would consult with the members of his FFO committee to see if his meeting could also be moved to June 11.

### **Agenda Item 10.e. – Amendment to the *Bylaws* of the Board of Trustees of Northern Illinois University - First Reading**

This is the First Reading of an amendment to the Bylaws of the Board of Trustees of Northern Illinois University, Trustee Vella said. Senate Bill 585 passed the General Assembly this spring and required changes to the Board's Bylaws in order to remain in compliance with new statutory language pertaining to the Open Meetings Act that takes effect on January 1, 2007. We will be voting on this amendment to the Bylaws at our Second Reading in March 2007. The Chair asked Ken Davidson, Board Parliamentarian, give a review of the new Public Act, as well as what it means to the NIU Board.

Mr. Davidson provided a copy of Senate Bill 585 and a copy of the pending proposal on the revision of the Bylaws to the Trustees. The Bylaws proposal would encompass the needs for the Board not only to comply with Senate Bill 585, Mr. Davidson said, but also some predecessor legislation that related to the posting of minutes on the Board's web site. So Kathy Buettner has indicated that she and the Board Chair have concluded that we would use the December meeting as our recurring customary time when we look at housekeeping matters in the Regulations and the Bylaws to bring them up to date. The new language relates to not only the web site maintenance and the records of the minutes being posted, it also relates to new quorum requirements, which is the general subject of the newest legislation. Physical presence of Board members is a new requirement that will come into effect the first of January. So, I have modified the language of the Bylaws to reflect compliance with the statute. We are also reciting that we are an agency with statewide jurisdiction so that the Board would be enabled to have meetings that are video conferenced at separate locations simultaneously, which will be a new area of exploration for us. That means it is conceivable the Board could have members in Chicago at a public location or at one of our other campuses so that there could be a simultaneous video meeting to achieve the required quorum. Audio participation is permissible, but it will not count as physical presence. This requirement will make it a little more difficult for us and more stringent upon our Trustees to create their personal business time agendas to match the new state law requirements.

Wally Czerniak, Associate Vice President for Information Technology Services stated that we do not presently have video conferencing in the Board Room, but it is available on campus and can be brought to the Board Room.

In the past, there was sort of a standing order that every Board meeting should have the teleconferencing capability set up in advance, Trustee Siegel said. If we pass this amendment in March, I would suggest that order be changed to have videoconferencing capabilities between either Hoffman Estates or Naperville and here. If the weather is inclement or we have some other issue, those of us closer to those locations could still participate.

Ms. Buettner stated that she would work with Dr. Kaplan and Wally Czerniak to put together a proposal for the Board on the costs to run the actual connections into the Board Room and making sure that the connections at all of our facilities including, perhaps, our new Chicago location might be accessible. We all have questions for Ken regarding this statute, Chair Vella said, but in the interest of time, if anyone has any other questions or concerns, please talk to Ken individually, in accordance with our Bylaws.

### **Agenda Item 10.f. – Report on Underprepared Student Programs**

Our final agenda item today represents our continued focus as a Board on programs to assist our students in succeeding academically at NIU, the Chair said. She the asked Vice Provost Gip Seaver to introduce Scott Peska, Program Coordinator for the REACH Program.

As the Chair has indicated, this report is part of our continuing presentations about services and programming here at Northern to help our students be successful, Dr. Seaver said, and Scott Peska, Assistant Director of the Office of First Year Experience and Orientation, is going to speak to you about what we call one of our early intervention programs, Program REACH.

Thank you for this opportunity to share some information about our REACH Program, Mr. Peska said. REACH is a retention effort specifically designed to increase the likelihood of students persisting into the second year. It is designed to help incoming students by having peer student callers help them integrate academically and socially to some of the communities here at Northern. REACH was first piloted in 2003, and in that pilot program we contacted 400 students. Our student callers are upper-class students who have been actively involved either as UNIV101 or UNIV102 instructors, students that were involved in residential life as a CA or involved in Residence Hall Association. These student callers contact new students that have been identified by the early alert task force as having potential persistent risk factors. When our callers make contact with the students, they ask them a series of about seven questions to identify any academic or social concerns that they may have, and then the callers provide immediate referral and recommendations. We have a referral list of about 60 office phone numbers, and e-mail addresses and web site addresses that we share with these new students. In addition to being an intervention program, REACH also gives us some information on what new issues and concerns are facing these students. Our student callers find that 13 percent of the students said they had no concerns at all. It is reassuring to hear that some of these new students have been making connections with either students on their floor or through intramurals and feel they are doing fine academically.

In the information we gave you on 2005 data, we contacted just over 1,000 students, and 24 percent of them were identified as deserving and benefiting from a follow-up call. Some of the concerns that were identified in 2005 actually mirrored our pilot program, and the majority of these were academic advising issues such as how and when to contact their academic advisor. Other concerns were difficulties students were having with their courses and difficulties getting involved. Recommendations were made for tutoring centers, contacting residential life staff as well as contacting and how to approach faculty of those courses. This is a wonderful retention program that is very efficient and cost-effective. Overall, the cost for the 2005 program came to about \$3.50 per student that was contacted.

**NEXT MEETING DATE**

The next meeting of the Board of Trustees is scheduled for Thursday, March 22, 2007, on the main campus in DeKalb.

**ADJOURNMENT**

There being no Other Matters, Chair Vella asked for a motion to adjourn. Trustee Siegel so moved, seconded by Trustee Strauss. The meeting was adjourned at 12:35 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins  
Recording Secretary

## **NORTHERN ILLINOIS PROTON THERAPY TREATMENT AND RESEARCH CENTER**

**Summary:** On October 25, 2006, NIU officials held a news conference at the DuPage National Technology Park next to FermiLab to announce the receipt of \$3.3 million in federal funds to begin the formal planning process for a proton therapy treatment and research center near FermiLab. NIU has had a team of six administrators, physicists and medical experts researching the feasibility of creating a proton therapy treatment and research center for almost two years. The university's preeminence in particle physics and its close ties to FermiLab served to create the academic/research support for the NIU Institute for Neutron Therapy at FermiLab that opened to cancer patients for treatment and research in December 2004. The availability of these funds provided by Congress means that NIU now can formally retain world-class consulting talent to ascertain the long-term financial feasibility of this project as a not-for-profit particle therapy treatment and research center, as well as to evaluate the two main accelerator systems available in the commercial market for proton therapy – the synchrotron and cyclotron. Each accelerator system requires extensive evaluation by physicists and engineers, including the various beam delivery systems, nozzle configurations and patient treatment software/system integration approaches.

Once established, the Northern Illinois Proton Therapy Treatment and Research Center (NIPTTC) will provide a world-class cancer treatment and research facility that builds on Illinois' investments in accelerator research to provide cancer treatment to pediatric, prostate and head/neck patients in Illinois and the Midwest. Combined with the Northern Illinois University Institute for Neutron Therapy at FermiLab, operating since 2004, Illinois and NIU will host the only hadron particle therapy treatment/research facility in the nation. The proton facility will firmly establish Illinois' national leadership in cancer treatment and research using accelerator technologies originally generated at our world-class national laboratories. Originally pioneered at FermiLab in the mid-1980s, NIU will be providing the first commercial medical application of proton radiation therapy in Illinois and the Midwest.

Proton therapy is the most precise form of radiation treatment available for cancers and other diseases and has been approved for use in the U.S. for almost 20 years. Protons are a high mass, high energy form of radiation whose beam delivery can be tightly controlled to radiate tumor sites while leaving surrounding healthy tissues and organs intact and unharmed. As a result, physicians can effectively treat tumors while limiting damage to healthy tissue, important for treating localized, isolated tumors near critical organs. It represents a noninvasive, painless therapy that allows patients to maintain their quality of life during the treatments on an outpatient basis. It is a highly effective treatment for tumors in the head, brain, neck, lung and prostate. Proton therapy is often used in conjunction with other cancer treatment modalities including surgery and chemotherapy. It is also becoming the radiation treatment of choice for pediatric cancers. Proton therapy is covered by numerous health insurance plans throughout the U.S.; more than 180 programs provide health coverage to patients receiving proton radiation for cancer, including Medicare.

Located at the DuPage National Technology Park, the Northern Illinois Proton Therapy Treatment and Research Center will bring cutting edge cancer treatment to the people of Illinois and the Midwest. Using technology pioneered at FermiLab in the 1980s, a particle therapy accelerator will be commercially built to serve approximately 1,500 cancer patients per year, as well as spur the education and training of health professionals nationwide in particle therapy (physicians, medical physicists, radiation therapists, dosimetrists, oncology nurses and engineers). The U.S. faces a critical shortage of healthcare professionals properly trained in particle therapy, and this facility will be designed to provide clinical training and support for healthcare professionals throughout Illinois and the Midwest. Northern Illinois

University will partner with the major medical schools in the Chicago area, as well as community colleges and other universities with strong allied health programs, to offer new degree programs in medical physics, accelerator operations, dosimetry, radiation therapy and particle therapy emphases to oncology nursing programs. The facility will be a regional asset to the Midwest, and particularly to the state of Illinois. Clinical partnerships will be offered to existing Illinois medical centers (Northwestern, University of Chicago, University of Illinois, Rush, Loyola and Children's Memorial Hospital), Illinois' hospital systems (Advocate Health Care, Alexian Brothers, Central DuPage Hospital, Delnor, etc.), oncology physicians and Indiana University's Midwest Proton Radiation Institute in Bloomington, Indiana. The Proton Therapy facility will serve as the cornerstone of the research and development quadrant at the DuPage National Technology Park and will spur related medical treatment and research facility construction and job growth.

The NIPTTC will serve as a regional cancer treatment asset to Illinois and the Midwest. It will be operated on a not-for-profit financial model, providing patients with cutting edge treatment and access to top particle therapy researchers in the medical and research communities. Because of the widespread shortage of certified, qualified particle therapy professionals in the U.S., NIPTTC has as part of its core mission the creation and development of education and training programs for allied health professionals involved in delivering proton therapy. Clinical and research partnerships between NIPTTC and Illinois' major medical schools, hospital systems and oncology physicians will be built. Core curricula will be developed in medical physics, accelerator operations and oncology nursing at Northern Illinois University. Partnerships with northern Illinois community colleges to educate and train proton based dosimetrists and radiation therapists will be created. These represent new educational opportunities for Illinoisans not currently available in the state. The NIPTTC will provide laboratory and research space, classrooms and office space for visiting physicians, scientists and conference areas for educational needs. Physicians from across the Midwest will travel to NIPTTC to become trained and certified by world-renowned physicians who specialize in proton therapy that will lead the NIPTTC.

The field of proton therapy research has been led for the last twenty years by Massachusetts General Hospital (Harvard) in the east and Loma Linda University in the west. Loma Linda has turned more of its efforts to patient treatment and increased its throughput over the last few years, so research has not developed as many new patient treatment protocols or clinical trials as in the past. This facility is designed to serve both the critical need for patient treatment, while emphasizing the long-term importance of new clinical trials with combined therapeutic modalities and the creation of new patient treatment protocols. It will serve as the major Midwest medical research facility for protons, while also providing access to the beam line for radiobiology experiments in the biological sciences. It will also enhance the engineering and accelerator physics capabilities of NIU and other Illinois' universities. It will attract world-class health professionals from all over the globe and will host major national and international medical and research symposiums. Its proximity to FermiLab and the Illinois Accelerator Research Center will enhance research opportunities in both medical and accelerator operations.

**Recommendation:** The university is requesting Board of Trustees approval to issue a Request for Proposal for technical specifications necessary to properly evaluate proton particle accelerator systems including the various beam delivery systems, nozzle configurations and patient treatment software/system integration approaches.

**ENERGY INFRASTRUCTURE IMPROVEMENTS - PHASE VII  
PERFORMANCE CONTRACT**

**Summary:** Public Act 90-0486 permits universities to negotiate contracts for the evaluation, design and implementation of facility improvement measures which will pay for themselves via guaranteed energy and/or operational savings over the life of a contract. Performance contracting has proven to be a viable and beneficial approach for Northern Illinois University in attempting to improve classroom and educational environments to meet escalating enrollment needs while faced with minimal deferred maintenance funding available to the university for these building improvements. Three major characteristics that distinguish the performance contracting approach from other conventional methods of capital improvement projects are:

1. The university makes no initial capital outlay or investment to fund the project.
2. Energy and operational savings are guaranteed by the contractor to be at least at the level to fund the project, including finance charges, for up to twenty years.
3. Technical and financial risks are shifted from the university to the contractor.

With this proposed project, the university has identified needed infrastructure improvements including window and door replacement, motion sensors, water conservation and air handling needs in various buildings on campus including Anderson Hall, Cole Hall, Dorland Building, DuSable Hall, the Engineering Building, Gabel Hall, Graham Hall and the Heating Plants, resulting in reduced energy consumption and maintenance in the future.

Utilizing the Request for Proposal (RFP) process, the institution is seeking proposals from qualified firms to provide all of the desired improvements on a performance contract basis. A qualified firm will be selected based on a fifteen-year or twenty-year payback plan not to exceed \$3,900,000 in improvements. The benefits to the university are: (1) short-term improvement to proposed facilities, (2) documented and verified savings in energy usage for the life of the contract, and (3) long-term energy reduction after the contract expires.

**Recommendation:** The university requests Board of Trustees approval to execute a performance contract with the selected qualified firm to implement the proposed Energy Infrastructure Improvements - Phase VII project. Work is to begin in March, 2007 with completion by December, 2008. Under the terms of the contract, payment commences at the completion of the work, payable over the life of the contract from guaranteed energy and operational savings.

**NAMING OF HOUSING FOR STUDENTS WITH DEPENDENTS**

**Summary:** The university has entered into a partnership with Collegiate Development Services to build a 120-unit apartment complex to provide appropriate housing for adult students with families, graduate students, and law students. This development will begin to build a vibrant community for this special population of our students. It is important that its name should benefit this important development. "Northern View Community" describes our vision for the university's on-campus family housing complex.

**Recommendation:** The university requests Board of Trustees approval to make "Northern View Community" the name of NIU's new housing for students with dependents.

**HOUSING FOR STUDENTS WITH DEPENDENTS  
– TEMPORARY ACCESS EASEMENT**

**Summary:** During construction of the Housing for Students with Dependents Project, it will be necessary for contractors, suppliers and others related to the construction to achieve access to the site via university property, thus requiring a nonexclusive temporary easement over, across and through a portion of the university for free and uninterrupted vehicular ingress and egress for the purpose of construction activities in connection with the project.

**TEMPORARY CONSTRUCTION ACCESS EASEMENT**

A 20.00 FOOT WIDE TEMPORARY CONSTRUCTION ACCESS EASEMENT BEING PART OF THE WEST HALF OF THE SOUTHWEST QUARTER OF SECTION 16, TOWNSHIP 40 NORTH, RANGE 4 EAST OF THE THIRD PRINCIPAL MERIDIAN, DEKALB COUNTY, ILLINOIS BEING MORE PARTICULARLY DESCRIBED AS FOLLOWS:

COMMENCING AT A STONE MARKING THE NORTHWEST CORNER OF THE SOUTHWEST QUARTER OF SECTION 16, THENCE SOUTH 00 DEGREES 25 MINUTES 34 SECONDS WEST ALONG THE WEST LINE OF THE SOUTHWEST QUARTER OF SECTION 16, A DISTANCE OF 1407.34 FEET; THENCE SOUTH 90 DEGREES 00 MINUTES 00 SECONDS EAST, 1326.21 FEET; THENCE NORTH 00 DEGREES 23 MINUTES 00 SECONDS EAST, 35.00 FEET TO THE POINT OF BEGINNING OF A 20.00 FOOT WIDE EASEMENT BEING 10.00 FEET EITHER SIDE OF THE FOLLOWING FIVE COURSES; SOUTH 89 DEGREES 37 MINUTES 00 SECONDS EAST, 22.66 FEET TO A POINT ON A 60.00 FOOT RADIUS CURVE; THENCE SOUTHEASTERLY ALONG THE CURVE 93.86 FEET; THENCE SOUTH 0 DEGREES 00 MINUTES 35 SECONDS WEST, 437.09 FEET; THENCE SOUTH 22 DEGREES 03 MINUTES 18 SECONDS WEST 109.03 FEET; THENCE SOUTH 0 DEGREES 00 MINUTES 35 SECONDS WEST 635.59 FEET TO AN EXISTING ENTRANCE AND THE POINT OF TERMINATION OF SAID EASEMENT.

**Recommendation:** The university requests Board of Trustees approval of a temporary easement for access during the construction of the Housing for Students with Dependents Project.

**HOUSING FOR STUDENTS WITH DEPENDENTS  
– TEMPORARY CONSTRUCTION EASEMENT**

**Summary:** A temporary easement to CHF-De Kalb, L.L.C. encompassing the project site will be required during the construction of the Housing for Students with Dependents Project, which will allow access to contractors, suppliers, and others whose presence is required during the construction activities of the project and to control the site. The temporary easement shall terminate without further action upon the completion of the project.

**TEMPORARY EASEMENT DESCRIPTION**

COMMENCING AT A STONE MARKING THE NORTHWEST CORNER OF THE SOUTHWEST QUARTER OF SECTION 16, THENCE SOUTH 00 DEGREES 25 MINUTES 34 SECONDS EAST ALONG THE EAST LINE OF THE SOUTHWEST QUARTER OF SECTION 16, A DISTANCE OF 1407.34 FEET; THENCE SOUTH 90 DEGREES 00 MINUTES 00 SECONDS EAST, 646.21 FEET TO THE POINT OF BEGINNING; THENCE NORTH 00 DEGREES 00 MINUTES 00 SECONDS EAST, 900.00 FEET; THENCE SOUTH 90 DEGREES 00 MINUTES 00 SECONDS EAST, 686.02 FEET TO THE EAST LINE OF THE WEST HALF OF SAID SOUTHWEST QUARTER OF SECTION 16; THENCE SOUTH 00 DEGREES 23 MINUTES 00 SECONDS WEST ALONG THE EAST LINE OF THE WEST HALF, 900.02 FEET; THENCE NORTH 90 DEGREES 00 MINUTES 00 SECONDS WEST, 680.00 FEET TO THE POINT OF BEGINNING, CONTAINING 14.112 ACRES MORE OR LESS.

**Recommendation:** The university requests Board of Trustees approval of a temporary construction easement as described above to CHF-De Kalb, L.L.C.

**ILLINOIS DEPARTMENT OF TRANSPORTATION  
PROPERTY EASEMENT AND TRANSFER**

**Summary:** In a new initiative of continuing improvements to Route 38 and in cooperation with the City of DeKalb, the Illinois Department of Transportation has secured funding and completed plans to replace the bridge over the Kishwaukee River located at Route 38 southeast of the East Campus Lagoon. The existing bridge, which was constructed prior to more recent roadway widening, will be replaced with a structure that will be configured to the width of the present day Route 38 and will therefore require additional, though minimal, right of way to maintain correct roadway alignment.

- A. The IDOT therefore, has requested in consideration of providing to the Board in-kind compensation in the form of lighting improvements for university walkways adjacent to Route 38 valued at \$11,374 a small segment of university land extending from east of the Castle Drive entrance monument to the river.

**WARRANTY DEED DESCRIPTION**

A part of the Northeast Quarter of Section 22, Township 40 North, Range 4 East of the Third Principal Meridian, DeKalb County, State of Illinois, described as follows:

Beginning at the southwest corner of Lot 1 in Block 2 of Spengenberg's Addition to the City of DeKalb as recorded in Book C on page 9 in the office of the DeKalb County Recorder of Deeds, thence North 89 degrees 57 minutes 02 seconds West (Bearings assumed for description purposes only), 617.43 feet on the north right of way line of a public road designated FAP 567 (IL 38); thence North 0 degrees 04 minutes 49 seconds East 2.29 feet, thence North 89 degrees 41 minutes 34 seconds East 19.26 feet; thence North 89 degrees 13 minutes 53 seconds East 396.21 feet; thence South 89 degrees 55 minutes 11 seconds East, 115.00 feet; thence North 14 degrees 27 minutes 42 seconds East, 40.26 feet, thence South 89 degrees 55 minutes 11 seconds East, 72.12 feet, to the East line of said Lot 1 in Block 2 of Spengenberg's Addition to DeKalb; thence South 5 degrees 51 minutes 03 seconds East, 47.22 feet on the East line of said Lot 1, to the Point of Beginning, containing 6825 square feet (0.157 acre), more or less.

- B. In addition to the transfer of property described in A. above, the IDOT has requested in consideration of providing to the Board in-kind compensation in the form of lighting improvements for university walkways adjacent to Route 38 valued at \$2,718 a temporary construction easement contiguous to the effected area that would revert back to the control and ownership of the university at the conclusion of construction. The commencement of construction is scheduled for Spring 2007, to be substantially completed in the Fall.

**TEMPORARY CONSTRUCTION EASEMENT DESCRIPTION**

A part of the Northeast Quarter of Section 22, Township 40 North, Range 4 East of the Third Principal Meridian, DeKalb County, State of Illinois, described as follows:

Commencing at the southwest corner of Lot 1 in Block 2 of Spengenberg's Addition to the City of DeKalb as recorded in Book C on page 9 in the office of the DeKalb County Recorder of Deeds, thence North 89 degrees 57 minutes 02 seconds West (Bearings assumed for description purpose only), 617.43 feet on the North right of way line of a public road designated FAP 567 (IL 38); thence North 0 degrees 04 minutes 49 seconds East, 2.29 feet, to the Point of Beginning.

From the Point of Beginning thence North 0 degrees 04 minutes 49 seconds East, 10.00 feet; thence North 88 degrees 53 minutes 15 seconds East, 157.46 feet, thence North 0 degrees 04 minutes 49 seconds East, 7.72 feet; thence South 89 degrees 55 minutes 11 seconds East, 20.00 feet; thence South 0 degrees 04 minutes 49 seconds West, 7.31 feet; thence North 88 degrees 53 minutes 14 seconds East, 303.07 feet; thence North 72 degrees 40 minutes 06 seconds East 32.49 feet; thence North 89 degrees 33 minutes 58 seconds East, 25.14 feet; thence South 14 degrees 27 minutes 42 seconds West, 24.72 feet; thence North 89 degrees 55 minutes 11 seconds West, 115.00 feet; thence South 89 degrees 13 minutes 33 seconds West, 396.21 feet, to the Point of Beginning, containing 6861 square feet (0.158 acre) more or less.

**Recommendation:** The university requests Board of Trustees approval to transfer the ownership of the property described in A. above to the Illinois Department of Transportation for the required public right of way. Furthermore, the university requests Board of Trustees approval to grant to the IDOT the temporary construction easement described in B. above for the duration of construction activities associated with this project. The university requests Board authorization, after review by the General Counsel, for appropriate officers of the Board to execute all documents and other instruments necessary to carry out the ownership transfer and temporary easement.

**OFFICE OF FINANCIAL AID REMODELING BUDGET AUTHORIZATION**

**Summary:** The student service area of the Office of Financial Aid in Swen Parson Hall requires improvements for privacy in the space used by students and their parents when they are engaged in transactions of a confidential nature with university staff. The existing walk-up service windows are side-by-side teller stations that require standing in the open while discussing and completing transactions and offer no privacy or comfort to either the students or the university staff serving them. This project will address existing deficiencies in function as well as enhance the environment of a business office utilized by many students and their families.

**Recommendation:** The university requests Board of Trustees approval to establish a budget of \$300,000 for this project utilizing institutional funds and to enter into any necessary agreements for design and construction as well as the procurement of equipment.

**CONSTRUCTION OF PARKING LOT W CAPITAL PROJECT REVISION**

**Summary:** The Board of Trustees granted project approval December 2005 for the Construction of Parking Lot W with a total project budget of \$753,500, allowing a construction budget of \$625,500. With this project the university had anticipated the addition of an improved, paved parking area for between 350 and 375 cars. The parking will replace existing gravel parking areas and provide students in Grant Towers additional paved parking. During contract negotiation with our consulting engineer, they provided an opinion that the budget may not support the intended improvements as outlined in our program statement. The university requested that the design development documents be prepared with a detailed cost estimate for analysis. This was completed in October 2006.

The design development documents provide 366 parking spaces in a fully improved new parking lot area that will include curbs, storm drainage structures, piping, retaining basin, driveways, sidewalks and new lighting. The plan also requires development of a new roadway to access the parking lot and connect the existing Grant Drive East to the north access road. This road improvement which includes curb, storm drainage, sidewalk and lighting was not anticipated nor included in the initial project funding request. With this new road addition and parking for 366 cars, the revised construction cost estimate for the total project is \$1.15 million. A construction contingency, cost escalation factor and the associated increase in consulting and site observation fees will be added to ensure adequate funds for the changes in project scope.

**Recommendation:** The university requests Board of Trustees approval to establish a project budget of \$1,400,000 for the revised project scope. The university further requests approval to proceed with construction contracts and work orders as necessary to complete the reconstruction work. Project costs will be paid from revenue bond, state and institutional funds.

**FISCAL YEAR 2007 BIOLOGICAL SCIENCES RESEARCH PROJECT AMENDMENT**

**Summary:** An amendment is required for work to continue during fiscal year 2007 on a multi-year grant received by the Department of Biological Sciences from the National Institutes of Health. A portion of the work is subcontracted to Yale University School of Medicine for a study entitled "Long-term Outcomes of Childhood Onset Epilepsy." The subcontracted work will include recruiting, interviewing and monitoring participants in this project, and will also provide for service of several consultants, as well as miscellaneous costs of program operations and supplies. Original Board of Trustees approval was given on March 19, 2003 for fiscal years 2003 - 2006. This order is exempt from the Illinois Procurement Code, because this vendor is named in the grant.

**Recommendation:** The university requests Board of Trustees approval of a change order for Fiscal Year 2007 as follows:

*Yale University School of Medicine – New Haven, CT*

<i>Current Amount</i> .....	<i>\$2,033,032</i>
<i>Amendment</i> .....	<u><i>248,070</i></u>
<i>New Order Total</i> .....	<i>\$2,281,102</i>

**FISCAL YEAR 2007 STUDENT ACCIDENT AND SICKNESS INSURANCE AMENDMENT**

**Summary:** An amendment is required to cover student accident and sickness insurance premiums for fiscal year 2007 due to an increase in the number of students purchasing this coverage. Approximately 1,000 additional students have enrolled for insurance coverage this fall compared with last fall. It is anticipated that the number will reflect a similar increase in the spring semester. At this time, 48.9 percent of students with nine or more on-campus hours were billed for and kept insurance. Original Board of Trustees approval was given on March 23, 2006. The intent to award this change order was advertised in the *Illinois Higher Education Procurement Bulletin*.

**Recommendation:** The university requests Board of Trustees approval of a change order for fiscal year 2007 as follows:

*Academic Health Plans – Colleyville, TX*

<i>Current Amount</i> .....	<i>\$5,500,000</i>
<i>Amendment</i> .....	<i><u>1,200,000</u></i>
<i>New Order Total</i> .....	<i>\$6,700,000</i>

**INTERNAL AUDIT DEPARTMENT CHARTER**

**Summary:** The Internal Audit Department recently completed a quality self-assessment with independent external validation that evaluated the extent of its compliance with the Institute of Internal Auditor's International Standards for the Professional Practice of Internal Auditing, the Code of Ethics, and the Fiscal Control and Internal Auditing Act of the State of Illinois. The Standards require that the nature of consulting services be clearly defined in the Internal Audit Department Charter and that the charter be approved by the Board of Trustees.

**Recommendation:** The university requests Board of Trustees approval of the attached Internal Audit Department Charter.

**Northern Illinois University  
Internal Audit Department  
Charter**

The mission of the Internal Audit Department is to provide independent and objective assurance and consulting services to assist the Board of Trustees and University management in the effective discharge of their oversight, management and operating responsibilities. Internal auditing is based on an objective assessment of evidence. It uses a systematic, disciplined approach to evaluate and recommend improvements to the risk management, internal control and governance processes.

The nature and scope of an assurance engagement are determined by the internal auditor. An assurance audit provides an opinion or conclusion regarding the activity under review and, depending on the engagement, includes:

- Determining that risks are appropriately identified and managed.
- Reviewing and appraising the adequacy and effectiveness of accounting, financial and operating controls.
- Determining the extent of compliance with established policies, plans, and procedures, and with applicable law.
- Evaluating the reliability of accounting and other information developed within the organization.
- Evaluating the extent to which University assets are accounted for and safeguarded from losses of all kinds.
- Identifying areas of cost savings and/or operational improvement.
- Reviewing the design of or modifications to major electronic data processing systems prior to their implementation.

Opportunities to improve internal control may be identified during assurance audits. They will be communicated to the appropriate level of management and follow-up actions by management will be reviewed to determine whether appropriate actions are taken. The responsibilities of supervisory personnel include notifying the internal audit director in writing within 30 days when internal audit recommendations are not followed, so that the president can be advised accordingly and corrective action taken. If corrective action is required, the President shall notify the Chair of the Board of Trustees and the Committee Chair of the Legislation, Audit and External Affairs Committee of the Board of Trustees.

In addition to performing assurance audits, the Internal Audit Department provides consulting services that are advisory in nature and are generally performed at the specific request of an engagement client. Consulting may range from formal engagements with defined scope and objective, to advisory activities, such as participating in standing or ad hoc committees or project teams. Consulting may also include formal guidance provided on an as-needed basis.

Internal audit records are not public documents. Internal Audit reports are made available to the Board of Trustees and to others as mandated by legal, statutory or regulatory requirements. Requests for reports should be directed to the Office of the President.

With the concurrence of the president and the Board of Trustees and in accordance with the Fiscal Control and Internal Auditing Act (Illinois Revised Statutes, 1989, Chapter 15, paragraph 1001-3004), the Internal Audit Department is authorized to review and evaluate policies, procedures and practices of any University activity, program or function. This authority provides for full access to all records, properties and personnel relevant to the subject under review. Persons requesting an audit, special project or investigation to be performed by the Internal Audit Department should direct their request to the Office of the President. In performing the audit engagements, the Internal Audit Department has no direct responsibility for or authority over any of the activities reviewed. Therefore, the internal audit review and appraisal process does not in any way relieve other University personnel of the responsibilities assigned to them.

The Internal Audit Department is organized with the intent of being in compliance with the Fiscal Control and Internal Auditing Act, which requires:

- State universities to establish a full-time program of internal auditing;
- The chief internal auditor to report directly to the chief executive officer (president) and to have direct communication with the chief executive officer and the Board of Trustees, if applicable, in the exercise of auditing activities;
- Internal auditors to be free of all operational duties;
- A two-year audit plan and an annual report on the prior year audit activity to be prepared annually;
- Audits of major systems of internal accounting and administrative control to be conducted on a regular basis;
- The design or modification of major electronic data processing systems to be reviewed prior to their implementation;
- Special audits to be performed as requested by the president;
- The chief internal auditor to have, in addition to all other powers or duties authorized by law, required by professional ethics or standards, or assigned consistent with the Act, the powers necessary to carry out the duties required by the Act;
- The chief internal auditor may consult with state agencies, commissions, boards and committees on matters affecting the duties or responsibilities of the chief internal auditor under the Act.

The Act also created an Internal Audit Advisory Board (Board) which established professional standards and a code of ethics to which all State internal auditors must adhere:

All audits shall be conducted in compliance with the general and specific standards of the *International Standards for the Professional Practice of Internal Auditing* published by the Institute of Internal Auditors, or where required, in accordance with government auditing standards published by the U.S. General Accounting Office. The professional conduct of persons involved in internal audit operations shall be based on the ethical standard adopted by the Institute of Internal Auditors, *IIA Code of Ethics, Standards of Conduct*.

## **FISCAL YEAR 2007 MIDYEAR SALARY INCREMENT ALLOCATION GUIDELINES**

In accordance with Board Regulation II.C.2.a, annual salary increment guidelines are approved by the Board of Trustees. The approval of annual salary increment guidelines authorizes the university distribution of annual increments. Following completion of the fiscal year salary adjustment process, increment totals are verified and provided to the Board of Trustees in summary form. Fiscal Year 2007 July increment guidelines were approved by the Board of Trustees at its June 15, 2006 Board meeting. The prospects for a midyear increment were discussed, reflecting the continued prioritization of salary increases for faculty and staff. However, given the fiscal context and the necessity of assuring budgetary stability, specific action was delayed until this time.

The July FY07 increment guidelines incorporated a merit-based criterion for faculty, along with an across-the-board increment for civil service and supportive professional staff. The January (midyear) FY07 increment incorporates an across-the-board component for all increment categories, with an additional supplemental component allocated for each category.

The FY07 general salary increment guidelines pertain to three independent employment categories, comprising salary pools, within which total adjustments will be made consistent with each guideline. These categories and eligibility criteria are as follows:

1. Regular Faculty:

1.0 percent increment effective January 1, 2007, allocated on an across-the-board basis, with an additional supplemental component allocated as critical retention (including long-term merit and market considerations) resulting in a 1.33 percent distribution to 60 percent of the eligible faculty headcount selected in each college.

2. Supportive Professional Staff/Fair Labor Standards Act (FLSA) Exempt Civil Service:

1.0 percent increment effective January 1, 2007, allocated on an across-the-board basis, with an additional supplemental component (1.0 percent) allocated as critical retention (including market considerations) to eligible supportive professional staff positions and exempt civil service employees on a classification-specific basis.

3. Hourly (Nonexempt) Civil Service:

1.0 percent increment effective January 1, 2007, allocated on an across-the-board basis, with an additional supplemental component (1.0 percent) allocated as critical retention (including market considerations) to eligible nonexempt civil service employees on a classification-specific basis.

Faculty and staff employed by the university on or before December 31, 2005, who were eligible for the FY07 July Increment Guideline and who remain employed as of January 1, 2007 are eligible for the January (midyear) increment.

Specific increment processing procedures will be issued by the university. Supplemental increment components relating to critical retention and market considerations will be allocated based on methods documented by the university and approved by President Peters.

Following implementation of the January increments specified above, the minimum rates as well as salary ranges associated with civil service classifications will be adjusted pursuant to standard university procedures.

The FY07 July and midyear increment guidelines pertain to nonnegotiated faculty and staff. Negotiated employees will be eligible to receive increments limited to the specific provisions of applicable collective bargaining agreements.

**Recommendation:** The university requests Board of Trustees approval of the January FY07 salary increment guidelines.

## **PROPERTY ACQUISITION**

**Summary:** The university has been offered the opportunity to acquire a parcel of real property located at 633 West Locust Street, commonly known as the Wesley Foundation. The Northern Illinois Conference of the United Methodist Church approached the university with the opportunity to purchase the land and structures on the site. The property is strategically located within the central campus.

**Recommendation:** The university requests Board of Trustees approval to enter into negotiations and a purchase agreement for the Wesley Foundation property as described above. The university also requests Board authorization, after review by General Counsel, for the appropriate officers of the Board to execute all documents and other instruments necessary to carry out this acquisition subject to the negotiated price.

**APPOINTMENT OF VICE PRESIDENT AND GENERAL COUNSEL**

Kenneth L. Davidson presently serves as Associate Vice President and General Counsel. He previously served as the Board's Corporation Counsel from 2000 until his selection as the organization's chief legal counsel in November 2002. Mr. Davidson received his B.S. in Business Administration and Juris Doctor from the University of Tulsa, and his LL.M (Master of Laws) from Georgetown University Law Center. Mr. Davidson is a licensed attorney admitted to practice law in Oklahoma, the District of Columbia and Illinois, as well as a member of the trial bar of the U.S. District Court for the Northern District of Illinois. He is also admitted to practice before the United States Supreme Court.

The scope of Mr. Davidson's position involves oversight of all organizational legal affairs, supervision of the University Legal Services Division, and the provision of legal representation, counsel, advocacy, research, policy development, document drafting, integrity compliance, incident examination, risk management coordination and related services. Under Mr. Davidson's direction, the Legal Services area has been consolidated and reorganized to service differing legal specializations. Mr. Davidson also has served as Parliamentarian and legal counsel to the Board of Trustees since its inception in 1996. Mr. Davidson is a member of the President's Cabinet and participates broadly in administrative processes throughout the university organization.

**Recommendation:** In recognition of the Mr. Davidson's exceptionally meritorious performance in the capacity of Associate Vice President and General Counsel, the university recommends that the Board of Trustees approve the appointment of Mr. Davidson as Vice President and General Counsel.

**BOWL GAME PARTICIPATION EXPENSES**

**Summary:** The university has requested Board of Trustees approval for all necessary and proper expenses related to NIU's participation in the San Diego County Credit Union Poinsettia Bowl game to be held on December 19, 2006, including (but not limited to) the following: tickets, travel/transportation, lodging, rentals, insurance, dining, beverages (non-alcoholic), fees, services, broadcast, apparel, commodities, equipment and supplies. Further, such approval is requested to also authorize the President, or his designee, to undertake all business transactions necessary in relation to the San Diego County Credit Union Poinsettia Bowl game event.

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for the San Diego County Credit Union Poinsettia Bowl and delegation of approval authority to the President, or his designee, to undertake all transactions necessary in relation to the Bowl, reporting actions taken where required beyond customary authorizations at a subsequent meeting of the Board.

**AMENDMENT TO BOARD OF TRUSTEES *REGULATIONS*  
SECTION IV.D. - STUDENTS – RESIDENCY STATUS**

Currently, a student who takes exception to the residency status assigned and/or tuition assessed shall pay the tuition assessed but may file a claim in writing to the designated university residency official in the Office of Registration and Records for a reconsideration of residency status and/or an adjustment of the tuition assessed. If the student is dissatisfied with the ruling in response to his or her request for reconsideration, he or she may appeal the ruling to the University's General Counsel.

The proposed change would consolidate internal administrative appeal functions regarding student and academic affairs matters under the authority of the Provost, with appropriate support from University Legal Services as needed.

**Recommendation:** The university requests Board of Trustees approval of the amendment to Board of Trustees *Regulations*, Section IV.D., Students, Residency Status.

## SECTION IV. STUDENTS

### Subsection D. Residency status

For the purpose of this an "adult" is considered to be a person 18 years of age or over; a "minor" student is a persons under 18 years of age. The term "the State" means the State of Illinois. Except for those exceptions clearly indicated in this [RegulationRegulation](#), in all cases where records [and related evidence](#) establish that the person does not meet the requirements for Resident status as defined in this [RegulationRegulation](#), the Nonresident status shall be assigned.

#### 1. RESIDENCY DETERMINATION

To establish bona fide residence in Illinois under this Regulation a person must demonstrate physical presence and general intent to reside permanently in Illinois for reasons other than educational objectives. In reviewing a claim of Illinois residency, the issue becomes one of "domicile" because a person has only one legal domicile at any time. The principal elements which determine domicile in Illinois are physical presence within the state and an intention to remain permanently, or for an indefinite period of time, and not merely to take advantage of in-state tuition rates for educational purposes only. Essentially, a person's domicile is that place to which whenever a person is absent, he or she has the intention of returning to live. Mere physical presence in Illinois, regardless of how prolonged, is insufficient to establish a domicile, without such an intent to remain in Illinois.

Evidence for determination of residence status of each applicant for admission to the university shall be submitted at the time of application for admission. [On forms to be provided by the university, aA](#) student may [apply to](#) be reclassified at any time by the university upon the basis of additional or changed information. However, if the student is classified in error as a Resident student, the change in tuition shall be applicable beginning with the term following the reclassification; if the student is classified in error as a Nonresident, the change in tuition shall be applicable to the term in which the reclassification occurs, provided the student has filed a written request for a review in accordance with this [RegulationRegulation](#). [A person who fails to notify the university of a change of facts or provides false information which might affect classification or reclassification from Resident to Nonresident status and/or who provides false information or conceals information for the purpose of achieving Resident status may be subject to appropriate disciplinary action, as well as other penalties which may be prescribed by law.](#)

#### 2. ADULT STUDENT

An adult, to be considered a Resident, must have been a bona fide resident of the State for a period of at least six consecutive months immediately preceding the beginning of any term for which he/she registers at the university, and must continue to maintain a bona fide residency in the State. An adult student whose parents (or one of them if only one parent is living or the parents are separated or divorced) have established and are maintaining a bona fide residence in the State and who resides with them (or the one residing in the State) or elsewhere in the State will be regarded as a Resident student.

#### 3. MINOR STUDENT

Except for the situation of Section IV.D.5., the residence of a minor shall be considered to be, and to change with and follow:

- a. that of his or her parents, if they are living together, or living parent, if one is deceased; or
- b. if the parents are separated or divorced, that of the parent to whom the custody of the person has been awarded by court decree or order, or, in the absence of a court decree or order, that of

the father unless the person has continuously resided with the mother for a period of at least six consecutive months immediately preceding his or her registration at the university, in which latter event the applicable residence shall be considered to be that of the mother; or

- c. that of the adoptive parents, if the person has been legally adopted and, in the event the adoptive parents become divorced or separated, that of the adoptive parent whose residence would govern under the foregoing rules if that parent had been a natural parent; or
- d. that of the legally appointed guardian of the person if the minor resides with such guardian; or
- e. that of a "natural" guardian, such as a grandparent, adult brother or adult sister, adult uncle or aunt, or other adult with whom the person has resided and by whom the person has been supported for a period of at least six consecutive months immediately preceding his or her registration at the university, for any term if the person's parents are dead or have abandoned him or her and if no legal guardian of the person has been appointed and qualified.

#### 4. PARENT OR GUARDIAN

Except as provided in Section IV.D.10. of this ~~Regulation~~[Regulation](#), no parent or legal or natural guardian will be considered a resident of the State unless he or she (a) maintains a bona fide and permanent place of abode within the State, and (b) lives within the State, except when temporarily absent from the State, with no intention of changing his or her legal residence to some other state or country.

#### 5. EMANCIPATED MINOR

If a minor has been emancipated, is completely self-supporting, and actually resides in the State, he or she shall be considered to be a Resident even though his or her parents or guardians may reside outside the State. An emancipated minor who is completely self-supporting shall be considered to "actually reside in the State of Illinois" if he or she has maintained a dwelling place within the State uninterrupted for a period of at least six consecutive months immediately preceding the beginning of any term for which he or she registers at the university. Marriage or active military service shall be regarded as effecting the emancipation of minors, whether male or female, for the purposes of this ~~Regulation~~[Regulation](#). An emancipated minor whose parents (or one of them if only one parent is living or the parents are separated or divorced) have established and are maintaining a bona fide residence in the State and who resides with them (or the one residing in the State) or elsewhere in the State will be regarded as a Resident student.

#### 6. MARRIAGE OF STUDENTS

- a. If a Resident student marries a nonresident of Illinois, then the Resident student shall continue to be classified as a Resident unless he or she requests reclassification to a Nonresident status, and as long as he/she remains a Resident based on the residence criteria.
- b. If a Nonresident student marries a resident of Illinois, then the Nonresident student shall continue to be classified as a Nonresident unless he or she executes a declaration of residency, in such form as may be prescribed by the ~~director-designated university residency official in the~~ [Office](#) of Registration and Records, to request reclassification to Resident status.

#### 7. PERSONS WITHOUT UNITED STATES CITIZENSHIP

To qualify as a Resident, a person who is not a citizen of the United States of America must have permanent resident status with the ~~United States Immigration and Naturalization Service Department of Homeland Security, Bureau of Citizenship and Immigration Services (CIS)~~ or hold a visa which does not preclude an intent to reside permanently in the United States and must also meet and

comply with all of the other applicable requirements of this [Regulation](#) to establish Resident status.

#### 8. ARMED FORCES PERSONNEL

A person who is actively serving in one of the armed forces of the United States and who is stationed and present in the State in connection with that service and submits evidence of such service and station, shall be considered a Resident for enrollment purposes. His or her spouse (and dependent children) will also be considered Residents, as long as he/she remains stationed and present in Illinois and the spouse (or children) also [lives/live](#) in the State.

#### 9. CHILDREN OF PARENTS TRANSFERRED OUTSIDE THE UNITED STATES

The children of persons who have resided in the State for at least 12 consecutive months immediately prior to a transfer by their employers to some location outside the United States shall be considered Residents. However, this shall apply only when the children of such parents enroll in the university within five years from the time their parents are transferred by their employer to some location outside the United States.

#### 10. STAFF MEMBERS OF THE UNIVERSITY AND FACULTIES OF STATE-SUPPORTED INSTITUTIONS OF HIGHER EDUCATION IN ILLINOIS

Staff members of the university and faculties of state-supported institutions of higher education in Illinois, holding appointment of at least one-quarter time, and their spouses and dependent children, shall be treated as Residents. The term "staff member" shall not include graduate assistants or student hourly workers.

#### 11. TEACHERS IN PRIVATE AND PUBLIC SCHOOLS IN ILLINOIS

Teachers in the private and public elementary and secondary schools in Illinois shall, if subject to the payment of tuition, be assessed at the Resident rate during the term in which the teacher holds such an appointment at least one-quarter time. This privilege also extends to the summer session immediately following the term for which such appointment was effective.

Any Nonresident student who qualified for Resident tuition by reason of an appointment as an Illinois elementary or secondary school teacher shall become subject to Nonresident tuition for the entire term if the appointment qualifying him or her for the Resident benefit is vacated prior to the close of the term. Vacating such an appointment in the spring term also cancels the eligibility for the Resident tuition privilege in the following summer.

#### [12. PUBLIC ACT 93-0007 PROVISIONS](#)

[Effective Fall 2003, an individual will be considered an Illinois resident, if all of the following conditions are met:](#)

- [a. The individual resided with his or her parent or guardian while attending a public or private high school in this State.](#)
- [b. The individual graduated from a public or private high school or received the equivalent of a high school diploma in this State.](#)
- [c. The individual attended school in this State for at least 3 years as of the date the individual graduated from high school or received the equivalent of a high school diploma.](#)
- [d. The individual registers as an entering student in the university not earlier than the 2003 fall semester.](#)

- e. In the case of an individual who is not a citizen or a permanent resident of the United States, the individual provides the university with an affidavit stating that the individual will file an application to become a permanent resident of the United States at the earliest opportunity the individual is eligible to do so.

### 132. DEFINITION OF TERMINOLOGY

To the extent that the terms "~~bona fide residence,~~" "independent," "dependent," and "emancipation," are not defined in this ~~Regulation~~Regulation, definitions shall be determined by the Office of Registration and Records in consultation with designated University Legal Services counsel, according due consideration to all of the facts pertinent and material to the question and to the applicable laws and court decisions ~~of the State of Illinois.~~

Bona fide residency, i.e. "domicile," must be maintained in Illinois for at least 6 consecutive months immediately preceding the beginning of any term for which a student registers at the university, and the student must continue to maintain such residency to qualify for Resident tuition rates. The following circumstances, although not necessarily conclusive, in their totality have probative value in support of a documented claim for bona fide residency in the State:

- a. Continuous physical presence -- defined as no more than a three-week absence from the State of Illinois except for hardship reasons -- for at least 6 months as described above.
- b. Domicile in Illinois of parent(s), legal guardian, or spouse.
- c. Voting or registration for voting in Illinois.
- d. Illinois driver's license or identification card and automobile registration.
- e. Financial independence and payment and filing of Illinois income/property taxes and/or ownership of property in Illinois during the tax year or partial tax year immediately preceding the term for which the person is requesting resident classification. Just the filing of Illinois state income taxes, or filing without substantial Illinois income earned, will not be judged as a significant criterion for reclassification.
- f. Six months of gainful employment in Illinois or proven reliance upon resources in Illinois for more than fifty percent of the income sufficient to provide for tuition, fees, and normal living expenses, e.g., food, clothing, housing, and transportation. Reliance upon income earned from loans is not viewed as evidence of intent to establish residency. Graduate assistantships or other student employment does not count towards this showing of gainful employment in Illinois.
- g. The lease of living quarters and payment of utility bills in Illinois.
- h. Former domicile in the state and maintenance of significant connections therein while absent.
- i. Admission to a licensed practicing profession in Illinois.
- j. Long-term military commitments in Illinois and/or proof that Illinois is the home of record.
- k. Domicile for six months in the state for other than educational purposes.
- l. Establishment of financial accounts at Illinois institutions.
- m. Public records, for example, birth and marriage records, and state or federal court records.
- n. Other official documents verifying legal, official connection with Illinois or with organizations or institutions within the state of Illinois.
- o. Exclusive use of the Illinois address when home or mailing address is requested.

~~Neither length of university attendance nor continued presence in the university community during vacation periods shall alone be construed to be proof of Illinois residence.~~

~~Voter registration, filing of tax returns, proper license and registration for the driving or ownership of a vehicle, and other such transactions may verify intent of residence in a state. Neither length of university attendance nor continued presence in the university community during vacation periods shall be construed to be proof of Illinois residence.~~

The term "staff member" as used in this ~~Regulation~~Regulation shall mean a person appointed to an established position for a specific amount of time at a salary commensurate with the percentage of time required, under an appointment requiring service for not less than three-fourths of the term. The term "staff member" as defined herein shall not apply to graduate assistants, to persons employed on an hourly basis in either an academic or nonacademic capacity under rules prescribed by the Civil Service Merit Board for student and extra help appointments, or to persons on leave without pay.

#### 143. PROCEDURE FOR REVIEW OF RESIDENCY STATUS AND/OR TUITION ASSESSMENT

A student who takes exception to the residency status assigned and/or tuition assessed shall pay the tuition assessed but may file a claim in writing to the ~~director-designated university residency official in the Office~~ of Registration and Records for a reconsideration of residency status and/or an adjustment of the tuition assessed. ~~The university may request documentation of the evidence. However, the burden of establishing that a person is domiciled in Illinois for reasons other than educational purposes is upon the student.~~ The written claim must be filed within 30 calendar days from the date of assessment of tuition or from the date designated in the official university calendar as that upon which instruction begins for the academic period for which the tuition is payable, whichever is later, or the student loses all rights to a change of status and/or adjustment of the tuition assessed for the term in question. If the student is dissatisfied with the ruling in response to the written claim made within said period, he or she may appeal the ruling to the ~~University's Office of General Counsel-Vice Provost~~ by filing a written request with the ~~director-designated university residency official in the Office~~ of Registration and Records within 20 ~~calendar~~ days ~~of receipt~~ of the notice of the ruling. If such a written request is filed within said period, ~~available information on~~ the question of residency status under the provisions of this ~~Regulation~~Regulation and of applicable laws shall be referred by the ~~director-designated university residency official in the Office~~ of Registration and Records to the ~~University's Office of General Counsel-Vice Provost, which- whose~~ decision shall be final.

**AMENDMENT TO BOARD OF TRUSTEES *REGULATIONS*– BENEFITS  
SECTION II.D. AND SECTION III.C.  
Military and Disaster Relief Leaves of Absence**

Specialized employee leaves of absence are periodically required in response to statutes/executive orders enacted or issued in relation to specific events such as the Iraq conflict and disaster relief. Board *Regulations* provide generally for employee leaves of absence in relation to military obligations associated with the Illinois National Guard, Naval Militia or reserve components of the Armed Forces. The following amendment recommendations pertain to emergency situations, such as the response to military operations in Iraq, where specific leave of absence provisions are enacted by the State of Illinois. Additionally, the State of Illinois may issue executive orders qualifying employees generally for specialized leaves of absence to participate in nonmilitary related disaster relief in response to emergency events. Under these circumstances specialized compensation and benefit provisions may apply.

**Recommendation:** The university requests Board of Trustees approval of the amendment to Board of Trustees *Regulations*, Sections II.D. and III.C. defining Military and Disaster Relief Leaves of Absence.

**SECTION II. FACULTY AND ADMINISTRATIVE EMPLOYEES**

**Subsection D. Benefits**

8. LEAVE OF ABSENCE

a. Military Service

Leave of absence for military service will be granted in accordance with the law and the provision that after completing the first period of military service, one year shall be given to make adjustments provided that a discharge is not characterized as RE-4 or dishonorable and that the faculty or administrative employee files with the president an intention to return within three months after receiving the discharge. The employee shall be returned to the staff with at least the same rank or classification and status as upon entry to military service.

b. Temporary Military Duty

A leave of absence shall be granted for temporary military duty to any faculty or administrative employee who is a member of the Illinois National Guard, the Illinois Naval Militia, or the reserve components of the Armed Forces called for Limited Training and/or Emergency Call-Up.

(1) Limited Training

Leave with full pay for Limited Training will not exceed standards established by federal or state regulations for training activities required to maintain standing in the above military units. In the event the Limited Training is requested by the employee but not required by military authorities, the employee may be granted leave without pay by special permission of the president or designee.

(2) Emergency Call-Up

Leave with pay for Emergency Call-Up will continue for the duration of the call-up, but is not to exceed thirty calendar days. Temporary active duty shall not be deducted from the time allowed for regular military training periods.

(3) Leave Without Pay

In the event the required annual Limited Training is extended beyond fifteen days or the Emergency Call-Up beyond thirty days, the employee will be granted leave without pay for such additional days.

---

(4) Special Military Leaves of Absence Authorized by Statute or Executive Order

---

Military leaves of absence will be granted in accordance with applicable Illinois statutes and executive orders issued by the State of Illinois in response to emergency situations and military operations.

c. Bereavement Leave

Upon request, a faculty or administrative employee shall be granted, without loss of salary, bereavement leave of up to three work days due to the death of a member of his or her immediate family or household and one work day due to the death of a relative outside the immediate family or household. Leaves beyond these amounts may be approved under special circumstances. However, such additional leave will normally be charged to applicable paid leave benefits. Substantiation of the reason for bereavement leave may be required.

d. Jury Duty

Upon request, a leave of absence without loss of pay shall be granted for jury duty service. An eligible employee may be granted a leave of absence without loss of pay for witness service.

e. Educational Leave

Faculty or administrative employees may be granted an educational leave with pay for advanced study upon recommendation by the president and approval by the Board. Educational leave without pay may be authorized by the president. The president or designee may establish reasonable rules for the granting of educational leave.

f. Other Leaves Without Pay

Faculty and administrative employees are not entitled to leaves of absence as a matter of right. The president or designee should weigh carefully the benefits and the disadvantages of each individual request for leave of absence without salary for personal cause and shall authorize only those requests that meet the following conditions:

- (1) There is assurance that the vacated position can either be absorbed or that a suitable replacement can be secured.

(2) The university will benefit by the experience gained by the person on leave.

g. Disaster Relief – Volunteer Services

Leaves of absence will be granted for volunteer services related to disaster relief in accordance with applicable Illinois statutes or executive orders issued by the State of Illinois in response to emergency situations.

### **SECTION III. CIVIL SERVICE EMPLOYEES**

#### **Subsection C. Benefits**

##### **6. OTHER LEAVES OF ABSENCE**

Leaves of absence beyond those accumulated for vacation, personal use and disability may be granted to eligible employees for the following reasons:

a. Military Service

Leave for service in the Armed Forces of the United States without pay shall be granted an eligible employee who enlists or is inducted into such service. These leaves shall be granted and administered in accordance with the provisions of applicable state and federal law.

b. Temporary Military Duty

(1) A leave of absence shall be granted an eligible employee who is a member of the Illinois National Guard, the Illinois Naval Militia, or the reserve components of the Armed Forces called for Limited Training and/or Emergency Call-up.

(2) Leave with full pay for Limited Training will not exceed standards established by federal or state regulations for training activities required to maintain standing in the above military units.

(3) Leave with pay for Emergency Call-up will continue for the duration of the call-up, but is not to exceed 30 calendar days. In the event the required annual Limited Training is extended beyond 15 days or the Emergency Call-Up beyond 30 days, the employee will be granted leave without pay for such additional days. In the event the Limited Training service is requested by the employee but not required by military authorities, he/she may be granted leave without pay if operating requirements of the university permit.

(4) Special Military Leaves of Absence Authorized by Statute or Executive Order

Military leaves of absence will be granted in accordance with applicable Illinois statutes and executive orders issued by the State of Illinois in response to emergency situations and military operations.

c. Bereavement Leave

Upon request, an eligible employee shall be granted, without loss of pay, bereavement leave of up to three work days due to the death of a member of his or her immediate family or household and of one work day due to the death of a relative outside his or her immediate family or household. Leaves beyond these amounts may be approved under special circumstances. However, such additional leave will normally be charged to applicable paid leave benefits. Substantiation of the reason for bereavement leave may be required.

d. Jury Duty

Upon request, a leave of absence without loss of pay shall be granted for jury duty service. An eligible employee may be granted a leave of absence without loss of pay for witness service.

e. Educational Leave

A status employee may be granted an educational leave with pay upon recommendation of the president and approval by the Board. Educational leave without pay may be authorized by the president. The president or designee may establish reasonable rules for the granting of educational leave.

f. Personal Leave

A personal leave without pay may be granted to a status employee who requests such leave. A personal leave may be granted upon determination that the position can be vacated for a period of time without disruption of the university's operation. Such leave may be authorized by the president. The president or designee may establish reasonable rules for the granting of personal leave.

g. Excused Absences and Leave Extension

The president or designee may establish reasonable rules for the granting of excused absences and/or extensions of authorized leaves, with or without pay, where unusual circumstances warrant such action.

h. Disaster Relief – Volunteer Services

Leaves of absence will be granted for volunteer services related to disaster relief in accordance with applicable Illinois statutes or executive orders issued by the State of Illinois in response to emergency situations.

## **EXECUTIVE SESSION MINUTES REVIEW AND RELEASE**

**Summary:** The Illinois Open Meetings Act, as amended, requires public bodies to review minutes of their executive sessions on a semiannual basis and determine what parts of such minutes they should make available to the public because they no longer require confidential treatment to either protect the public interest or the privacy of an individual. Accordingly, this item is proposed for complying with this legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through June 2006 of either the full Board of Trustees or standing committees of the Board which have not previously been released from confidentiality.

Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality:

### **September 15, 2005 - Executive Session of the NIU Board of Trustees**

- 3.a. Property Matter

### **December 1, 2005 - Executive Session of the NIU Board of Trustees**

- 3.a. Property Matter
- 4.a. Personnel Matter

### **March 23, 2006 - Executive Session of the NIU Board of Trustees**

- 1. Review and Approval of Minutes of Executive Session December 1, 2005
- 2.a. Property Matter
- 2.b.(i) Property Matter
- 2.b.(iii) Property Matter
- 2.b.(iv) Property Matter
- 3.a. Litigation Matter
- 4.a. Personnel Matter

### **May 25, 2006 - Executive Session of the FFAO Committee of the NIU Board of Trustees**

- 1.a. Property Matter
- 1.b. Property Matter
- 2.a. Personnel Matter

### **June 15, 2006 – Executive Session of the NIU Board of Trustees**

- 1. Review and Approval of Minutes of Executive Session March 23, 2006
- 2.b. Property Matter
- 3.c. Litigation Matter
- 3.d. Litigation Matter
- 4.a. Personnel Matter
- 4.b. Personnel Matter

**Recommendation:** The Chair recommends that the Board approve the release from confidentiality of the specified sections of executive session minutes as reviewed and advised above. Those sections, if any, which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in approximately six months.

**PROPOSED BOARD OF TRUSTEES MEETING DATES FOR 2007**

Following the general pattern of meeting dates for previous years and input from Board members, the following choices are offered for consideration by the Board.

March 22	(4th Thursday)
June 21	(3rd Thursday)
September 20	(3rd Thursday)
December 6	(1st Thursday)

The Northern Illinois University Law and Article III of the *Bylaws of the Board of Trustees of Northern Illinois University* state that the Board shall convene at least once each quarter. These dates would meet those requirements.

In accordance with the new meeting format, the Board will convene, take roll call, approve the meeting agenda and then recess immediately to Executive Session. No other public business will be transacted until the Board returns from Executive Session.

**PROPOSED BOARD OF TRUSTEES  
COMMITTEE MEETING DATES FOR 2007**

**Academic Affairs, Student Affairs and Personnel Committee – 9:00 a.m.  
Finance, Facilities and Operations Committee – 10:00 a.m.**

March 8	(2 <sup>nd</sup> Wednesday)
June 11	(2 <sup>nd</sup> Monday)
September 6	(1 <sup>st</sup> Thursday)
November 15	(3 <sup>rd</sup> Thursday)

**Legislation, Audit and External Affairs Committee – 10:00 a.m.  
NIU Hoffman Estates**

March 6	(1 <sup>st</sup> Tuesday)
June 5	(1 <sup>st</sup> Tuesday)
November 13	(2 <sup>nd</sup> Tuesday)

# **President's Report**

**No. 54**

*March 22, 2007*

**A G E N D A**

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY  
9:00 a.m. – Thursday – March 22, 2007  
Board of Trustees Room  
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval ..... *Action*..... 90
4. Review and Approval of Minutes of December 7, 2006 ..... *Action*.....  
*Minutes of March 22, 2007* ..... 93
5. Chair's Comments/Announcements
6. Public Comment\*
7. Reports of Board Committees and Board Liaisons
  - a. Executive Committee
  - b. Academic Affairs, Student Affairs and Personnel Committee
  - c. Finance, Facilities and Operations Committee
  - d. Legislation, Audit and External Affairs Committee
  - e. Illinois Board of Higher Education
  - f. University Civil Service Merit Board
  - g. Northern Illinois University Foundation
8. President's Report No. 54
  - a. University Recommendations Forwarded by the Board Committees
    - (1) Fiscal Year 2008 Student Fee Recommendations..... *Action*... 107
    - (2) Fiscal Year 2008 Room and Board Rate Recommendations ..... *Action*... 112
    - (3) Fiscal Year 2008 Student Accident and Sickness Insurance Contract Renewal ... *Action*... 114
    - (4) Fiscal Year 2008 Mass Transit Contract Renewal ..... *Action*... 115
    - (5) Fiscal Year 2008 Athletic Sports Camp Housing and Meal Expenditure ..... *Action*... 116
    - (6) Fiscal Year 2008 International Programs Division ..... *Action*... 117

(7) Fiscal Year 2008 Waste Management Contract Renewal .....	<i>Action...</i>	118
(8) Fiscal Year 2008 Document Services Copier and Controller System Contract Renewal.....	<i>Action...</i>	119
(9) Fiscal Year 2008 Copy Paper ITS Document Services and Materials Management .....	<i>Action...</i>	120
(10) Transportation Services Motor Coaches .....	<i>Action...</i>	121
(11) ITS Document Services Digital Press .....	<i>Action...</i>	122
(12) Information Technology Services – Hardware and Software Maintenance and Software Upgrade .....	<i>Action...</i>	123
(13) NIUTEL – Telecommunication Services System Upgrade.....	<i>Action...</i>	124
(14) Far West Campus Roadway Extension – DeKalb Sanitary District Easement .....	<i>Action...</i>	125
(15) Lorado Taft Campus Waste Water Treatment Plant – Capital Project Revision...	<i>Action...</i>	126
(16) Student Financial Aid Office Remodeling – Capital Project Budget Revision .....	<i>Action...</i>	127
(17) Collective Bargaining Agreements .....	<i>Action...</i>	128
(18) Intergovernmental Agreement – City of Chicago .....	<i>Action...</i>	129
(19) Naming of Academic and Athletic Performance Center.....	<i>Action...</i>	130
(20) Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2007-2008 Academic Year .....	<i>Action...</i>	131
(21) Request for a New Minor .....	<i>Action...</i>	133
(22) Request for Degree Authority at Regional Site .....	<i>Action...</i>	134
(23) Request for New Emphases and Specializations .....	<i>Action...</i>	135
(24) Requests to Delete Emphases.....	<i>Action...</i>	139
(25) Northern Illinois Technology Triangle Intergovernmental Agreement.....	<i>Action...</i>	140

b. University Reports Forwarded from the Board Committees

(1) Fiscal Year 2007 Increment Summary Report.....	<i>Information.....</i>	
(2) Quarterly Summary Report of Transactions in Excess of \$100,000 .....	<i>Information.....</i>	
(3) Periodic Report on Investments .....	<i>Information.....</i>	
(4) Bowl Game Participation Expenses .....	<i>Information.....</i>	
(5) Oral English Proficiency Annual Report 2005-2006 .....	<i>Information.....</i>	
(6) Illinois General Assembly Substantive Report .....	<i>Information.....</i>	
(7) Congressional Report .....	<i>Information.....</i>	
(8) Bush Administration FY08 Budget .....	<i>Information.....</i>	
(9) Statement on Auditing Standards (SAS) No. 112 .....	<i>Information.....</i>	

c. Items Directly from the President

(1) Resolution of Support for NIU’s First Comprehensive Campaign .....	<i>Action...</i>	141
(2) Grant and Contract Awards.....	<i>Information.....</i>	
(3) Report Regarding RIAA Issues .....	<i>Information.....</i>	

- 9. Chair's Report No. 39
  - a. Second Reading – Amendment to *Bylaws* of the Board of Trustees of Northern Illinois University..... Action... 144
- 10. Other Matters
- 11. Next Meeting Date
- 12. Adjournment

\*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

**Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.**

Minutes of the  
**BOARD OF TRUSTEES**  
**OF NORTHERN ILLINOIS UNIVERSITY**  
March 22, 2007

**CALL TO ORDER AND ROLL CALL**

The meeting was called to order by Vice Chair Cheryl Murer at approximately 9:06 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, Myron Siegel, Marc Strauss, Student Trustee Andrew Nelms and Vice Chair Murer. Present via teleconference was Chair Barbara Giorgi Vella. Not present were Trustees George Moser and Manny Sanchez. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

**VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING**

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

**MEETING AGENDA APPROVAL**

We have a revised agenda today which reflects the change of original Agenda Item 9.d. to Agenda Item 10, Chair's Report No. 39. After discussion with President Peters and review of the revised printed agenda before us, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 54, Action Items 9.a.(3), (4), (5), (6), (7), (8), (9), (11), (12), (13), (14), (15), (16), (24), and (25) and our receipt of Information Items 9.b.(1), (2), (3), (5), (6), (7), (8) and (9) and 9.c.(2) to that consent agenda. Also, in the interest of grouping the action items together in the agenda, without objection I am moving the reports of the Board Committees and Board Liaisons to the end of the Board meeting, immediately following the action items related to the *Bylaw* change. Vice Chair Murer asked for a motion to approve the revised meeting agenda. Student Trustee Nelms made a motion to approve the meeting agenda as amended. Trustee Boey seconded the motion. The motion was approved.

**REVIEW AND APPROVAL OF MINUTES**

It was moved by Trustee Strauss and seconded by Trustee Boey to approve the minutes of the December 7, 2006 Board Meeting. The motion was approved.

**CHAIR'S COMMENTS/ANNOUNCEMENTS**

Vice Chair Murer stated that since Chair Vella was joining us telephonically, the Chair's comments would be deferred until the next regular Board meeting in June.

I would like to take a moment to remind all of us of the strength of NIU and its sense of community, Vice Chair Murer said. We have had tragedies in the last few weeks with the deaths of members of our community. We have all been impressed with the students and faculty and the DeKalb community who have rallied around and once again reminded us of the frailty of life. Students are so important to us because they are the essence of what we do. When there is a loss in the student population in particular, it has an emotional affect on the entire community. So, we commend everyone for being sensitive to these issues. We are a caring family, and that is the strength of NIU.

But as we had tragedy, this morning we also have joy. I am pleased to introduce Jim Phillips, our Athletic Director, who will introduce our new coach men's basketball coach.

Members of the Board and our distinguished audience, Mr. Phillips said, it is my pleasure to introduce publicly to this group for the first time our new head men's basketball coach. The search for a very good institutional fit was one of the five criteria, but first and foremost, we wanted someone who was going to bring high character, great values and serve as a role model for our young student athletes. And it did not matter who I talked to across the country, Ricardo Patton's name continued to surface. We also wanted someone who had experience, someone who had success, someone who was a proven recruiter; and in each of those categories, his name continued to rise to the top. He is a terrific individual. I was privileged enough to hear him talk to the team for the first time, and you could hear a pin drop as those young men looked forward to the next chapter in Huskie Basketball. So, it gives me great pleasure this morning to introduce our new men's basketball coach, Ricardo Patton.

Coach Patton's remarks were as follows:

I would like to again thank Jim Phillips and President Peters for bringing me to this institution. I would like to thank the Trustees for approving the hire. It is an honor and a privilege to be here today and address this group. My wife of 27 years, Jennifer, and I, are extremely excited about the new chapter in our lives here at NIU. There were two things that I wanted to be sure of before I accepted any position out of the number of other opportunities that had presented themselves. One was to surround myself with good people. I can tell you, the people I have met here have been wonderful and very embracing, and I appreciate that. The second thing is, I was looking for an opportunity where I thought we could have an opportunity to win sooner rather than later. And I know that you are hungry to see that success materialize on the floor. I think we have a great opportunity here. The convocation center is as nice as any venue in the Big 12. There are some places that may be just a little bit bigger; but as we all know, bigger does not necessarily mean better. When I walked into the convocation center, that was the first thing that jumped out in my mind. If we bring a young student athlete to campus, there is no reason why he would not want to play in a place like the convocation center. I applaud you for having that facility here on campus.

At the first meeting, we talked to our players. Every day on my practice plan, I give a "Thought for the Day." It could be something as simple as "What do you get when you squeeze an orange?" There is no wrong answer. Whatever that means to you, that is what it means. So, ultimately one of the players will say, "Well, you get orange juice when you squeeze an orange." And I say, that is exactly right. Now what are we going to get when we squeeze you? What can we expect when life puts a squeeze on you, because at some point life puts a squeeze on all of us. But in that first meeting, I talked to the guys about making sure that their effort matched their goal. It is unrealistic to give 'C' effort in the classroom and have the goal of attaining an 'A.' We want to win conference championships. We want to get to the NCAA Tournament. There is no question in my mind, and I assure you, I would not be here if I did not think those two things were possible. We are not just trying to be a good basketball team in the MAC Conference. If you look around the country, there are teams like Southern Illinois, Creighton, Wichita State, Gonzaga that have built a foundation that has been sustained. There is no reason we can't do that here at NIU. With a recruiting base in Chicago, with the national contacts that the staff and I will have across the country, we will bring talent that will take us to the next level. I give you that as my promise. We will bring student athletes here that will represent the university, represent themselves and their family name in a first-class manner. When we travel, we will travel in coat and tie. We will make you proud of us not only on the floor, but off the floor as well. One of the other things I told the team yesterday was the fact that I did not believe you can be a loser off the floor and all of a sudden hit the court and become a winner. I think they go hand in hand. In order to be a winner, you must be a winner at all times. And that is the program that we will put in place here. We will make you proud.

Again, thank you for having me as your basketball coach. I look forward to meeting you one-on-one and spending some time with you.

Thank you, Vice Chair Murer said, this is another indication that Jim Phillips surrounds himself with the best.

The Vice Chair welcomed the University Advisory Committee representatives: Dr. Paul Stoddard, Dr. Xueshu Song, Dr. Ferald Bryan, Dr. Joseph Stephen, Ms. Bobbie Cesarek and Ms. Sara Clayton.

I would like to publicly acknowledge Dr. Stoddard and congratulate him, Student Trustee Nelms said. Last night he was sworn in as the newest member on the DeKalb County Board, thus reaffirming the commitment of NIU and its personnel to the local community.

We would just like to thank the Board for their continued efforts in providing the opportunity for Northern Illinois University to continue to move forward in the area of staffing, Ms. Cesarek commented, and certainly in the area of facilities as we move forward with new projects and in the community as a whole. So, appreciate your efforts. Thank you.

#### **PUBLIC COMMENT**

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

#### **CONSENT AGENDA APPROVAL**

Vice Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 54, Action Items 9.a.(3), (4), (5), (6), (7), (8), (9), (11), (12), (13), (14), (15), (16), (24), and (25) and receipt of Information Items 9.b.(1), (2), (3), (5), (6), (7), (8) and (9) and 9.c.(2) to that consent agenda.. Trustee Strauss so moved, seconded by Trustee Siegel. The motion was approved.

#### **PRESIDENT'S REPORT NO. 54**

Spring is upon us, President Peters said, and with change in seasons comes renewed optimism about our future and our heightened expectations. That is one characteristic of NIU, and the bar continues to rise. With the hiring of Coach Patton, we have raised the bar for the whole Mid-America Conference by having the best coach in that league.

It is spring and I want to thank all the staff, the grounds crews, the people who work in housing, and all the others who have really brought us through an extremely difficult winter. Our people were stretched, our equipment was stretched, and I want to thank you all on behalf of everyone who works here for a job well done.

There are several issues before us today about meeting demands and expectations on the part of our students and our wonderful Chicagoland region. You will be voting today on student fees and housing costs for the next academic year, which we regularly do at the March meeting. And as we watch the Northern View Community rise out on the Far West Campus, we feel the optimism I mentioned before. At the same time, we do not have to dig very deep into conversations with students or faculty or staff to sense the heightened expectations and no small amount of frustration about our other infrastructure and building needs. This is a very large campus with aging buildings and in a difficult climate where roads deteriorate. The state has been unable to help us in the past few years, and the campus is showing signs of that. In spite of all that, we do a remarkable job with what we have while we continue to make our case. I thank the Trustees for helping make that case as well.

You will be voting on a proposal for an intergovernmental agreement between NIU and the City of Chicago for a potential hosting on our campus of key events in the 2016 Summer Olympics. That is a dose of optimism. The City would like to use our facilities for soccer and other things, so we will see what the future brings. Today you have met our exciting new men's basketball coach, Ricardo Patton. If you need proof of the old saying about hard work paying off, spend some time with Coach Patton, and you will have more proof than you could use with a hundred lectures to your teenagers. He really is a remarkable individual, and he is such a wonderful fit for NIU and its people. And, finally, if you want an illustration of the concept of heightened expectations, you will see a great one in just a few minutes as we hear reports on private giving to NIU this year and our plans for NIU's first capital campaign.

### **UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES**

#### **Agenda Item 9.a.(1) – Fiscal Year 2008 Student Fee Recommendations**

The Student Fee Recommendations appear on page 13 and following in your reports, President Peters said. As you know, we have several committees that go through the process of evaluating student fees in areas where tuition or state revenues do not cover various needs. It is a very elaborate participatory process with groups of students and staff working together for several months and culminating with their submission to me for approval. Our approach is always to try to keep those fees at the absolute minimum. Some are uncontrollable because they are based on contractual negotiations, and others are more discretionary. But my rule is always to try to keep them below the CPI. On average, the increase is about a 5.5 percent. When health insurance is excluded, the recommended increases are about 3.32 percent.

I wanted to note that the amount of the fee increase varies considerably, Trustee Strauss said. I did make inquiry and would second the President's comments regarding the amount of inclusion provided from the members of the various study committees. I was impressed at the opportunities available to be able to provide input. Like any other fee, its determination has two components. One would be the items of expense, and the other would be whatever is to be charged. Many of you sitting in this room today served on one or more of these committees. Everybody in the university community has the opportunity to provide input to these on either the expense or the revenue side, and I would encourage you to avail yourselves of that opportunity in the event that there is any distress caused by the increases.

It is unfortunate to see the costs increase, Student Trustee Nelms said, but they are necessary. As Trustee Strauss noted, it is an exhaustive process. Prior to sitting on the Board, I served on a number of these committees for three years or more, and these increases are a result of increased demand for services on the Huskie Bus Line, increased demand for expansion and newer equipment at the recreation center, renovation of some of the areas in the Holmes Student Center to make them more student friendly, and student organizations are seeking more and more funding from the Student Association. So, the culmination of all these issues result in the increases we see here.

Vice Chair Murer asked for a motion to approve the FY08 Student Fee Recommendations. Trustee Boey so moved, seconded by Trustee Strauss. The motion was approved.

#### **Agenda Item 9.a.(2) – Fiscal Year 2008 Room and Board Rate Recommendations**

The 2008 Room and Board Rates are a bit higher than normal as a result of a couple of things, the President said. We are beginning implementation of the state statute requiring fire sprinklers, a safety issue which is not an inexpensive item. We have had a state-mandated increase in minimum wage. Many of the individuals who help us in housing are student workers at minimum wage, so that will have an impact along with utility costs and so forth. You will note that there is no increase in board rates or meals for this year.

In answer to a question from Trustee Siegel regarding installation of the sprinkler systems in the residence halls and possible misuse or vandalism to the devices, Dr. Williams said that an architectural

firm has designed the system based on previous experiences in other residence halls, and the prevention of these possibilities is being considered in the design.

Vice Chair Murer asked for a motion to approve the FY08 Room and Board Rates. Trustee Boey so moved, seconded by Trustee Strauss. The motion was approved.

**Agenda Item 9.a.(3) – Fiscal Year 2008 Student Accident and Sickness Insurance Contract Renewal**

**Agenda Item 9.a.(4) – Fiscal Year 2008 Mass Transit Contract Renewal**

**Agenda Item 9.a.(5) – Fiscal Year 2008 Athletic Sports Camp Housing and Meal Expenditure**

**Agenda Item 9.a.(6) – Fiscal Year 2008 International Programs Division**

**Agenda Item 9.a.(7) – Fiscal Year 2008 Waste Management Contract Renewal**

**Agenda Item 9.a.(8) – Fiscal Year 2008 Document Services Copier and Controller System Contract Renewal**

**Agenda Item 9.a.(9) – Fiscal Year 2008 Copy Paper ITS Document Services and Materials Management**

Consent Agenda Items.

**Agenda Item 9.a.(10) – Transportation Services Motor Coaches**

The Transportation Services Motor Coaches are not related to the Huskie Bus Line, Dr. Peters explained. These are two buses that the university operates directly, which have been in service since the late 1980s. They do a tremendous amount of cartage of athletic teams, student groups, taking groups to and from O'Hare, and summer camps. That is a lot of wear and tear, and we do a wonderful job of maintaining those buses. But those have exceeded their useful life, and we are in the process of purchasing two new buses, one of which will be wheel chair accessible.

Vice Chair Murer asked for a motion to approve the purchase of two transportation services motor coaches. Trustee Strauss so moved, seconded by Trustee Siegel. The motion was approved.

**Agenda Item 9.a.(11) – ITS Document Services Digital Press**

**Agenda Item 9.a.(12) – Information Technology Services – Hardware and Software Maintenance and Software Upgrade**

**Agenda Item 9.a.(13) – NIUTEL – Telecommunications Services System Upgrade**

**Agenda Item 9.a.(14) – Far West Campus Roadway Extension – DeKalb Sanitary District Easement**

**Agenda Item 9.a.(15) – Lorado Taft Campus Waste Water Treatment Plant – Capital Project Revision**

**Agenda Item 9.a.(16) – Student Financial Aid Office Remodeling – Capital Project Budget Revision**

Consent Agenda Items.

**Agenda Item 9.a.(17) – Collective Bargaining Agreements**

We are asking approval of two full collective bargaining agreements, President Peters said. One is for Teamsters Local #330, representing our motor vehicle operating mechanics and automotive technicians. The other is for the Chicago Regional Council of Carpenters, Local #790. They have the support of the university and the bargaining units. Vice Chair Murer asked for a motion to approve the collective bargaining agreements for Teamsters Local #330 and Carpenters Local #790. Trustee Boey so moved, seconded by Student Trustee Nelms. The motion was approved.

**Agenda Item 9.a.(18) – Intergovernmental Agreement – City of Chicago**

Even though the 2016 Olympics is years away, the President said, as a requirement of the Olympic bid, the City had to demonstrate that it had contractual relations for all of these potentialities. Therefore, we

would like permission to enter into an intergovernmental agreement with the City of Chicago to provide facilities for their Olympic activities, which is basically soccer, in Huskie Stadium.

Number one, Trustee Boey said, it is a wonderful opportunity to show off our campus. And number two, hopefully, many improvements will come by way of the agreement as well.

I like the sound of improvements and revenue, Trustee Strauss said, but I wonder if there is any exposure for expense. We do not have any specifics at this point, Dr. Williams said, because so much of the planning for the Olympics is still under discussion. What we want to do is assist the City in meeting all of the necessary benchmarks so that their application would meet all of the basic requirements. This will not be a drain on university resources. As mentioned earlier, this may be an opportunity for us to realize some improvements to our facilities as well as making a tremendous contribution to this overall Olympic effort. So, at this point, we are not negotiating detail. But I can assure you that we will be a partner who will provide facilities with an opportunity to perhaps improve those facilities, and not as a financial resource.

In answer to another question from a Trustee, Dr. Williams stated that NIU was the only university selected for this particular venue. For example, he said, an evaluation was made of facilities in the region that could meet the Olympic requirements for soccer. After evaluating those particular locations, NIU was chosen as the best location for that activity. That says a lot about our facilities and our campus. And in that sense, we were the only university chosen. There are other venues that will be taking place, but we do not know if other universities were selected for those.

Vice Chair Murer asked for a motion to approve the Intergovernmental Agreement with the City of Chicago. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

#### **Agenda Item 9.a.(19) – Naming of Academic and Athletic Performance Center**

On behalf of the university, President Peters said, we asked the NIU Foundation to serve as the developer for the construction of our Academic and Athletic Performance Center, for which we have raised well over \$9 million. And with my enthusiastic endorsement, the Foundation recommends naming that center after our lead donors, Jeff and Kimberly Yordon. Jeff was a student athlete here and reconnected with the university only recently. It happened that athletics was his passion, so they have made the lead gift to this important academic and athletic structure. It is recommended that we name the new Academic and Athletic Performance Center, which will open on August 1, the Jeffrey and Kimberly Yordon Center.

Vice Chair Murer asked if Trustee Boey, as Liaison to the Foundation, would like to make the motion. I would be proud to move the motion, Trustee Boey said, to approve the naming of the Academic and Athletic Performance Center as the Jeffrey and Kimberly Yordon Center. Trustee Siegel seconded the motion. The motion was approved.

#### **Agenda Item 9.a.(20) – Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2007-2008 Academic Year**

The annual Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2007-2008 Academic Year come from the Academic Affairs and Student Affairs with the support of the Provost. A list of those eligible faculty and staff are included in your report. Sabbaticals are intense focus and study either in a research area or a pedagogical area. Each year since I became a member of this Board, Trustee Boey said, when we come to this sabbatical leave item, I always want to use it as an opportunity to inform the people who are not in the academic world of the proper definition of the sabbatical and what it really is, because outside this academic circle people have a tendency to view it as "another paid vacation." But far from it, it is time that those in the teaching profession are given to do research and to contemplate in their fields so that they can bring that knowledge back to the classroom to benefit the education of the students.

Vice Chair Murer asked for a motion to approve the Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2007-2008 Academic Year. Trustee Strauss so moved, seconded by Trustee Boey.

**Agenda Item 9.a.(21) – Request for a New Minor**

Moving into academic programming, Dr. Peters said, we have a request for a new Minor in Actuarial Science. It will be delivered by the Division of Statistics and the Department of Mathematical Sciences. Actuarial science is a much in-demand field, very intensive, and this new minor will prepare our students to take two of the tests that one has to pass to be an actuary. No new resources are necessary; we are just concentrating courses. Vice Chair Murer asked for a motion to approve the new Minor in Actuarial Science. Trustee Strauss so moved, seconded by Student Trustee Nelms. The motion was approved.

**Agenda Item 9.a.(22) – Request for Degree Authority at Regional Site**

Our Request for Degree Authority at a Regional Site, the President said, is for a B.S. in Technology to be delivered in Region 3, Naperville, through our Department of Engineering. Vice Chair Murer asked for a motion to approve the request for a B.S. in Technology to be delivered in Region 3, Naperville. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

**Agenda Item 9.a.(23) – Request for New Emphases and Specializations**

We have a series of new emphases and specializations, President Peters said, and most of these are an academic packaging of existing sources requiring no new resources. They are: Emphasis in Actuarial Science within the Bachelor of Science, Mathematical Sciences; Emphasis in Electrical and Computer Engineering within Electrical Engineering; Emphasis in Biomedical Engineering; Emphasis in Health and Systems Engineering; Specialization in Applied Radio Frequency Engineering; and Specializations in Music Education, Music Performance and Individualized Study within the Master of Music. The new emphases and specializations are a reflection on the fluidity of the university, Vice Chair Murer commented. I think it is a very positive thing, a continued reexamination our degree programs and our specializations to assure that we are really in keeping with trends and making sure that our students are well-prepared for the real world.

Vice Chair Murer asked for a motion to approve this Request for New Emphases and Specializations as enumerated by President Peters. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

**Agenda Item 9.a.(24) – Request Delete Emphases**

**Agenda Item 9.a.(25) – Northern Illinois Technology Triangle Intergovernmental Agreement**

Consent Agenda Items.

**UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES**

**Agenda Item 9.b.(1) – Fiscal Year 2007 Increment Summary Report**

**Agenda Item 9.b.(2) – Quarterly Summary Report of Transactions in Excess of \$100,000**

**Agenda Item 9.b.(3) – Periodic Report on Investments**

Consent Agenda Items.

**Agenda Item 9.b.(4) – Bowl Game Participation Expenses**

President Peters asked Dr. Eddie Williams to give a report on the Bowl Game Participation Expenses. Regarding the Poinsettia Bowl expenses, Dr. Williams said, the two items listed in your report are pursuant to our commitment to provide you with any expenditures exceeding \$100,000 to a single vendor. With regard to the overall economics of the Bowl appearance, the good news is that for two of the last three years, NIU has been invited to a Bowl. One of the things we have done as part of that is to prepare ourselves financially to accommodate a Bowl. In most cases, Bowl experiences are great, but

they are not economically positive unless you are at one of the major Bowls. As such, through the efforts of Jim Phillips and our staff, we have worked through our football revenues, gate revenues, guarantees and so forth to assure that if we have a shortfall in total expenses compared with the income generated from the Bowl, we would have funds to make up that shortfall. As we look at this last Bowl experience, the numbers show that we are totally in balance based on the dollars that we have available. And we are preparing for next year's Bowl. The Bowl provided approximately \$750,000 that went through the conference office. NIU, based upon our participation and guaranteed tickets, realized approximately \$600,000 from that. And through that, and the expenditures listed for the team, the band and the cheerleaders, we met those expenses. So, the bottom line message to the Board is that we do not have to go to student fees to make sure that everything is in balance.

I do want to say that one of the things Jim Phillips, Dr. Alden, Dr. Williams and I have always been committed to is that we wanted as many of our student athletes, band members and dance squad members to go and have that experience. After commencement, I took the last plane out with the band, the cheerleaders and the dance squad, and so many of those young people had never been on an airplane before. And I just revealed that they had the opportunity for that experience that was provided by our football team, and that we could help a little. And the NIU band won the Battle of the Bands.

**Agenda Item 9.b.(5) – Oral English Proficiency Annual Report 2005-2006**

**Agenda Item 9.b.(6) – Illinois General Assembly Substantive Report**

**Agenda Item 9.b.(7) – Congressional Report**

**Agenda Item 9.b.(8) – Bush Administration FY08 Budget**

**Agenda Item 9.b.(9) – Statement on Auditing Standards (SAS) No. 112**

Consent Agenda Items.

#### **ITEMS DIRECTLY FROM THE PRESIDENT**

**Agenda Item 9.c.(1) – Resolution of Support for NIU's First Comprehensive Campaign**

It is my great honor and privilege to bring to the Board a request for formal support to launch NIU's first ever capital campaign, President Peters said, but before we get to that, I want to do a brief history. As you know, we have been engaged in what we have called the quiet phase of our capital campaign for the past several years building the foundation for a sustainable fundraising effort through key leadership gifts and commitments of time and effort on the part of many loyal volunteers. Since the year 2000, that quiet phase has tallied over \$106 million, a very healthy basis on which to build. Considering that this university was never really engaged in Foundation work until very recently, this is incredible. So, on May 5, we will be announcing a new campaign goal that reflects both the optimism I talked about before and our rising expectations.

So to whet your appetite a little, and because it fits so well with our current Liberal Arts and Sciences dean search, I want to announce today that we have recently received the largest endowment gift in NIU's history: a \$2 million pledge to establish an endowed dean's chair in the College of Liberal Arts and Sciences. This gift will be key in the life of our university in that it provides a firm foundation and tells the country what we value, and it will provide that new dean of our largest college the basis to move forward in academic programming and fundraising. This is a gift from the heart of a man whose heart and mind were touched by Northern Illinois University. We thank Ray and Patricia Smerge greatly for this, our largest single endowment of \$2 million.

NIU Foundation President Mallory Simpson introduced John Castle, who will co-chair Northern Illinois University's first comprehensive campaign with Dennis Barsema, to make the report on behalf of the Foundation Board of Directors.

Mr. Castle's comments were as follows:

It was a pleasure to hear Coach Patton, Mr. Castle said. We need to recruit him to do some motivational speaking for the Foundation. I thought he was terrific. I am asked sometimes why I am involved in Foundation work. Suffice it to say that I have four or five family members with six graduate degrees. My wife holds three degrees from Northern, culminating in a Ph.D. in Psychology. She is the prototypical NIU student who came here from junior college as a transfer, got her undergraduate degree here, got a master's here and then a Ph.D. in Psychology, moved off and taught at another university for a number of years and then came back to Northern.

The purpose of my remarks today is to thank the Board in anticipation of its support for the capital campaign. It is \$150 million dollar campaign, with \$106 million already in the bank. The next phase of the campaign is a \$50 million phase. We are still calling it a \$150 million campaign, but we will settle for \$160 million, \$170 million, whatever it turns out to be. You are being asked today to pass a resolution that reflects your commitment and your confidence in this campaign. This is a critical time for Northern Illinois University, and it is essential that we have Trustee support. Today's students are challenging the university to prepare them to compete for skilled jobs in a global workforce. We are facing competition now for jobs that we not only did not think of before, but that no one could conceive of before. They are asking too that they be given the tools and the background to thrive in our increasingly global society. As you know only too well, public support for higher education has declined over the past five years. And, frankly, tuition and fees are just not enough to make up the difference. The costs of educating students for what they need today to participate in the global economy are going up and up, and tuition and fees are just not going to cover that gap. Private funding, private solicitation of funds is the place to be. The competition for private money is fierce. It is fierce among institutions of higher learning. We are competing with private universities as well as with other public universities. And of course we are competing with all the wonderful causes that are around us all the time.

It is a tough job, and the success of our campaign requires commitment, organization and money. Not surprisingly, it takes money to get money. And it takes leadership from the top. President Peters has provided that leadership for the first phase of the campaign, which has been extraordinarily successful. We have every reason to believe that the next \$50 million phase will be equally successful, and perhaps more so. So, today, we are thanking you in anticipation of your passing the resolution and saying to you that it is really important that you step up and assert a leadership role and a commitment to the campaign. And for doing that, we all thank you very much.

I cannot say enough about John Castle, President Peters said. He is not an NIU alum, and yet, from the time I first stepped on campus May 26, 2000, John Castle has offered his sage advice and unwavering support for this campus. It is part of the community in which he was raised and has done business. And we all should feel lucky that someone of John Castle's caliber has agreed to co-chair this activity, because it is like the "Good Housekeeping Seal of Approval." Therefore, I am confident that as we move forward, we will achieve this goal in quick order.

I too want to make a comment about John Castle and his acceptance of this leadership role, said Vice Chair Murer. John is the quintessential representative of the values and the character of NIU. And if our students can even begin to emulate the successes and the benefits that John has provided to his community and to this university, that will be a wonderful thing. We are very appreciative, John, that once again you have come to NIU and offered your services. But most important, that you have offered your leadership and your guidance. And for that, along with Dennis and Stacey Barsema, there is no way we will not be extraordinarily successful. It is with pleasure that I read this resolution of support for NIU's first comprehensive campaign.

**RESOLUTION OF SUPPORT FOR  
NIU'S FIRST COMPREHENSIVE CAMPAIGN**

**WHEREAS**, the alumni and friends of Northern Illinois University have demonstrated their support for the university through more than \$106 million in gifts since July 1, 2000; and

**WHEREAS**, the need for private support for scholarships, faculty and academic programs is a growing priority for Northern Illinois University; and

**WHEREAS**, a comprehensive fundraising campaign will focus attention on raising gifts to support endowments for these critical needs and build on the existing momentum generated by our success thus far;

**THEREFORE, BE IT RESOLVED** that the Board of Trustees of Northern Illinois University recommends support of Northern Illinois University's first comprehensive campaign.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

*Barbara Giorgi Vella, Chair*  
Attest: *Marc Strauss, Secretary*



I would like to congratulate Mallory and John, Chair Vella said. I want to congratulate the Foundation, the staff and their board on the beginning of this capital campaign. I also want to thank John Castle and Dennis and Stacey Barsema for all their help in this campaign. I wish you well and know I speak for the entire Board when I say that we are committed to assisting you in any way we can to achieve your goals.

I am absolutely delighted at the leadership of the campaign, Trustee Boey said. As most of you know, John and I have been dear friends for a long-time. He did not have to do this. He could go on vacation and forget about the capital campaign. But that is the man we are talking about along with the Barsemas. My friend, all I will add to this is thank you so much for taking on this responsibility.

I will second what has been said, Trustee Strauss said. The campaign is in good hands. It is very important work, and we are extremely grateful for the support that the Foundation gives to the university.

On behalf of current and future students, Student Trustee Nelms said, I would like to thank Mr. Castle and the Foundation for putting the full force of the Foundation behind meeting these academic challenges. Mr. Castle mentioned the problems we have had with state funding and the problems of increasing tuition on an annual basis, and this campaign will go a long way towards helping countless generations of students attend NIU and to receive the quality education that we have been so happy to provide for over a century.

The Vice Chair asked for a motion to approve the Resolution of Support for NIU's First Comprehensive Campaign. Trustee Boey so moved, seconded by Trustee Siegel. Vice Chair Murer then asked for a roll call vote, which was as follows:

Trustee Boey	Yes	Trustee Murer	Yes
Trustee Siegel	Yes	Trustee Strauss	Yes
Student Trustee Nelms	Aye	Chair Vella	Yes

The motion was approved.

## **Agenda Item 9.c.(2) – Summary of Grant and Contract Awards**

Consent Agenda Item.

### **CHAIR'S REPORT NO. 39**

#### **Agenda Item 10.a. – Second Reading – Amendment to *Bylaws* of the Board of Trustees of Northern Illinois University**

Senate Bill 585 passed the General Assembly this past spring and was effective January 1, 2007, Vice Chair Murer said. Our legal counsel has advised that we should update the Board's *Bylaws* in order to remain consistent with the new statutory language as it pertains to the Open Meetings Act in Illinois. Today represents the Second Reading of the proposed bylaw change. The First Reading occurred at the December, 2006 Board meeting. Mr. Davidson will explain one minor change to the amendment.

In this substitution for Agenda Item 10.a., Mr. Davidson said, you will note that there are three areas where I have indicated a change. After review of the First Reading, one of the Trustees recommended a change to make it clear that locations at which there may be remote attendance via video conference must be Illinois locations. I also have added a permissive provision that may allow for this special attendance paragraph in the quorum area to have elasticity should there be future changes in the law. There have been further amendments to the Open Meetings Act in this legislative session that may provide additional reasons for which a person may be absent but can call in to the meeting and, authorized by the present quorum of the Board, to permit the teleconferencing Trustee to participate and vote.

Trustee Siegel asked Mr. Davidson to clarify the language in Article X of the *Bylaws*. Mr. Davidson stated that the intention of that section of the *Bylaws* was to stabilize them so that could be changed only through a strong will of the Board. In Article X, "majority vote of the total voting membership of the Board" refers to all eight Trustees. So to change any *Bylaws*, an affirmative majority of the total voting membership of the Board, or five Trustees, would be required, regardless of how many members are present at a meeting.

Trustee Siegel then made a motion to amend Section 6 to insert the word "calendar" before the word "days" in three locations in the second paragraph. Vice Chair Murer asked for a second to Trustee Siegel's motion. Trustee Strauss seconded the motion. The motion to approve the amendment to the *Bylaws* was approved as amended.

#### **Agenda Item 9.c.(3) – Report Regarding RIAA Issues**

RIAA is the Recording Industry Association of America, President Peters said. Consistently, the Recording Industry Association of America has been trying to address what they considered to be the pervasive problem of online file trafficking of copyrighted works such as downloaded music and videos. And, as you know, recently, NIU was one of 13 universities identified by RIAA in what probably will be the first wave of universities that have been asked rather publicly to identify individuals that the RIAA has identified, through IP addresses, as potential misusers of this illegal downloading. Identification of those users is a rather complicated process. The Digital Millennium Copyright Act federal statute, which deals with the copyright infringement, compels us to notify students when we are notified. President Peters asked Wally Czerniak, Associate Vice President for Information Technology Services, to provide some context for the Board.

Before I begin, Mr. Czerniak said, I want to give you a few definitions as background. The President has talked about DMCA, which is the Digital Millennium Copyright Act of 1998. This was the most significant rewrite of the copyright law in over a generation, consisting of five different titles and sections.

In Title II, we talked about ISP's (Internet Service Providers). NIU along with all of the other public and private universities that offer access to the Internet are classified as Internet Service Providers. In order

for these ISP's have a safe harbor, they were required to do five things: (1) designate an agent to receive notices of copyright violation or infringement, (2) educate users on copyright law, (3) warn users that they could lose their service for violations of copyright, (4) accommodate and not interfere with technological measures that identify and protect copyright owners and, lastly, (5) remove from the Internet any copyright material when notified, and that is pretty significant.

We are dealing with three organizations. The RIAA (Recording Industry Association of America) is made up mostly of music content owners, is probably the most aggressive and spends most of its time trying to deal with copyright issues for its members. The MPAA (Motion Picture Association of America) is made up primarily of the movie content owners. Copyright infringement is just a smaller piece of what this organization does. And lastly, the BSA (Business Software Alliance). This group's members write software for MicroSoft and other companies that build software. Again, they have spent a lot of time trying to protect the copyright of software and the illegal distribution of copyrighted software. But the DMCA applies to all of these entities and certainly applies to the Internet Service Providers.

One of the other definitions I would like to give you is Peer-to-Peer, better known as P2P. Originally, when computers were built and their systems were designed mostly for a client-server relationship, with a big server somewhere on campus. Then they became smaller as PC's, which literally would communicate with the servers. Any information that was shared between your PC and my PC usually went through a server. With the advent of software like Napster came P2P. Napster created software on its server that could be downloaded to your PC, and that allowed your PC to communicate directly with someone else's PC. So with this technology, when you would go to the server, the software actually started to build a directory on that server. The Peer-to-Peer software would look at your computer, load those titles to a Napster server, and then all of the members who joined this organization by loading this software could see all of this material. Then this allowed a direct pass-through for copying whatever files were on one machine to the other without going through the server. That changes how computers operate.

Because Napster stored the directories, they were going to be convicted for violating copyright, so they were pretty much shutdown and illegalized. Today, there continues to be a plethora of companies that give you the software that allows your computer to talk to any other computer on the network and transfer files, such as Gnutella, LimeWire, Morpheus, but they do not store the directories, so they are not considered illegal. Those files could be your personal pictures, music, movies, software or whatever you wanted to put out there.

Lastly, in my definitions, Mr. Czerniak said, I want to talk a little about Apple, iPod and MP3's. It is legal to purchase and download songs to your PC. It is legal to copy your purchased CD's to your PC or to your MP3 player and play them. However, it is not legal to take all those files, open your computer to the Internet and share them with other people. So the crux of it is that while you will hear the RIAA always talking about people downloading illegal copies of music, you could legally take your music collection and load it there, and then copy a program like KaZaA onto your machine. KaZaA would open up all the titles in your music file, or movie files, to the public, and that is the act that becomes illegal. It is that act that the RIAA and other industries come back to the ISP's to complain about.

In an attempt to remedy this, NIU has used a three-pronged approach -- to educate our students, to comply with the law, and to provide legal alternatives -- and we have been a partner, a follower and a leader in all three of these areas.

Education. NIU has created policies on its web sites that talk about the law, what is against the law and how to do things legally. We have created an "Everything Technology" book that talks about copyright laws among other things. We deliver this to every student who lives on NIU's campus, and it is available to all students who attend here. NIU has created a CD for students to help them connect to the Internet that also tells them about copyright violations and runs software to clean up their PC's. In addition to that, every semester we do significant amounts of advertising in the *Huskie Living Newsletter*, at our

summer orientations, through flyers in the residence halls, and through notices on Cable TV Bulletin Channel 20.

Compliance, Technology and Enforcement. Originally when we received complaints from the RIAA, they blamed the universities more than they blamed the other ISP's because we have such large pipes to the Internet. The fact is that those big pipes cost a lot of money. Illegal file sharing was costing the universities money because they had to pay for these pipes and it put additional traffic on the pipes, which caused problems for students and faculty doing legitimate Internet work. So we were an early adopter of what was called "packet shaping." Though it did not completely stop it, this has significantly reduced the amount of traffic going into and out of the residence halls for this file sharing protocol. Also, when we received the complaints, we contacted the students and did everything we were required to do by law, and then notified the RIAA that we had taken this material off the Internet.

Lastly, Mr. Czerniak said, we decided that if we really wanted to stop this behavior we needed to provide a legal alternative. At that time, Apple and iPod had already been out for a couple of years. So in the early 2000's, NIU decided to partner with a brand new start-up organization called Ruckus. NIU and two other universities partnered and tried to develop a legal music download sharing operation. In the year 2004, Ruckus announced its first product. Since then, they have found a way through advertising to actually make free music available to students, and for a small fee they can also download movies.

## **REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS**

### **Executive Committee**

There was no report from the Executive Committee.

### **Academic Affairs, Student Affairs and Personnel Committee**

Committee Chair Cheryl Murer reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, March 8. Since we have already approved all of the recommendations under the President's Report, I just want to reiterate what Trustee Boey said about the sensitivity to sabbaticals and an understanding that they are really at the epicenter of scholarship. The university does benefit from sabbaticals because that is when books are written, when new techniques are identified, when research projects are initiated, and when grants are written. So it was with pride that the committee supported that list. Also, we were very interested in hearing about all of the programming changes in deletions and additions of specializations and emphases presented by the Provost. Again, this is a reflection of the fluidity of the university in its academic structure. We were very pleased to have two professors make a presentation regarding their recent sabbaticals.

### **Finance, Facilities and Operations Committee**

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee also met on Thursday, March 8. All of the items on which the committee made recommendations were in the President's Report. Particular discussions were held on student fees, room and board rates, and some of the other special authorizations for items such as sports camp housing and meals.

### **Legislation, Audit and External Affairs Committee**

Trustee Marc Strauss, who was Acting Committee Chair at that meeting, stated that the Legislation, Audit and External Affairs Committee met at Hoffman Estates on Tuesday, March 6. Although most of these items were reported on the consent agenda, I will summarize what happened at that meeting. Ken Zehnder provided a report on pending substantive legislation in Springfield. Kathy Buettner provided a report on key issues, including the Higher Education Reauthorization Act in Congress and a summary of the Bush administration budget for FY08. These reports are included in your agenda materials today. Due to the lack of a quorum, the committee forwarded the Northern Illinois Technology Triangle Intergovernmental Agreement to the full Board with consensus for approval. This agreement is a cooperative agreement voluntarily established by contracting units of state and local government to

promote, facilitate and implement broadband connectivity for the northern Illinois region. Internal Auditor Sharon Downen explained a new statement on auditing standards, SAS No. 112, which took effect in December 2006. The ultimate interpretation of the new statement was that there may be more adverse audit findings in the next cycle. It will be implemented by external auditors with the university's FY07 audit. Finally, the FY2005 Audit and Compliance examination for the university was accepted on the consent calendar of the Legislative Audit Commission meeting in December.

### **Illinois Board of Higher Education**

President Peters reported that the last meeting of the IBHE was held on February 6, 2007 in Springfield. It was the last meeting of Chairman James Kaplan, who resigned as chair. He has been replaced by Carrie Hightman, the former CEO of AT&T. I look forward to meeting her at the next IBHE meeting, which is scheduled for next week.

### **Universities Civil Service Merit Board**

Universities Civil Service Merit Board Liaison Marc Strauss stated that the February meeting of the Civil Service Merit Board was cancelled due to inclement weather. A combined February-May meeting has been scheduled for April 13 in Urbana.

### **UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES**

**Agenda Item 9.b.(1) – Fiscal Year 2007 Increment Summary Report**

**Agenda Item 9.b.(2) – Quarterly Summary Report of Transactions in Excess of \$100,000**

**Agenda Item 9.b.(3) – Periodic Report on Investments**

**Agenda Item 9.b.(5) – Oral English Proficiency Annual Report 2005-2006**

**Agenda Item 9.b.(6) – Illinois General Assembly Substantive Report**

**Agenda Item 9.b.(7) – Congressional Report**

**Agenda Item 9.b.(8) – Bush Administration FY08 Budget**

**Agenda Item 9.b.(9) – Statement on Auditing Standards (SAS) No. 112**

Consent Agenda Items.

### **NEXT MEETING DATE**

The next meeting of the Board of Trustees is scheduled for Thursday, June 21, on the main campus in DeKalb.

### **ADJOURNMENT**

There being no Other Matters, Vice Chair Murer asked for a motion to adjourn. Trustee Strauss so moved, seconded by Trustee Boey. The meeting was adjourned at 11:55 a.m.

Respectfully submitted,

Sharon M. Banks-Wilkins  
Recording Secretary

**FISCAL YEAR 2008 STUDENT FEE RECOMMENDATIONS**

**Summary:** The university has several activities, programs, services and operations that are supported to various degrees by the assessment of student fees. The following table provides a summary of proposed FY08 rates resulting from recommendations received and evaluated by the President. These recommendations are developed through a representative process involving subcommittees (consisting of student representatives and staff) for each major fee category. The subcommittees are responsible for evaluating and subsequently developing the fee recommendation forwarded to the President. The average aggregate increase reflected in the table is 5.50 percent; however, it includes a 7.03 percent increase in the Student Health Insurance contract based on negotiations with the insurance carrier given the current market and claim experience. **Excluding this health insurance fee increase, the increases recommended for approval represent an average of 3.32 percent for students who pay for health insurance coverage.** An executive summary is provided to detail each fee area and the recommended fee rate.

**Recommendation:** The university requests approval of the recommended FY08 student fee rates as presented.

FEE	CURRENT FEE		RECOMMENDED INCREASE/DECREASE Per Credit Hour	PROPOSED FEE		PERCENT INCREASE/ DECREASE
	Per Credit Hour	@12 Credit Hours or More		Per Credit Hour	@12 Credit Hours or More	
<b>ACTIVITY</b>						
Undergraduate	3.58	42.96	0.18	3.76	45.12	5.03%
Graduate	1.56	18.72	0.08	1.64	19.68	5.13%
Professional	2.36	28.32	0.12	2.48	29.76	5.08%
<b>ATHLETICS</b>	<b>14.01</b>	<b>168.12</b>	<b>0.98</b>	<b>14.99</b>	<b>179.88</b>	<b>7.00%</b>
<b>BOND REVENUE</b>	<b>28.23</b>	<b>338.76</b>	<b>1.19</b>	<b>29.42</b>	<b>353.04</b>	<b>4.22%</b>
<i>Bond Facilities</i>	<i>24.23</i>	<i>290.76</i>	<i>1.29</i>	<i>25.52</i>	<i>306.24</i>	<i>5.32%</i>
<i>West Campus</i>	<i>4.00</i>	<i>48.00</i>	<i>-0.10</i>	<i>3.90</i>	<i>46.80</i>	<i>-2.50%</i>
<b>BUS</b>	<b>6.20</b>	<b>74.40</b>	<b>0.50</b>	<b>6.70</b>	<b>80.40</b>	<b>8.06%</b>
<b>HEALTH INSURANCE</b> (Full-Time Students Only)	--	<b>327.00</b>	<b>0.00</b>	--	<b>350.00</b>	<b>7.03%</b>
<b>HEALTH SERVICE</b>	<b>8.11</b>	<b>97.32</b>	<b>0.04</b>	<b>8.15</b>	<b>97.80</b>	<b>0.49%</b>
<b>GRANTS-IN-AID</b>	<b>0.50</b>	<b>6.00</b>	<b>0.10</b>	<b>0.60</b>	<b>7.20</b>	<b>20.00%</b>
<b>STUDENT-TO- STUDENT GRANT</b>	<b>0.50</b>	<b>6.00</b>	<b>0</b>	<b>0.50</b>	<b>6.00</b>	<b>0.00%</b>
<b>LAW</b>	<b>2.30</b>	<b>27.60</b>	<b>0</b>	<b>2.30</b>	<b>27.60</b>	<b>0.00%</b>
<b>GRADUATE COLLOQUIUM</b>	<b>1.63</b>	<b>19.56</b>	<b>0</b>	<b>1.63</b>	<b>19.56</b>	<b>0.00%</b>
<b>TOTAL IF REGISTERED FOR 12 OR MORE SEMESTER CREDIT HOURS</b>						
		2006-07 Per Semester			2007-08 Per Semester	Amount/Percent Increase or (Decrease)
UNDERGRADUATE		1060.56			1119.44	\$58.88 5.55%
GRADUATE		1049.88			1107.56	\$57.68 5.49%
PROFESSIONAL		1067.52			1125.68	\$58.16 5.45%

## FY08 STUDENT FEE RATES Executive Summary

Recommended fee increases apply to undergraduate, graduate and professional students. This distinction has been noted in those instances where fees differ between the groups. Health Insurance and Student-to-Student Grants are flat fees; all other fees are assessed at a per credit hour rate through the first 12 credit hours. The Health Insurance Fee is assessed to all students enrolled in nine or more semester hours, but is refundable upon proof of comparable health insurance. References to annual fee increases assume enrollment in at least 12 credit hours per semester and enrollment for the academic year – that is, during both the fall and spring semesters, but not summer session.

### Activity Fee

The Student Association recommends allocations from collected Activity Fees, which are used to support student organizations, activities and programs including concerts, films, speakers, etc. The fees collected from undergraduate, graduate and professional students vary. **The Student Activity Fee Review Committee is recommending an \$.18 increase from \$3.58 to \$3.76 per semester credit hour for undergraduate students; an \$.08 increase from \$1.56 to \$1.64 per semester credit hour for graduate students; and a \$.12 increase from \$2.36 to \$2.48 per semester credit hour for professional students.** The increases, ranging from 5.03 percent to 5.13 percent, are needed to support allocations and supplemental funding to student organizations.

### Athletic Fee

Intercollegiate Athletics maintains 17 sports (7 men's and 10 women's) at the NCAA Division I-A level. The Athletic Fee is the primary source of fiscal support for Intercollegiate Athletics. In order to address salary increases and general operating cost increases for Fiscal Year 2008, **an Athletic Fee increase of \$0.98 (from \$14.01 to \$14.99) per credit hour, 7.00 percent, is recommended.**

### Revenue Bond Fees

Revenue Bond Fees are used to support facilities and operations that have been established through the issue of revenue bonds. The recommended FY08 bond fee rates, along with prudent budget management, would provide for 3.00 percent general price increases, 10.00 percent increase in utilities expenses, minor operating cost increases for individual units, and provisions for contributions to both the debt service and replacement reserves. In addition, this fee increase supports estimated salary increments scheduled for FY08 and the scheduled increase in minimum wage rates. Included in the Revenue Bond fee is the 1996 Bond Series fee. The 1996 Bond Series (West Campus Improvements) bond fee structure was established in 1997 and initiated in FY98 at an initial rate of \$1.50 per credit hour. The approved structure provided a specific schedule for 1996 Bond Series fees through calendar year 2022, which began decreasing in FY03; therefore, a decrease of \$0.10, from \$4.00 to \$3.90 per credit hour, is included in the overall bond fee package. The recommendations for each Revenue Bond fee are as follows:

*Holmes Student Center* – An increase of \$0.68, from \$9.93 to \$10.61 per credit hour is recommended.

*Recreation Center I* – An increase of \$0.08, from \$3.79 to \$3.87 per credit hour is recommended.

*Recreation Center II (Formerly Evans Field House)* – An increase of \$0.07, from \$1.84 to \$1.91 per credit hour is recommended.

*Huskie Stadium* – An increase of \$0.13, from \$1.96 to \$2.09 per credit hour is recommended.

*Convocation Center* – An increase of \$0.33, from \$6.71 to \$7.04 per credit hour is recommended.

*FY96 Bond Series (West Campus Improvements)* – The previously approved fee decrease of \$0.10, from \$4.00 to \$3.90, per credit hour is included.

**The FY08 recommended bond fee package is an increase of \$1.19, from \$28.23 to \$29.42, per credit hour, a 4.22 percent increase.**

### **Student Bus Service Fee**

The Bus Fee supports the university's Huskie Line bus and Freedom Mobile paratransit services. All fee-paying students are eligible to utilize Huskie buses without being charged fares. **The Bus Fee Review Committee is recommending a \$0.50 increase from \$6.20 to \$6.70 per semester credit hour per academic semester and a \$0.17 increase from \$2.07 to \$2.24 per semester credit hour for the summer session.** The increases, ranging from 8.06 percent to 8.21 percent, are needed to fund an increase in contractual obligations due to the purchase of new buses on a rotational basis and a higher fuel escalator due to the uncertainty of diesel prices.

### **Health Insurance Fee**

The student health insurance plan provides comprehensive medical insurance for students and their dependents. The Health Insurance fee is a flat fee, which provides coverage for all students registered for nine or more credit hours of on-campus instruction, unless proof of comparable health insurance coverage is provided. It should be noted that Spring Semester enrollment in the plan includes summer coverage regardless of whether the student is registered for summer session instruction. This coverage assures year-round health insurance coverage for participating students. **The Student Health Insurance Fee Review Committee is recommending acceptance of the proposal offered by Academic Health Plans (plan administrator), with UniCare Insurance Company as the underwriter, HCH Administrators as the claims payer and Beechstreet and the DeKalb Purchasing Group as preferred providers for discounted healthcare services for a \$23.00 per semester increase in the Health Insurance Fee. The recommended 7.03 percent increase results in a change from \$327.00 to \$350.00 per semester.** All plan benefits remain the same. The academic year online insurance fee waiver/cancellation process will be modified to include a waiver audit process to increase enrollment and contain costs.

### **Health Service Fee**

The Health Service Fee supports the University Health Service, which provides comprehensive ambulatory health care and health education for students. **The Health Fee Review Committee is recommending a \$0.04 increase from \$8.11 to \$8.15 per semester credit hour.** This 0.49 percent increase is needed primarily to support operational cost increases (primarily salary increases), capital equipment purchases, full funding for Health Enhancement, and federally mandated services provided by the Center for Access-Ability Resources, which were previously funded by the Department of Rehabilitation Services.

### **Grants-in-Aid Fee**

The Grants-in-Aid Fee supports the University Scholar and Academic Finalist Awards Program, a scholarship based financial aid program. **The Student Financial Aid committee is recommending a \$0.10 increase, from \$0.50 to \$0.60 per semester credit hour.** This 20.00 percent increase would allow the scholarship program to continue at its current award number and cover mandatory fees and room and board increases.

### **Student-to-Student Grant**

Revenue collected from the Student-to-Student Grant Fee is matched by the State of Illinois and supports a need-based financial aid program for economically disadvantaged students. The fee is assessed only to undergraduate students registered for 12 or more credit hours of on-campus instruction and is refundable

upon request. **The fee is presently at the ISAC statutory maximum of \$6.00 per semester. At this time, the Student Financial Aid Office is not recommending an increase of this fee.**

#### **Law Fee**

The Law Fee supports activities of the Student Bar Association and is assessed to College of Law students only. **Currently, the fee is \$2.30 per semester credit hour. The College of Law is not recommending an increase of this fee.**

#### **Graduate Colloquium Fee**

The Graduate Colloquium Fee supports programs offered as part of the Graduate Colloquium Series. This fee is assessed to graduate students only. **Currently, the Graduate Colloquium Fee is \$1.63 per credit hour. No increase is recommended.**

**FISCAL YEAR 2008 ROOM AND BOARD RATE RECOMMENDATIONS**

**Summary:** The collection of room and board from students living in university residence halls supports Student Housing and Dining Services operations and related Revenue Bond obligations. Room rate recommendations for FY08 address increased utility costs, salary increments, minimum wage increases and contributions to the reserves for both state mandated projects and residence hall improvements. Room and board rate recommendations do not reflect any significant program changes. The Room and Board Rate Review Committee is recommending an increase in room rates averaging 13.3 percent and no increase in board rates. **When combined, these changes represent a 9.8 percent net affect in standard room and board rates.** A summary is provided to detail each residence hall room rate and board plan with their corresponding increases.

**Recommendation:** The university requests approval of the recommended FY08 room and board rates as presented.

## FY08 RESIDENCE HALL ROOM AND BOARD RATES

Room and board fees provide funds to support the operation of campus residence halls. Increases recommended in room and board rates are required to offset various cost increases including utilities, salary increments, and Residence Hall improvement projects. Recommended room rates reflect an average increase of 13.3 percent for all residence halls. Board rates reflect a zero percent increase for the minimum buy-in plan. With the combination package of the increased room and board rates (using the minimum Dining Dollars Plan), **the overall net affect is a 9.8 percent increase in rates for FY08.**

<u>Residence Hall</u>	<u>FY07</u>	<u>FY08</u>	<u>\$</u> <u>Increase</u>	<u>%</u> <u>Change</u>
Grant Double	\$2,144	\$2,440	\$296	13.8%
Grant Single	2,967	3,344	377	12.7%
Stevenson Double	2,490	2,820	330	13.3%
Stevenson Single	3,035	3,419	384	12.7%
Stevenson Suite w/o Bathroom	2,729	3,082	353	12.9%
Stevenson Suite w/Bathroom	2,923	3,296	373	12.8%
Low Rise Double - Neptune	2,150	2,447	297	13.8%
Low Rise Double - Lincoln/Douglas	2,111	2,404	293	13.9%
Low Rise Single	2,943	3,318	375	12.7%
Low Rise Triple	1,922	2,197	275	14.3%
Low Rise Suite	2,547	2,883	336	13.2%
Winter Break Fee	100	100	0	0
Spring Break Fee	30	30	0	0
 <b><u>Board Rates</u></b>				
Dining Dollar Plan - Gold (minimum buy-in)	880	880	0	0
Dining Dollar Plan - Platinum	1,280	1,280	0	0
Dining Dollar Plan - Titanium	1,600	1,600	0	0

**FISCAL YEAR 2008 STUDENT ACCIDENT AND  
SICKNESS INSURANCE CONTRACT RENEWAL**

**Summary:** University Health Services provides group health insurance, funded by student fees, to students and their families. The semester rate of \$350 is included in the FY08 fee recommendations. The student on-campus rate for FY08 represents a seven percent increase over last year. Approximately 40 percent of our eligible students purchase this insurance. If they have proof of other comparable health insurance, students may waive their participation in this plan.

The recommended vendor was selected through competitive bidding. All renewals for a maximum ten-year term are at the discretion of the university and the vendor, with the rates determined through negotiations between the vendor and the Student Health Insurance Committee. Rates will change based on claims history for prior years and changes in policy terms. The proposal was opened on January 14, 2005. This is the second year of nine renewal options.

**Funding:** Agency Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Academic Health Plans – Colleyville, TX.....\$6,700,000*

**FISCAL YEAR 2008 MASS TRANSIT CONTRACT RENEWAL**

**Summary:** The Student Mass Transit Board oversees operations of a campus busing system that provides services on campus and to residential and business areas of DeKalb and Sycamore. The Student Bus Fee supports this contract. The terms and conditions are based upon pricing specified for the fourth year of a four-year renewal option from the sealed bid opened on December 19, 2002.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Veolia Transit Inc. – DeKalb, IL..... \$3,500,000  
(Formerly ATC Vancom of Illinois LP dba Huskie LP)*

**FISCAL YEAR 2008 ATHLETIC SPORTS CAMP  
HOUSING AND MEAL EXPENDITURE**

**Summary:** Intercollegiate Athletics operates summer sports camps for participants up to 18 years of age. Some campers are provided housing and meals, while others commute and receive only meal services. The camps, which are very popular among high schools in Illinois, are entirely self-funded from fees charged to campers for services provided.

Camps offered include basketball, football, soccer, softball, volleyball, wrestling and athletic training. These camps begin the first week of June and are offered at various times throughout the summer, ending the third week of July.

These summer programs have been successful, and it is anticipated that attendance this summer will equal or exceed that of last year. This year, the Athletic Department will again utilize university residence halls, dining services, recreational facilities and meeting rooms for these activities.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Student Housing and Dining Services .....\$325,000*

**FISCAL YEAR 2008 INTERNATIONAL PROGRAMS DIVISION**

**Summary:** Northern Illinois University's International Programs Division is given an annual authorization for expenditures for foreign study programs. All expenditures are made from payments received from the approximately 600 students expected to enroll in these programs. Costs include travel, overseas instructional and administrative services, room and board, and local tuition. Expenditures never exceed revenues. Once program enrollments are determined, payments are made immediately to secure and guarantee registration, accommodations and other program-related costs.

Due to the many variables, including actual number of enrollees in each program, program choices and currency fluctuations, the amount of authorization needed for specific programs is unpredictable. Consequently, aggregate expenditure authority is requested within which the International Programs Division can secure specific program and group arrangements. Under this authority, specific transactions will be processed in accordance with the Procurement Code and internal approval procedures. Overall, the university does not expect the program level to fluctuate significantly from FY07. All funds and disbursements remain subject to university accounting controls and management.

**Funding:** Appropriated  
Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Various Vendors..... Not to Exceed \$3,000,000*

**FISCAL YEAR 2008 WASTE MANAGEMENT CONTRACT RENEWAL**

**Summary:** Approval is required to renew the contract for waste collection, disposal of solid wastes, and the recycling of paper, glass, metals and mixed recyclables serving all owned and leased facilities of NIU. The university wishes to renew this contract for an additional year based on the terms and conditions in the original sealed bid. This is the fifth year of a five-year renewal option.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Waste Management West - Batavia, IL.....\$442,600*

**FISCAL YEAR 2008 DOCUMENT SERVICES COPIER AND  
CONTROLLER SYSTEM CONTRACT RENEWAL**

**Summary:** Document Services operates a campus copier program consisting of approximately 270 copiers of various configurations. The annual volume of copies is approximately 30 million. This program is provided under a lease agreement based on a flat rate per copy charge, which includes all equipment, toner and maintenance. Machines located in the libraries and other public areas are operated with a campus copier card controller system. Peripheral devices, such as fax boards and networking cards, are included in the contract. This is the sixth year of the contract, which offers optional annual renewals for a maximum of ten years.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Gordon Flesch Co. - Geneva, IL .....\$950,000*

**FISCAL YEAR 2008 COPY PAPER  
ITS DOCUMENT SERVICES AND MATERIALS MANAGEMENT**

**Summary:** The university recommends open orders for purchases of various printing papers, envelopes and supplies on an as-needed basis by Document Services and Materials Management for campus resale. Pricing will be based on industry market pricing for each quarter. This is the third year of a five-year renewal option for a bid that was opened on March 16, 2004.

**Funding:** \*Institutional – Revenue Bond  
\*\*Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

<i>Unisource - Addison, IL .....</i>	<i>\$830,000</i>
<i>Source of Funds:</i>	
<i>Materials Management .....</i>	<i>\$400,000*</i>
<i>ITS-Document Services .....</i>	<i>\$430,000**</i>

**TRANSPORTATION SERVICES MOTOR COACHES**

**Summary:** Transportation Services seeks permission to purchase two new 56-passenger intercity motor coaches, with at least one of the coaches having wheelchair accessibility, which will replace two smaller coaches purchased in the late 1980's. These coaches have exceeded the age and mileage limitations necessary to provide safe and reliable transportation. The life-cycle for this type of vehicle is typically 18 to 20 years.

Approximately 90 percent of the passengers transported are students. Forty percent of the transports are attributable to academic departments, 35 percent to Intercollegiate Athletics and the remainder for other uses such as club sports, conferences and cultural events.

Transportation Services has been able to provide bus service in-house at a lower cost to the university than is available from contracted bus service providers. There are no local charter bus service providers; the closest providers are located in Rockford, Dixon and Morrison. When the demand for bus service exceeds in-house capacity, Transportation Services utilizes contracted bus service.

This purchase will be financed through the Illinois Procurement Higher Education Consortium.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY07 as follows:

*Vendor to be determined through bidding process .....\$860,000*

**ITS DOCUMENT SERVICES DIGITAL PRESS**

**Summary:** ITS Document Services seeks permission to purchase one Xerox iGen3 90 Docucolor Digital Press. By adding a digital press to the current operational equipment, the department will be able to produce a wide variety of one-, multi-, and full-color printing projects. This digital press will also allow the production of shorter run print jobs and quicker turnaround times at cost-effective prices, which has been difficult to do in the past with traditional printing equipment. In addition, printing on unique substrates such as vinyl, plastic, magnetic stock and a large variety of paper weights and types will be available. The department will have the capability of producing variable-print projects (each printed sheet is unique and contains personalization), which has been desired by many campus departments and colleges. The systems and databases employed by this device would allow for personalized URLs that could be sent to existing or potential students. The approval amount includes shipping and installation. The proposal was opened on November 20, 2006.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY07 as follows:

*Xerox Corporation - Schaumburg, IL .....\$390,000*

**INFORMATION TECHNOLOGY SERVICES  
HARDWARE AND SOFTWARE MAINTENANCE AND SOFTWARE UPGRADE**

**Summary:** ITS seeks permission to enter into a contract for maintenance service on their Cisco Systems hardware and software which will provide repair service on the equipment and software upgrades as they are released. This contract will cover the period of July 1, 2007 through June 30, 2010. This multiyear commitment affords the university considerable savings over a year-to-year service contract. ITS is purchasing this service through AT&T (Cisco's authorized reseller) and utilizing Cisco's sole provider of public sector financing, Key Government Finance, to fund this three-year agreement. This order is exempt from the Illinois Procurement Code because the purchase is covered by an existing State of Illinois contract.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08-FY10 as follows:

*Key Government Finance, Inc. – Superior, CO .....\$655,000*

**NIUTEL – TELECOMMUNICATION SERVICES SYSTEM UPGRADE**

**Summary:** NIUTEL-Telecommunications Services requests an upgrade to NIU's 21-year-old Nortel SL-100 enterprise telephone switch. The upgrade will provide the latest state-of-the-art technology of voice-over internet protocol as well as leverage the existing analog and digital communications currently in place. The upgrade will make NIU's telephone switch technologically viable for ten plus years and is critically necessary to provide voice services to the recently acquired NIU Monsanto campus. The upgrade will provide the most technologically advanced communications for the health and wellness programs housed at NIU Monsanto and will position NIU for expansion of services for NIU future facilities build out. The upgrade will significantly reduce the maintenance and operating costs associated with providing telephone services to all NIU campuses. The intent to award this contract as a sole source was advertised in the *Illinois Higher Education Procurement Bulletin*.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY07 as follows:

*Verizon – Rolling Meadows, IL .....\$503,550*

**FAR WEST CAMPUS ROADWAY EXTENSION  
DEKALB SANITARY DISTRICT EASEMENT**

**Summary:** As a requirement for IEPA permit approval by the DeKalb Sanitary District for the addition of 250 feet of roadway to the current Far West Campus Roads Project, NIU must grant an easement extension 20 feet in width to the DeKalb Sanitary District for applicable portions of the new 12-inch sanitary lines serving the area adjacent to the new roadway extension. This easement is an extension to the easement granted to the DeKalb Sanitary District by the Board of Trustees in June 2006. The easement is to be exclusive in nature; however, it will be permissible for other utilities to cross perpendicularly.

**PERMANENT EASEMENT DESCRIPTION**

Part of the Southwest Quarter Section 16, all in Township 40 North, Range 4 East of the Third Principal Meridian, DeKalb County, Illinois, more particularly described as follows;

Commencing at a found one-half inch pipe at the Southwest corner of the Southwest Quarter of said Section 16; thence South 89 degrees 44 minutes 45 seconds East along the south line of the Southwest Quarter of said Section 16 a distance of 1126.26 feet; thence North 00 degrees 00 minutes 00 seconds East, 1189.81 feet to the point of beginning, also being southwest corner of an existing sewer easement at Station 325+00, 10.00' right of centerline Housing Access Road South; thence North 90 degrees 00 minutes 00 seconds West, 265.17 feet; thence North 00 degrees 00 minutes 00 seconds East, 20.00 feet; thence South 90 degrees 00 minutes 00 seconds East, 265.17 feet; thence South 90 degrees 00 minutes 00 seconds East, 20.00 feet to the point of beginning, containing 0.122 acres, more or less.

**Recommendation:** The university requests Board of Trustees approval to grant a new easement as described above to the DeKalb Sanitary District.

**LORADO TAFT CAMPUS WASTE WATER TREATMENT PLANT  
CAPITAL PROJECT REVISION**

**Summary:** Board of Trustees granted project approval December 9, 2004 for the replacement of the waste water treatment plant with a new in-ground modular system, the total project budget was \$307,600. This project was initiated in response to the Illinois Environmental Protection Agency (IEPA) Violation Notice of October 28, 2003. The university retained the engineering firm, Arc Design Resources, Inc. to investigate the problem, prepare a preliminary design proposal, secure IEPA approvals and construction permit, then prepare construction documents and specifications for bid.

The IEPA denied approval of the preliminary design in May of 2005. Based on the IEPA review, the consulting engineer proposed an above-ground treatment plant design that would meet IEPA approval. This new design required the addition of a new building to enclose and control the environment of the treatment plant. The IEPA also required an additional storage tank. The proposed above-ground waste water treatment plant design, new building and storage tank was approved on January 10, 2006. Final plans, specifications, IEPA construction permit application and supporting documents were approved on July 26, 2006.

Bids from seven general contractors were received and opened January 17, 2007. The lowest responsible bid received was \$470,000. The lowest bid combined with consulting engineering fees and a construction contingency of 15 percent, will require a revised project budget of \$572,000 for project completion. A 15 percent contingency is recommended for this project due to rugged, steep terrain, dense woodlands and known rocky subsoil.

**Recommendation:** The university requests Board of Trustees authorization to establish a project budget of \$572,000 for the revised project scope. The university further requests approval to proceed with construction contracts and work orders as necessary to complete the construction work. Project costs will be paid from Lorado Taft Campus local funds.

**STUDENT FINANCIAL AID OFFICE REMODELING  
CAPITAL PROJECT BUDGET REVISION**

**Summary:** The student service area of the Office of Financial Aid in Swen Parson Hall requires improvement of privacy in the space used by students and their parents while they are engaged in transactions of a confidential nature with university staff. The existing walk-up service windows are side-by-side teller stations that require standing while discussing and completing transactions and offer no privacy or comfort to either the students or the university staff serving them. This project will address existing deficiencies in function as well as enhance the environment of a business office utilized by many students and their families. The Board of Trustees approved this project with a budget of \$300,000 at its December 7, 2006 meeting. Since then, however, unforeseen conditions related to electrical deficiencies in the building as well as the need to abate asbestos-containing material have increased the cost of this renovation.

**Recommendation:** The university requests Board of Trustees approval to increase the budget for this project to \$424,525 utilizing institutional funds and to enter into any necessary agreements for design and construction as well as the procurement of equipment.

## **COLLECTIVE BARGAINING AGREEMENTS**

**Summary:** Northern Illinois University negotiates with ten collective bargaining organizations representing different employee groups. Salary increases and other terms/conditions of employment for bargaining unit members are subject to negotiation and final agreements are submitted for approval to the Board of Trustees. Reopeners normally occur at the beginning of the fiscal year. The following collective bargaining agreements have been tentatively approved, ratified by the bargaining units, and are submitted to the Board of Trustees for approval.

- 4) **Bargaining Unit:** Teamsters, Local #330, representing approximately 8 Motor Vehicle Operating Mechanics and Automotive Technicians.

**Scope of Negotiations:** Full Agreement.

**Tentative Agreement for Board Action:** A five-year successor agreement, effective July 1, 2006 through June 30, 2011.

- 5) **Bargaining Unit:** Chicago Regional Council of Carpenters, Local #790, representing approximately 12 Carpenters.

**Scope of Negotiations:** Full Agreement.

**Tentative Agreement for Board Action:** A three-year successor agreement, effective July 1, 2006 through June 30, 2009.

Terms and conditions of these agreements are consistent with university policies and guidelines.

**Recommendation:** The university recommends approval of the collective bargaining agreements for Teamsters Local #330 and Chicago Regional Council of Carpenters Local #790.

**INTERGOVERNMENTAL AGREEMENT – CITY OF CHICAGO**

**Summary:** The university has received a request made through the City of Chicago to provide university athletic facilities for the proposed 2016 International Olympic Games. The city chose NIU from other regional venues because of the quality of our sports facilities. While assurances were given that the university would cooperate with the Olympic effort, the requirements of the Olympic application mandated that the city obtain a more formal agreement certifying that the facilities would be available. As a result, the city has requested that the university enter into an intergovernmental agreement which provides the necessary assurances.

**Recommendation:** The university requests Board of Trustees approval to enter into an intergovernmental agreement with the City of Chicago for the purpose of providing university sports facilities for use in the 2016 International Olympic Games.

**NAMING OF ACADEMIC AND ATHLETIC PERFORMANCE CENTER**

**Summary:** On behalf of the university, the NIU Foundation served as the developer for the new Academic and Athletic Performance Center, a state-of-the-art athletic facility dedicated not only to the development of more competitive student-athletes, but most importantly, to the enhancement of student-athletes' academic performance and success. The NIU Foundation has now enthusiastically recommended to the university that this building be named for an NIU alumnus and former football player and his wife in honor of their generous gift to this outstanding university facility.

**Recommendation:** The university in response to a recommendation from the NIU Foundation requests Board of Trustees approval to name the new athletic and academic performance center, the Jeffrey and Kimberly Yordon Center.

**RECOMMENDATIONS FOR FACULTY AND SUPPORTIVE PROFESSIONAL STAFF  
SABBATICAL LEAVES FOR THE 2007-2008 ACADEMIC YEAR**

The following individuals are being recommended to the President for sabbatical leave. The President may also approve a request by an individual to change the period of the leave from one semester to another within the academic year.

<u>Faculty Member</u>	<u>Department/School</u>	<u>Semester</u>
<b>COLLEGE OF BUSINESS</b>		
Dowen, Richard	Finance	Fall 2007
Jensen, Gerald	Finance	Fall 2007
Smith, Pamela	Accountancy	Fall 2007
<b>COLLEGE OF EDUCATION</b>		
Carger, Chris	Literacy Education	Spring 2008
Dorsch, Nina	Teaching and Learning	Spring 2008
Mutuku, Moses	Teaching and Learning	Spring 2008
Sassone, Leslie	Leadership, Educ. Psychology & Foundations	Fall 2007 or Spring 2008
Shumow, Lee	Leadership, Educ. Psychology & Foundations	Fall & Spring 2007-08
Stuart, Moira	Kinesiology & Physical Education	Spring 2008
Tollerud, Toni	Counseling Adult & Higher Education	Fall 2007
Van Laarhoven, Toni	Teaching and Learning	Spring 2008
<b>COLLEGE OF ENGINEERING &amp; ENGINEERING TECHNOLOGY</b>		
Abdel-Motaleb, Ibrahim	Electrical Engineering	Fall 2007
Otieno, Andrew W.	Technology	Fall 2007
Payvar, Parviz	Mechanical Engineering	Spring 2008
<b>COLLEGE OF HEALTH AND HUMAN SCIENCES</b>		
Hadley, Pamela	Communicative Disorders	Fall & Spring 2007-08
<b>COLLEGE OF LAW</b>		
Arriola, Elvia R.	Law	Fall 2007
<b>COLLEGE OF LIBERAL ARTS AND SCIENCES</b>		
Barbe, Katharina	Foreign Languages & Literatures	Spring 2008
Bentley, Mace L.	Geography	Spring 2008
Britt, Mary Anne	Psychology	Spring 2008
Bryan, Ferald J.	Communication	Fall 2007
Buller, David J.	Philosophy	Fall 2007
De Rosa, Deborah	English	Fall 2007
Fogleman, Aaron	History	Spring 2008
Gaillard, Elizabeth R.	Chemistry & Biochemistry	Fall 2007

Hanley, Anne	History	Fall & Spring 2007-08
Hill, Stuart	Biological Sciences	Spring 2008
Hudson, James L.	Philosophy	Fall 2007
Jaeger, Frances	Foreign Languages & Literatures	Fall & Spring 2007-08
Johannessen, Larry	English	Spring 2008
Kempton, Daniel R.	Political Science	Fall 2007 or Spring 2008
Kong, Qingkai	Mathematical Sciences	Fall 2007
Levin, Amy	Women's Studies/English	Summer 2007 & Summer 2008
Lotshaw, David P.	Biological Sciences	Fall 2007
Mazzola, Michael L.	Foreign Languages & Literatures	Spring 2008
Najjar, Orayb	Communication	Fall 2007
Peters, Bradley	English	Fall 2007
Russell, Susan D.	Anthropology	Spring 2008
Stephen, Joseph B.	Mathematical Sciences	Spring 2008
Van Wiene, Mark	English	Spring 2008
Vanysek, Petr	Chemistry & Biochemistry	Fall & Spring 2007-08
Vazquez, Laura	Communication	Spring 2008
Wilcox-Gok, Virginia	Economics	Spring 2008

#### COLLEGE OF VISUAL AND PERFORMING ARTS

Ashmann, Jon	Art	Spring 2008
Barrett, Gregory	Music	Spring 2008
Brown, Karen	Art	Fall & Spring 2007-08
Carter, Ronald	Music	Fall 2007
Grall, Debra	Art	Spring 2008 & Fall 2008
Markle, Christopher	Theatre & Dance	Fall 2007
McClellan, Terrence	Theatre & Dance	Fall & Spring 2007-08
Middleton, Peter	Music	Spring 2008
Ponzo, Mark	Music	Fall 2007
Smith-Shank, Deborah	Art	Fall & Spring 2007-08

**Recommendation:** The university requests Board of Trustees approval to grant these proposed sabbatical leaves for 2007-2008.

## **REQUEST FOR A NEW MINOR**

New subdivisions of existing programs, including minors, require the approval of the Board of Trustees. Under the new state system created to streamline the processes for the development of academic programs, the approval of a minor by the NIU governing board will be reported in the university's Annual Listing of Changes sent to the IBHE each June. This request is brought to the Academic Affairs, Student Affairs and Personnel Committee after receiving the approval of the department, the college and the Undergraduate Coordinating Council and the concurrence of the Provost.

### **Minor in Actuarial Science**

Description: The university proposes to offer a minor in actuarial sciences that would be administered by the Department of Mathematical Sciences and the Division of Statistics within the College of Liberal Arts and Sciences. The minor would require the completion of a minimum of 29 semester hours of course work that includes calculus, linear algebra, probability theory, probability and statistics, special topics in statistics, and the foundations of actuarial science. The minor would prepare students in disciplines other than mathematical sciences and statistics for careers in the actuarial profession and meets the standards of the Society of Actuaries/Casualty Actuarial Society.

Rationale: The Division of Statistics identified the need for the proposed minor based upon a growing demand for actuarial professionals in the northern Illinois region, as well as frequent inquiries from students about formal course offerings in actuarial science. Historically, people entered the actuarial profession after majoring in one of many different disciplines, including accountancy, finance, economics, mathematics, and statistics. Currently insurance and related companies prefer to hire individuals from such diverse backgrounds only after they pass the probability and financial mathematics examinations of the Society of Actuaries/Casualty Actuarial Society. The minor would prepare students for these examinations. It is anticipated that the minor will be well enrolled based upon the interest shown in the existing actuarial course, STAT 481: Probabilistic Foundations of Actuarial Science.

Costs: No additional funding is required to implement this minor. The Division of Statistics has introduced one new course to launch this minor, and the other courses needed to complete the requirements for the minor are offered on a regular basis and have sufficient space for additional students who might seek the minor.

**Recommendation:** The university requests Board of Trustees approval to offer the Minor in Actuarial Science in the Department of Mathematical Sciences and the Division of Statistics within the College of Liberal Arts and Sciences.

## **REQUEST FOR DEGREE AUTHORITY AT REGIONAL SITE**

The university seeks approval from the Board of Trustees before forwarding requests for off-campus degree authority for academic programs to the Illinois Board of Higher Education. The IBHE now uses the boundaries of the regional consortia created for off-campus planning to define the area for degree authority.

### **B.S. in Technology in Region 3 (West Suburban)**

Description: The Department of Technology within the College of Engineering and Engineering Technology proposes to offer the existing B.S. degree program in technology, with an emphasis in industrial technology, in Region 3 (West Suburban). The requirements for the completion of course work in the degree program at off-campus sites in the region are the same as those required of students completing the degree on campus.

Rationale: This delivery of the program off campus would meet the needs of local industries and working professionals in the western suburbs of Chicago. The program would be offered initially at NIU Naperville, and be administered by the Department of Technology, which is housed in the College of Engineering and Engineering Technology. The Department of Technology has a long-established baccalaureate degree in technology, with an emphasis in industrial technology that is offered on campus.

This request is consistent with NIU's mission to help meet the needs of the northern Illinois region by preparing students for effective membership in a complex society and in their chosen professions and to provide greater educational opportunities for non-traditional students who can pursue a degree program only on a part-time basis and at convenient locations. This initiative is undertaken specifically to assist safety and manufacturing professionals working and residing in the Naperville area who wish to earn a baccalaureate degree but are unable to commute to DeKalb to attend classes. Over the past several semesters, the department has offered courses at NIU Naperville to assess the need for such a program in the region. Assessment of student enrollments and student comments indicate that a viable student population with an interest in the proposed program exists in the region. The proposed off-campus degree authority is targeted to serve a population of employed individuals who possess technical associate or applied science degrees from various Illinois community colleges and who wish to enhance their credentials by attaining a baccalaureate degree in technology. The degree emphasizes applied technical and supervisory/managerial skills. This program is intended to serve full-time working individuals, and therefore, it will target part-time students. Two to three courses will be offered each semester and one course will be offered during the summer session. Courses will be delivered by several methods: online, face-to-face and blended (a combination of online and face-to-face).

Costs: No new resources are required to deliver this degree program in Region 3. Tuition and delivery fees will fund the program.

**Recommendation:** The university requests Board of Trustees approval of off-campus degree authority to offer the B.S. in Technology in Region 3 (West Suburban).

## **REQUEST FOR NEW EMPHASES AND SPECIALIZATIONS**

New subdivisions of existing undergraduate programs are called emphases, and new subdivisions of graduate programs are called specializations. The creation of both of these subdivisions requires the approval of the Board of Trustees. If the board approves the addition of new emphases or specializations, the university will report them in the Annual Listing of Changes sent to the IBHE each June. These requests come to the Academic Affairs, Student Affairs and Personnel Committee after receiving approval from the curriculum committees at the department, college and university level and the concurrence of the Provost.

### **Emphasis in Actuarial Science (within the B.S. in Mathematical Sciences)**

Description: The Department of Mathematical Sciences in the College of Liberal Arts and Sciences proposes to offer a new emphasis in actuarial science within the B.S. degree program in mathematical sciences. The new emphasis would draw on the strengths of the existing programs in the College of Liberal Arts and Sciences and the College of Business. All students electing the proposed emphasis would complete 29 semester hours of core course work in mathematics, statistics and computer science. Requirements within the emphasis include further course work in statistics and computer science as well as courses in accountancy, economics, finance and actuarial science. The emphasis would prepare students majoring in mathematical sciences for careers in the actuarial profession and meets the standards of the Society of Actuaries/Casualty Actuarial Society.

Rationale: Supply of actuarial science graduates is outpaced by the heavy demand for these professionals in multiple sectors of the economy including life, property and casualty insurance; health; and pension and retirement sectors. Opportunities for actuaries to provide new products and newer lines of actuarial practice have increased due to the recent developments such as the failure of many companies to provide adequately defined employee benefits and the ever-present threats due to global terrorism. In the past, individuals entered the actuarial profession after majoring in one of many different disciplines, including accountancy, finance, economics, mathematics and statistics. Currently insurance and related companies prefer to hire individuals from such diverse backgrounds only after they pass the examinations of the Society of Actuaries/Casualty Actuarial Society. The proposed emphasis would prepare students for the probability, financial mathematics and actuarial models examinations.

Costs: No new resources are needed to implement the addition of this emphasis. The Department of Mathematical Sciences and the Division of Statistics have sufficient space in the courses needed to complete the requirements of the emphasis and can offer these courses on a regular basis. The Departments of Accountancy, Computer Science, Economics and Finance have also indicated that they can accommodate the students who would elect the proposed emphasis in actuarial science in their courses.

### **Emphasis in Electrical and Computer Engineering (within the B.S. in Electrical Engineering)**

Description: The Department of Electrical Engineering in the College of Engineering and Engineering Technology proposes to offer a new emphasis in electrical and computer engineering within the B.S. degree program in electrical engineering. All students would complete 40 semester hours of core courses in the major, in addition to the required and elective courses in the emphasis. The course work required in the proposed emphasis includes engineering mechanics, general chemistry, calculus, differential equations, computer programming, physics and statistics.

Rationale: The current B.S. degree program in electrical engineering does not offer students the opportunity to elect an emphasis within the discipline. The proposed emphases in electrical and computer engineering and biomedical engineering (presented below) represent a reconfiguration of the existing degree program. The requirements of this emphasis are similar to those of the existing major, which has a strong focus on the design, development and operation of systems that generate and use electronic signals, including computers. The addition of new course requirements in computer programming and computer engineering, and the inclusion of the word "computer" in the title of the emphasis will demonstrate its focus to students and employers. These changes would benefit students by increasing the depth and breadth of their knowledge of computer systems, and the notation of the emphasis on transcripts will make them more attractive to prospective employers.

Costs: No new resources are needed to implement this change. The required courses for the emphasis already exist in the College of Engineering and Engineering Technology and the College of Liberal Arts and Sciences.

### **Emphasis in Biomedical Engineering (within the B.S. in Electrical Engineering)**

Description: The Department of Electrical Engineering in the College of Engineering and Engineering Technology proposes to offer a new emphasis in biomedical engineering within the B.S. degree program in electrical engineering. All students would complete 40 semester hours of core courses in the major, in addition to the required and elective courses in the emphasis. The course work required in the proposed emphasis includes general, organic and biochemistry; anatomy and physiology; calculus and differential equations; computer programming; medical instrumentation; biomedical signaling; physics; and statistics.

Rationale: The northern Illinois region is home to a large number of biomedical engineering companies that need a supply of well qualified workers in the research and development, design and application areas. They can also serve as sites for students to complete internships and the senior design projects required of all engineering majors. The proposed emphasis would prepare graduates to meet the need for biomedical engineers in the region; qualify them for admission to professional programs such as medical, dentistry, pharmacology; and prepare them for admission to graduate studies in biomedical engineering. In addition, the emphasis would attract a new population of students with interest in biomedical engineering to the College of Engineering and Engineering Technology.

Costs: No new resources are needed to implement this new emphasis. The required courses for the emphasis already exist in the College of Engineering and Engineering Technology and the College of Liberal Arts and Sciences.

### **Emphasis in Health and Systems Engineering (within the B.S. in Industrial and Systems Engineering)**

Description: The Department of Industrial and Systems Engineering in the College of Engineering and Engineering Technology proposes to offer a new emphasis in health and systems engineering within the B.S. degree program in industrial and systems engineering. All students would complete a set of core courses in industrial and systems engineering, in addition to the required courses in the emphasis. These required courses include principles of public health and health planning, supervision in health care and economics and financial management in health care organizations from the School of Allied Health Professions in the College of Health and Human Sciences; engineering information systems or decision analysis for engineering from the Department of Industrial and Systems Engineering and a health systems design project.

Rationale: Industrial engineers possess the knowledge and skills to analyze organizational demands and to create systems for addressing them. Recent changes in how health care is organized, delivered and financed have created new incentives for increasing productivity, decreasing costs and maintaining or improving quality. Work scheduling, resource and risk management, safety, costs and operations are elements of the health care sector that would benefit from the knowledge and skills of industrial engineers, particularly those with an understanding of the industry. The proposed emphasis would better

prepare students majoring in industrial engineering to function effectively within health care organizations.

Costs: No new resources are needed to implement this new emphasis. The required courses for the emphasis already exist within the Department of Industrial and Systems Engineering and the School of Allied Health Professions and have an adequate number of spaces in the classes that would attract students to this new emphasis.

### **Specialization in Applied Radio Frequency (RF) Engineering (with the M.S. in Electrical Engineering)**

Description: The Department of Electrical Engineering in the College of Engineering and Engineering Technology proposes to offer a new specialization in radio frequency engineering within the M.S. degree program in electrical engineering. The required courses for the program are built on existing courses in the college and two new courses in the Department of Electrical Engineering. Course work would include the study of active and passive networks, microwave measurement and circuits devices, wave propagation and antenna theory and design. All students enrolled in the specialization would be required to complete a laboratory in microwave measurement and beam instrumentation and a master's thesis.

Rationale: There has been an explosive growth of wireless devices in recent years, and there is a great demand for radio frequency engineers. The proposed program is a collaborative effort between NIU and Fermi National Laboratory to develop a specialization in the field of radio frequency engineering and to provide a source of radio frequency engineers to the field of particle accelerators. The proposed specialization would also facilitate interdisciplinary collaboration with the Department of Physics in the experimental field of particle physics. The uniqueness of the specialization would be attractive to students with an interest in the sub-discipline of radio frequency engineering but would be broad enough to provide alternate career paths beyond particle accelerator applications.

Costs: No new state resources are needed to implement this new specialization. A newly hired faculty member with expertise in radio frequency engineering will begin employment in fall 2007. A grant from the Illinois Department of Commerce and Economic Opportunity will provide funds for equipment purchases and support for graduate assistantships. Scientists from Fermi Lab will work with faculty in the department in supervising and supporting students' thesis research.

### **Specialization in Music Education (within the Master of Music) Specialization in Music Performance (within the Master of Music) Specialization in Individualized Study (within the Master of Music)**

Description: The School of Music in the College of Visual and Performing Arts proposes to offer new specializations in music education, music performance and individualized studies within the Master of Music degree program. All students enrolled in the degree program would complete 13 semester hours of core courses in research, history and theory in addition to the courses required within a specialization. The core and specialized course work needed to complete the requirements for each of the specializations is the same as those for the existing areas of study and is currently available to music majors.

Rationale: The proposed specializations would replace the analogous existing "areas of study" within the Master of Music degree program. The change in designation from "areas of study" to "specializations" would benefit students by the designation of the specialization on their transcript.

Costs: No new resources are needed to implement this change. The creation of the new specializations reflects a renaming of the existing areas of study currently available to students enrolled in the Master of Music degree program.

**Recommendation:** The university requests Board of Trustees approval of the Emphasis in Actuarial Science within the B.S. in Mathematical Sciences, the Emphasis in Electrical and Computer Engineering

within the B.S. in Electrical Engineering, the Emphasis in Biomedical Engineering within the B.S. in Electrical Engineering, the Emphasis in Health and Systems Engineering within the B.S. in Industrial and Systems Engineering, the Specialization in Applied Radio Frequency (RF) Engineering within the M.S. in Electrical Engineering, the Specialization in Music Education within the Master of Music, the Specialization in Music Performance within the Master of Music, and the Specialization in Individualized Study within the Master of Music.

## **REQUESTS TO DELETE EMPHASES**

Public university governing boards have the final authority to delete subdivisions of major programs. These requests are brought to the Academic Affairs, Student Affairs and Personnel Committee of the Board of Trustees after receiving approval from curriculum committees at the department, college and university level and the concurrence of the Provost.

**Emphasis in General Sociology (within the B.A./B.S. in Sociology)**

**Emphasis in Criminology (within the B.A./B.S. in Sociology)**

**Emphasis in Sociology of Health and Aging (within the B.A./B.S. in Sociology)**

**Emphasis in Applied Sociology (within the B.A./B.S. in Sociology)**

Description: The Department of Sociology in the College of Liberal Arts and Sciences proposes to delete the emphases in general sociology, criminology, sociology of health and aging, and applied sociology within the B.A./B.S. degree program in sociology.

Rationale: The emphases are no longer serving their intended purpose, and elimination of the emphasis structure within the degree program reflects the 2004 recommendations of the American Sociological Association Task Force on the Undergraduate Major. These recommendations include a sequenced curriculum culminating in a capstone experience. This proposed change in the structure of the existing degree program reflects the department's decision to implement the recommendations of the task force by requiring that two criteria be met in all 400-level sociology courses: the course must be a specialized topics course rather than a survey course; and a cumulative learning experience (capstone) that integrates theory, methods and scholarly writing based on background in the core curriculum is required. The requirements for the B.A. in Sociology will increase from 37-50 semester hours to 40-53 semester hours needed to complete the degree program and the B.S. in Sociology will increase from 45-48 semester hours to 48-51 semester hours. All students will develop a program of study that is approved by their faculty advisor.

The department surveyed prospective employers who are involved in NIU's internship/cooperative education program as well as administrators at NIU's Career Services. The consistent response from both groups was that employers were interested in the major; the emphasis was not relevant because most employers provide training specific to their organizational needs. In addition, a review of data from alumni surveys showed that relatively few program graduates were employed in positions that were directly related to the emphasis they completed. Discussions with program majors about the proposed changes received a positive response when they learned that they would have greater flexibility in choosing courses to meet their interests and needs. Further, when the curricular changes were explained to new transfer students, they found the changes to be positive and appreciated the increased flexibility that an emphasis-free program would offer them.

Costs: No reduction in costs will occur with these deletions because the courses associated with these emphases are the same as those needed for the B.A./B.S. degree program in sociology.

**Recommendation:** The university requests Board of Trustees approval to delete the Emphases in General Sociology, Criminology, Health and Aging, and Applied Sociology within the B.A./B.S. in Sociology.

**NORTHERN ILLINOIS TECHNOLOGY TRIANGLE  
INTERGOVERNMENTAL AGREEMENT**

**Summary:** The Northern Illinois Technology Triangle Commission (NITT) is a cooperative venture voluntarily established by contracting units of state and local government to promote, facilitate and implement broadband connectivity for the northern Illinois region. The counties of Boone, Ogle and Winnebago, and the municipalities of Rochelle and Rockford have been engaged in efforts to establish high speed fiber along Interstate 39 and provide for extension of service and network redundancy. As a direct result of ongoing efforts, the Illinois Department of Transportation has agreed to fund the installation of main fiber along I-39, providing access to the NITT participants and making service enhancements possible.

The purpose of the Commission is to jointly exercise governmental powers through potential acquisition, construction, operation, maintenance and/or ownership of high speed data transmission facilities required to serve historically rural or underserved areas throughout the region ("NITT Network Facilities"). This entity would be eligible to receive grant money to assist in this effort.

Annual dues shall be \$1,000 for Members and \$250 for nonvoting Affiliate Members, unless otherwise approved by a two-thirds majority of the Commission. There shall be no special assessments to cover normal Commission operating expenses or debt service costs. Such costs shall be recovered through annual dues and other revenues generated by the activities of the Commission.

**Recommendation:** The university requests Board of Trustees approval for participation in the Northern Illinois Technology Triangle Intergovernmental Agreement.

**RESOLUTION OF SUPPORT FOR  
NIU'S FIRST COMPREHENSIVE CAMPAIGN**

**WHEREAS**, the alumni and friends of Northern Illinois University have demonstrated their support for the university through more than \$106 million in gifts since July 1, 2000; and

**WHEREAS**, the need for private support for scholarships, faculty and academic programs is a growing priority for Northern Illinois University; and

**WHEREAS**, a comprehensive fundraising campaign will focus attention on raising gifts to support endowments for these critical needs and build on the existing momentum generated by our success thus far;

**THEREFORE, BE IT RESOLVED** that the Board of Trustees of Northern Illinois University recommends support of Northern Illinois University's first comprehensive campaign.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

*Barbara Giorgi Vella, Chair*

Attest: *Marc Strauss, Secretary*



# **Chair's Report**

**No. 39**

*March 22, 2007*

**SECOND READING**  
**AMENDMENT TO *BYLAWS* OF THE**  
**BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY**

Article X of the Board of Trustees *Bylaws* states in relevant part:

“Articles of the *Bylaws* of the Board of Trustees may be amended at any regular meeting of the Board by majority vote of the total voting membership of the Board, provided that notice of the intention to amend the *Bylaws* shall have been presented in writing at the regular meeting immediately preceding. Such notice shall provide so far as possible the exact wording of the amendment proposed.”

The First Reading of this amendment was reviewed by the Board of Trustees at its December 7, 2006 Meeting and is presented for action in conformity with the Amendment provisions contained in Article X of the *Bylaws*.

**BYLAWS OF THE BOARD OF TRUSTEES  
OF NORTHERN ILLINOIS UNIVERSITY**

---

**ARTICLE I. INTRODUCTION**

---

\*\*\*\*\*

---

**ARTICLE II. BOARD OPERATING PROCEDURES**

---

**SECTION 1. General**

The Board of Trustees is a public body with statewide jurisdiction that shall conduct its business and execute its responsibilities in conformity with the Northern Illinois University Law (110 ILCS 685/30-1 et seq.), as it may be amended from time to time.

**SECTION 2. Quorum Matters**

Unless otherwise provided by applicable law, the physical presence of a majority of voting Members of the Board shall constitute a quorum to formally transact substantive or decisional business at open meetings of the Board of Trustees or any of its committees. As applicable, physical presence of a quorum may be established by counting those voting Members physically present at the primary location of an open meeting or by counting voting Members physically present at simultaneously held interactive video conferencing held at the primary location of the open meeting and one or more locations in a publicly owned or leased building space, provided there is public notice and public access at all locations.

The requirement that a quorum be physically present at the location of an open meeting shall not apply, however, to committees that do not have authority to make binding recommendations or determinations or to take any other substantive action.

Special Attendance Circumstances: If a quorum of the Members of the Board or specially empowered committee is physically present as required above, a majority of the Board or committee may allow a Member of that body to attend the open meeting by other means if the Member is prevented from physically attending because of: (i) personal illness or disability; (ii) employment purposes or the business of the public body; or (iii) a family or other emergency. "Other means" is by video or audio conference. If a Member wishes to attend a meeting by other means, the Member must notify the meeting's recording secretary or Parliamentarian before the meeting unless advance notice is impractical. A majority of the Board or committee may allow a Member to attend a meeting by other means only in accordance with this provision of the Bylaws.

In a closed meeting, without limitation a quorum may be established by physical presence or audio or video conferencing.

The voting eligibility status of the student Member shall depend on applicable law; where required, the student Member shall be counted for the purpose of determining a quorum at any meeting of the Board or any of its committees to which the student Member is assigned.

~~Until June 30, 2006, the Committee Chair may temporarily appoint any Board Member attending the meeting, either present by telephone conference or in person, that is not a member of the committee, as a temporary member for the purposes of measuring the presence of a quorum.~~

~~After June 30, 2006, the Board Chair shall be counted in measuring the presence of a quorum for committee meetings where the appointed committee members present are otherwise too few to constitute a quorum.~~

The Board Chair or Committee Chair may temporarily appoint any Board Member physically attending a committee meeting that is not a member of the committee as a temporary member for the purposes of measuring the presence of a quorum.

In the absence of a quorum, a smaller number of Board Members may meet and informally discuss business, however, any proposed actions cannot become final until formally approved or ratified by a majority of the Board present at a meeting in which a quorum exists.

\*\*\*\*\*

#### **SECTION 4. Order of Business**

At all regular session open meetings, and at special meetings where appropriate, the Board shall observe the following order of business unless it is suspended or modified by a majority vote of those voting Members present:

1. Call to Order and Roll Call
2. Verification of Appropriate Notice of Public Meeting and Quorum Determination
3. If Applicable, Motion to Allow Alternate Participation and Attendance
34. Meeting Agenda Approval
45. Review and Approval of Minutes of the Previous Meeting
56. Reports of Board Committees and Board Liaisons
67. Public Comments
78. Reports and Recommendations of the President of the University
89. Reports and Recommendations of the Chair of the Board
910. Other Matters

\*\*\*\*\*

#### **SECTION 6. Minutes and Proceedings**

The Secretary of the Board or designee shall be responsible for the recording and preparation of the Minutes of Board meetings and its committees. Such Minutes shall provide a reasonably detailed record of the meeting but shall not be verbatim, except a verbatim record of closed meetings in the form of an audio or video recording shall be made and maintained until destroyed according to applicable law. Minutes shall include, but need not be limited to: (1) the date, time and place of the meeting; (2) the members of the Board recorded as either present or absent and whether the members were physically present or present by means of video or audio conference; and (3) a summary of any discussions on all matters proposed, deliberated, or decided, and a record of any votes taken.

Once approved, the Minutes shall become the official corporate record of Board meetings ~~and shall be compiled in annual Proceedings covering all of the meetings of a single fiscal year.~~ Minutes of meetings open to the public shall be available for public inspection within 7 days of the approval of such minutes by the Board or its committees. Minutes of meetings open to the public shall be posted on the Board's website within 7 days of the approval of the minutes, and Minutes of such meetings shall remain posted on the website for at least 60 days after their initial posting. These Proceedings shall be distributed by the President's Office and shall be available to the public for examination upon request.

The President is authorized to make appropriate releases of information regarding Board actions or proposed actions prior to the approval of Board Minutes.

\*\*\*\*\*

---

**ARTICLE IV. OPEN MEETINGS POLICY**

---

The Board of Trustees encourages appropriate openness in the conduct of University business and governance. Consistent with this principle, the Board and its committees will perform their duties in open session subject only to the limited exceptions authorized by state law. All reasonable efforts will be made to accommodate and provide balanced responses to requests from communication media and citizens who are interested in the actions of the Board.

# **President's Report**

**No. 55**

*June 21, 2007*

No item in this report for release prior to 9:00 a.m. Thursday, June 21, 2007.

**A G E N D A**

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY  
9:00 a.m. – Thursday – June 21, 2007  
Board of Trustees Room  
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session  
Executive Session – Altgeld Hall  
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval ..... *Action...* 148
4. Chair's Comments/Announcements
  - a. Election of Fiscal Year 2008 Board Officers..... *Action*
  - b. Resolution – Barbara Giorgi Vella..... *Action...* 151
  - c. Resolution – Andrew E. Nelms..... *Action...* 152
5. Executive Session
6. Review and Approval of Minutes of March 22, 2007 ..... *Action*.....  
*Minutes of June 21, 2007* ..... 153
7. Public Comment\*
8. Reports of Board Committees and Board Liaisons
  - a. Executive Committee
  - b. Academic Affairs, Student Affairs and Personnel Committee
  - c. Finance, Facilities and Operations Committee
  - d. Legislation, Audit and External Affairs Committee
  - e. Illinois Board of Higher Education
  - f. University Civil Service Merit Board
  - g. Northern Illinois University Foundation
9. President's Report No. 55
  - a. University Recommendations Forwarded by the Board Committees
    - (1) Fiscal Year 2009 Budget Guidelines ..... *Action...* 175
    - (2) Fiscal Year 2008 Internal Operating Budget Interim Approval ..... *Action...* 177
    - (3) Fiscal Year 2008 Tuition Recommendations ..... *Action...* 179

(4) Fiscal Year 2008 NIU Foundation Professional Services Contract .....	<i>Action...</i>	181
(5) Fiscal Year 2008 Materials Management Commodities Purchase .....	<i>Action...</i>	182
(6) Fiscal Year 2008 <i>Northern Star</i> Contract .....	<i>Action...</i>	183
(7) Fiscal Year 2008 Radiation Oncology Physician Services Contract Renewal.....	<i>Action...</i>	184
(8) Fiscal Year 2008 Gasoline 10 Percent Ethanol Blend .....	<i>Action...</i>	185
(9) Charter Air Travel for Football.....	<i>Action...</i>	186
(10) Zeke Giorgi Legal Clinic Lease Renewal .....	<i>Action...</i>	187
(11) East Campus Chilled Water Production and Distribution Plant .....	<i>Action...</i>	188
(12) Consulting Services for Living and Learning Project Initiatives.....	<i>Action...</i>	189
(13) Public Safety Relocation .....	<i>Action...</i>	190
(14) Demolition of GKC Theatre Building.....	<i>Action...</i>	191
(15) Design and Estimating for NCAA Track .....	<i>Action...</i>	192
(16) Off-Campus Delivery Fee for Instructional Technology Programs.....	<i>Action...</i>	193
(17) Fiscal Year 2008 Off-Campus Delivery Fees For MBA, MST and MAS.....	<i>Action...</i>	194
(18) Collective Bargaining Agreement.....	<i>Action...</i>	195
(19) Recommendations for Faculty Promotions, Tenure, and Promotion with Tenure for the 2007-2008 Academic Year .....	<i>Action...</i>	196
(20) Appointment of the Dean of the College of Liberal Arts and Sciences .....	<i>Action...</i>	198
(21) Appointment of the Dean of the College of Education.....	<i>Action...</i>	199
(22) Transfer of Tenure and Tenure-Track Locations.....	<i>Action...</i>	200
(23) Request for New Emphasis .....	<i>Action...</i>	203
(24) Request for New Specialization .....	<i>Action...</i>	204
 b. University Reports Forwarded from the Board Committees		
(1) Update to Undergraduate Tuition Policy.....	<i>Information.....</i>	
(2) Quarterly Summary Report of Transactions in Excess of \$100,000 .....	<i>Information.....</i>	
(3) Periodic Report on Investments .....	<i>Information.....</i>	
(4) Semi-Annual Progress Report of Active Capital Projects with a Budget Over \$100,000.....	<i>Information.....</i>	
(5) Progress Report to the Higher Learning Commission .....	<i>Information.....</i>	
(6) 2006-2007 Program Review Summary .....	<i>Information.....</i>	
(7) 95th General Assembly Report.....	<i>Information.....</i>	
(8) FY08 Illinois Higher Education Budget .....	<i>Information.....</i>	
(9) Congressional Report .....	<i>Information.....</i>	
(10) Fiscal Year 2006 Compliance Audit Report .....	<i>Information.....</i>	

c. Items Directly from the President

- Grant and Contract Awards..... *Information*.....
- 10. Chair's Report No. 39
  - (1) Underprepared Students Report..... *Information*.....
  - (2) Executive Session Minutes Release..... *Action*... 206
  - (3) Board of Trustees *Bylaws* Amendment – First Reading .....*Discussion/Information*.....
- 11. Other Matters
- 12. Next Meeting Date
- 13. Adjournment

\*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

**Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.**

**R E S O L U T I O N**

**DISTINGUISHED SERVICE TO NORTHERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES**

**WHEREAS**, Barbara Giorgi Vella has faithfully served as a member of the Northern Illinois University Board of Trustees since 1999; and

**WHEREAS**, prior to her election as Chair of the Board of Trustees in 2005, Barbara Giorgi Vella served as the Board's vice chair for two years, Chair of the Executive Committee and as a member of the Finance, Facilities and Operations Committee and the Academic Affairs, Student Affairs and Personnel Committee of the Board of Trustees; and

**WHEREAS**, Barbara Giorgi Vella has invested significant amounts of valuable time and energy in service to the Board of Trustees and the students, faculty, staff and administration at Northern Illinois University for over eight years; and

**WHEREAS**, we as her colleagues on the Board of Trustees want to express our appreciation for her years of service to the NIU community and especially her leadership of the Board since 2005; and

**WHEREAS**, as Chair, Barbara Giorgi Vella led the effort to develop an agenda that helped Northern Illinois University realize many of its larger goals, including continued support for and funding of programs to assist underprepared students succeed at NIU, despite historical funding reductions from the state; and

**WHEREAS**, the Board of Trustees looks forward to Barbara Giorgi Vella's continued service to the Board, faculty, staff, students and administration through at least 2011;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Barbara Giorgi Vella for her distinguished service to Northern Illinois University as Chair of the Board of Trustees from July 1, 2005 through June 30, 2007.

**BE IT FURTHER RESOLVED** that this **RESOLUTION** be presented to Barbara Giorgi Vella and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great state of Illinois and as a lasting tribute to the accomplishments of Barbara Giorgi Vella.

Adopted in a regular meeting assembled this **21st** day of **June, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

\_\_\_\_\_

Chair

(SEAL)

Attest: \_\_\_\_\_

Secretary



**R E S O L U T I O N**

**NORTHERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES  
ANDREW E. NELMS, STUDENT TRUSTEE**

**WHEREAS**, Andrew E. Nelms has faithfully served two terms as a student member of the Northern Illinois University Board of Trustees from July 1, 2005 through June 30, 2007; and

**WHEREAS**, prior to his election as student trustee in 2005, Andrew Nelms served as Speaker of the Student Senate for two years, capping four years of service to the Student Association at Northern Illinois University; and

**WHEREAS**, Andrew Nelms invested much time and energy in his studies as a History major at Northern Illinois University as well as in service to students, contributing valuable insight and information to the Board of Trustees regarding the student perspective on the rising costs of textbooks, creating additional innovative housing opportunities for students at Northern View Community, and striving to maintain NIU's affordability despite major budget reductions from the state; and

**WHEREAS**, we as his colleagues on the Board of Trustees want to express our appreciation for his service to the NIU students and community; and

**WHEREAS**, we are proud of his May, 2006 graduation from Northern Illinois University with a Bachelor of Arts in History and his subsequent pursuit of a Master's in Public Administration (MPA); and

**WHEREAS**, Andrew has led by example and been involved in the political process, serving as a senior intern in the personal office of Speaker J. Dennis Hastert in Washington, D.C. and as a staff member for Citizens for Bob Pritchard in DeKalb;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Andrew E. Nelms for his leadership and service to Northern Illinois University students and the Board of Trustees.

**BE IT FURTHER RESOLVED** that this **RESOLUTION** be presented to Andrew E. Nelms and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great state of Illinois and as a lasting tribute to the accomplishments of Andrew E. Nelms.

Adopted in a regular meeting assembled this **21st** day of **June, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

\_\_\_\_\_  
Chair

(SEAL)

Attest: \_\_\_\_\_  
Secretary



Minutes of the  
**BOARD OF TRUSTEES**  
**OF NORTHERN ILLINOIS UNIVERSITY**  
June 21, 2007

**SWEARING-IN OF NEW STUDENT TRUSTEE**

I will call the formal meeting to order in a few minutes, Chair Vella said, but I would like to begin this morning on a positive note with the pleasure of introducing Shaun Crisler. Shaun will be sworn in this morning as our new student trustee elected to the Board for the 2007-2008 Academic Year although his term does not officially begin until July 1. Shaun obtained an undergraduate degree in Biology from NIU in 2004 and has begun a Master's in Adult Education here at NIU. His resume is full of student involvement ranging from serving as a community advisor, a resident assistant, a hall director, treasurer and president of the Student Association to his current service as a peer instructor and graduate hall director.

After obtaining his B.S. in Biology in 2004, Shaun also worked for over a year in sales and service for AT&T before returning to graduate school. He is married to a school teacher, and they have a beautiful daughter.

We are delighted to have Shaun join the Board this year. His service in student government and residence hall experience has provided him with a depth of knowledge that will be a tremendous asset to the Board. As you know, this Board takes the opinions and counsel of the Student Trustee very seriously, and we are looking forward to having him on our board this year. Shaun, please join me at the podium.

Chair Vella administered the following oath of office to Shaun Crisler:

*I, Shaun Crisler, do solemnly swear that I will support the Constitution of the United States, the Constitution of the State of Illinois and the laws thereof, and that I will faithfully discharge the duties of Student Trustee for the Board of Trustees of Northern Illinois University to the best of my ability.*

Mr. Crisler's comments were as follows:

I am really happy to be here today. My family is here with me, and it is really a great occasion. I just wanted to say that NIU has played a vital role in who I have become and where I want to be. I have had a world class education here with the university professors, with the way the university is run, with the students and with my family. I want to thank individuals like current Student Trustee Andrew Nelms, who has worked along my side for a number of years as I served as student body president and student body treasurer, always willing to give his counsel, his support and his guidance. And I look forward to even more of that in this coming year. I also look forward to working with the Board and other university officials as I learn and grow to work towards a better NIU.

It would not be a good day if I did not take the time to thank my wife, who has been the cornerstone in my getting here today. She has blessed me with her patience, her understanding of my time and overall dedication. I could not have done it without you. Thank you very much.

The Chair called for a brief recess at approximately 9:15 a.m. before calling the formal meeting to order.

**CALL TO ORDER AND ROLL CALL**

The meeting was called to order by Chair Barbara Giorgi Vella at approximately 9:30 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of

Trustees. Members present were Trustees Robert Boey, George Moser, Cherilyn Murer, Manuel "Manny" Sanchez, Myron Siegel, Marc Strauss, Student Trustee Andrew Nelms and Chair Vella. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

#### **VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING**

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

#### **MEETING AGENDA APPROVAL**

After discussion with President Peters and review of the printed agenda before us, Chair Vella said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 55, Action Items 9.a.(4), (5), (6), (8), (9), (13), (14) and (22), and our receipt of Information Items 9.b.(2), (3), (4), (6), (7) and (9) and 9.c.(1) to the consent agenda. Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Moser seconded the motion. The motion was approved.

#### **CHAIR'S COMMENTS/ANNOUNCEMENTS**

Because of the length of the agenda today, Chair Vella said, I will keep my comments brief. First, I would like to congratulate my colleague Bob Boey, on his reappointment to the Board of Trustees. He has served on this Board since its inception in 1996, so he will not need to be sworn in again today. But we do offer our congratulations to you, Bob. It has been a wonderful experience to date, Trustee Boey said. This is always both an honor and a commitment. And please know that my vision for NIU will always include and be guided by the words "Quality, Affordability and Accessibility," the trinity of our mission statement. So my priority of the day will always be what is best for NIU. In the spirit of this occasion, allow me to personalize a phrase that we use in our remarks at commencement to our graduates: *"I am forever a part of Northern Illinois University and I am very, very proud of you."* Thank you.

Chair Vella made the following comments regarding the accomplishments of the Board of Trustees over the past two years:

Now, I would like to take this opportunity to say a few words, Chair Vella said. First, I have been very honored to represent NIU and the Board of Trustees as your Chair. I thank the Board for nominating and electing me, and I appreciate their confidence in me. A big thank you to Dr. Peters and the entire administrative staff for their outstanding leadership and work. They are a proactive team of leaders who have worked diligently to see that NIU continues to meet and exceed the goals set by the Board. My term has seen many changes, and it has been a very exciting and challenging time. Although I personally take no credit for these projects, I recognize that our Board has worked on these matters for the last two years, and I will highlight them right now. They include the hiring of the Deans of the Colleges of Engineering and Engineering Technology, Liberal Arts and Sciences, and Business; approving the project for the Family Health, Wellness and Literacy Center at the Monsanto Building on Sycamore Road; receipt of a grant of \$10.3 million in federal money for West Campus Road projects near the Convocation Center and the Family Violence and Sexual Assault Research Center; an agreement for the Oracle and PeopleSoft Student System Replacement Project; conveyance of the Barsema Alumni and Visitor's Center from the Foundation to the university; Housing for Students with Dependent Children on the West Campus, which is set to open this summer; planning has begun for the NIU Proton Therapy Treatment and Research Center; construction of the Kimberly and Jeffrey Yordon Athletic and Academic Performance Center; purchasing of motor coaches to transport students; signing an Intergovernmental Agreement with the City of Chicago to use Huskie Stadium and NIU

Athletic facilities for the 2016 Olympic games; and the announcement of the NIU Foundation capital campaign for \$150 million.

Additionally, our Board has given increments to faculty and staff through very difficult budget times. It is my opinion, and I believe it is shared by all the Board, that we have continued to remain a unified Board. That was something that I stressed when I came on board, and I have always tried to be open to all points of view. I hope the Trustees concur with me as well that all our questions have been answered by the staff and administration, and our concerns have been addressed. In addition, Kathy Buettner and I have worked to streamline our meetings so that we stay on task and try to be as efficient as possible.

Finally, during my term, I have tried to focus some of our time on the Underprepared Students. We have listened to presentations from various groups and committees on campus. They have all been informative, and many of them have been very moving. A university degree allows for all kinds of opportunities for our students, and I believe opportunity is what we are all about. Our mission is education. However, we are here to offer that extra help to those students who are not ready for the total academic experience. The programs and classes are rigorous, and some of our students are not prepared for this. The freedoms and responsibilities are great, but some of our students are not ready for this. The relationships and stresses are challenging, but some of our students are not prepared for this. The list goes on and on. I would only say today that I renew my request to the campus community, faculty and staff to reach out to the students and to offer them assistance or direct them to the appropriate help. The help is there. But the challenge is to get our students to make use of it. So I hope we continue to develop new programs and new strategies to support these students who are not ready for the total academic experience.

In closing, I congratulate Cheryl Murer on her election. And I know that she will be an effective leader and a wonderful representative for NIU. She has the interests of the university at heart, and she will work tirelessly to promote those interests. Thank you for this opportunity.

What you have articulated in terms of the activities of the last two years at this university certainly shows the growth under your chairmanship over the last two years, Trustee Boey said. But what is not obvious to the outside world is the deliberations that we all conduct during Executive Sessions and otherwise, in one-on-one conversations. What others on the outside do not see is this moderator, as chair, always used a firm guiding hand, but at the same time, had the ability to moderate the deliberations so that at the end of the day, we always had a consensus. Do not let her laid back demeanor sitting here in the chair's position fool you. Behind that face is an intense passion and desire to be sure that when the decision is made, it is the very best decision that is possible for NIU. Thank you so much for your leadership, Barbara. And thank you for your friendship as well. You have done a wonderful job as our leader the last two years.

#### **a. Election of Fiscal Year 2008 Board Officers**

The Chair recognized Trustee Sanchez to nominate the Board's elected officers for FY08. It is my privilege today to place into nomination the following slate of officers to be elected for Fiscal Year 2008, Trustee Sanchez said.

Chair: Cheryl Murer

Vice-Chair: Marc Strauss

Secretary: Myron Siegel

Fourth Member of the Executive Committee: Barbara Giorgi Vella

Universities Civil Service Merit Board Representative: Marc Strauss

Madam Chair and fellow Trustees, Trustee Sanchez said, I would like to add just a few words in support of this slate of officers. First and foremost, it is a distinct honor and privilege to nominate for our Board's

next chair, our good friend, Cherilyn Murer. I have had the pleasure of knowing her well before my service on the Board of Trustees, and I have known her for years through support of many causes in which we share a mutual interest. She is, as most of you know, the President and CEO of her own legal-based healthcare consulting firm and a former director of Rehabilitation Medicine at Northwestern Memorial Hospital as well as a published expert in the wide-ranging fields of healthcare financing and strategic planning, fields which many of us knew very little about until we had the pleasure of having Cherilyn join us on this Board. Her professional expertise has been invaluable to this Board, particularly in NIU's pursuit of key initiatives, such as the Proton Therapy Institute. Not only has she helped us navigate this complex world of healthcare finance and regulation, but she has been a tireless advocate for programs that leverage NIU's faculty and staff expertise for the betterment of all citizens in our region. Beyond that, Cherilyn and I share a very deep and personal connection to this university as proud alumni of NIU. In addition to her service on this Board, she also serves on the Board of Visitors of the NIU College of Law, and is a member, as you all know, of the NIU Foundation Board of Directors. I could go on in much greater length, but suffice it to say that her impeccable credentials and heartfelt commitment to this institution make her an excellent candidate to lead this Board and this university into the future.

With that, I conclude my remarks and reiterate my strongest possible support for my friend, my colleague, our fellow Trustee, Cherilyn Murer, as I nominate her to become the Chair of the Board of Trustees of Northern Illinois University beginning July 1, 2007.

Chair Vella asked for a motion to approve the slate of officers as nominated for Fiscal Year 2008. Trustee Moser made a motion to approve the slate as presented by Trustee Sanchez. Trustee Boey seconded the motion.

Several of us here today, Trustee Boey said, Myron Siegel, George Moser, Manny Sanchez and I, have served on this Board since its inception in 1996. Over the course of more than a decade, we have watched NIU grow, prosper and triumph over some of the most serious challenges in its entire history. As the veterans on this governing board, we feel a very strong sense of responsibility for the future of the Board and the institution we serve. In seconding this nomination of Cherilyn, Marc and the rest of this slate of officers, I believe I am expressing the confidence we all have in these newest Board members. They are thoughtful, committed and generous with their time, and the expertise they bring into our deliberations has been invaluable. In talking about our incoming chair, let me just say, Cherilyn, that in the period of time we have worked together, I know your leadership, I know your commitment, I am very comfortable and confident of your leadership in the next two years. We have some exciting and very challenging times ahead of us in the next two years for NIU. Congratulations again.

First, I would like to say something about our current chair, Barbara Vella, Trustee Siegel said. You have achieved many important goals that we have had here at NIU, Barb. And you have fostered a healthy discussion among the Trustees on a variety of issues. You have shepherded this Board quietly with your guiding hand, moving NIU forward, always forward. And I wanted to thank you before I say a word or two about Cherilyn.

I have always thought that the strength of this organization had to do with the changing of the Board officers in a systematic manner. I believe that to be true, because it allows for different perspectives. You can call it luck. You can call it divine intervention. But Cherilyn's ascendance to the chairmanship at this time is very apropos. Cherilyn, you are a great asset to NIU. You have vision, strength, and most importantly, passion for Northern. Your expertise comes at a time when NIU needs it the most. We have this proton therapy project and, quite frankly, if we went out into the general world and said, who would we hire to help us, you would be the one. I just want you to know you have all of our support. I am delighted, and NIU's constituencies should be excited about the next two years under your guidance. Congratulations.

After the above comments, the motion was unanimously approved.

Chair Vella extended her congratulations to Trustees Murer, Strauss and Siegel. As provided in the Board of Trustees *Bylaws*, their terms will commence July 1, 2007.

Chair-elect Murer's comments were as follows:

I feel overwhelmed by the generous comments made by, not only my colleagues, but my friends. Serving on this Board of Trustees, I knew coming in would be a tremendous challenge and opportunity. But I had no idea what joy it would give me personally to serve with such esteemed colleagues. Now that word is often used, but it is truly meant. The level and the caliber of the people who sit on this Board, and certainly the caliber of the administration and leadership of this university is unparalleled. I came to NIU as a student, but I was reacquainted with NIU at just about the same time our president, John Peters, came to this great university. We have grown together, with this university professionally and certainly in friendship. I think that is the undertone of this university. There is deep admiration for one another, which is driven by respect. And I thank you so much Manny, Bob and Myron for your very generous comments.

I want to thank you, Barbara. I want to thank you for your guidance and your leadership over these past two years. You have led this Board with strength of conviction and with kindness, and we appreciate that. Your emphasis during your tenure relating to programming to meet the needs of the underprepared dovetails very nicely with the interests that I have and the direction that I hope to see the university move in the next two years. I hope to focus on promoting and creating academic excellence, including increasing NIU's position in key national rankings, to reflect the programming of faculty excellence we have at NIU, to enhance research and creative artistry, including increasing extramural funding across the seven colleges; to develop a better marketing strategy; to communicate more effectively to our region, the higher education community and our alumni as to the academic excellence of NIU. I said one day at an Academic Affairs Meeting that academia is our business. It is what we do, and the support of our faculty and our deans is what we do.

And so, with the leadership of our Provost, who, too, is new to NIU, we have an extraordinary team. Under Chair Vella's leadership, President Peters and Provost Alden worked diligently to lead the university community through a comprehensive strategic plan. This is extraordinary, this is exciting, to have a strategic plan that is a workable plan. It began under Chair Vella's leadership, and I consider it a privilege to serve as Chair of this Board during the implementation phase of the plan. The strategic plan promises proposals to create scholarship clusters around multidisciplinary areas of excellence already present at the university. It emphasizes the investments that will be required to enhance the teaching and learning environment; develop strategies necessary to strengthen and extend NIU's impact in the state, in the Midwest, in the nation; and it focuses on what is needed to strengthen NIU for its stakeholders – our students, our faculty, our staff, our alumni, our leadership, our partners. The strategic plan, which many of you have been involved with under Provost Alden's leadership, should serve as a template to achieve the goals that I have outlined. As a Board, as senior administration, we now have a plan. Now we have to execute the plan. Let's do it. The strategic plan brings the issue of academic infrastructure and strategic investment to the administration and to the Board. More than ever before, I look forward to working with this Board, this administration and our Foundation in developing creative ways to provide the necessary financial and human resources that will be necessary to execute the strategic plan.

It is an exciting time at NIU, and certainly it is a privilege to serve as its chair. After discussing some of these issues with President Peters and Provost Alden, I am requesting that the university commission an external review of key academic research areas within the strategic plan for review and study for future Ph.D. and terminal degree opportunities. We have a changing world. We have a changing economy. We have changing corporate needs. And we need to make sure that our graduate programs are reflective of this new environment. A prime example of this initiative would be the medical physics program NIU is beginning in preparation for the opening

of the Proton Therapy Treatment and Research facility in 2011. The program should be multidisciplinary in its focus to respond to the unique niche involving proton therapy that NIU is developing. Other Ph.D. program opportunities abound, and I ask that President Peters and Provost Alden provide the campus and the Board with an Opportunity Analysis of current and future academic research strengths that could lead to a multidisciplinary Ph.D. program campuswide.

Finally, I want to share with you, as I have previously, my delight in serving as chair during the creation of the Northern Illinois Proton Therapy Treatment and Research Center at the DuPage National Technology Park in West Chicago. You have all heard of this, but it is only through the vision and the leadership of this Board of Trustees; the vision and the leadership of our President; the vision and the leadership of our faculty and deans; and, certainly, the vision and the leadership of Kathy Buettner, who has championed the identification of federal and state funding for this extraordinary program. This new weapon in the fight against cancer will be brought to Illinois by NIU. And we should be incredibly proud of that. This project is transformational for NIU. From an academic sector, it puts us on the national map in that there are only five other such facilities in the United States.

My comments would be incomplete if I did not recognize my husband and my partner with whom I share my life, my work and my passion, including my devotion to NIU. Michael and I have grown up together. We have grown, we have changed, we have challenged, we have grown, we have changed. And Michael shares with me the pride of association with NIU as it continues to evolve in its stature and academic excellence. I cannot thank you more deeply from the bottom of my heart for this wonderful moment, and I look forward to the accomplishments that we will all have in these next two years and beyond.

Chair Vella recognized Michael Murer who made the following comments.

That is the great thing about Northern Illinois University, they make room for everyone, whether you attended here or not. So I will take advantage of that.

The words "love" and "pride" are often overused. But the love and pride I feel at being included in this presentation is overwhelming to me. Pride, to me, represents Cheryl – passion, resourcefulness, integrity, dedication and energy. This Board is very lucky in that the past is powerful in how the Board has evolved. The last couple of years under Barb have been dynamic. This train has left the station. And if you want to get on board, you had better get a running start, because I do not think this university has seen anything yet. So, congratulations to the Board and, especially, to my wife.

The Chair recognized University Advisory Committee representative Paul Stoddard. I have to leave to teach a class, he said, so I would just like to take this opportunity to thank you, Chair Vella, for your service to the university over the last two years, and we look forward to your continued service as a Board member. I would like to congratulate Trustees Murer, Strauss and Siegel on their elections and their opportunity to, if possible, increase their service to the university in these new positions. I know they are all very dedicated and already serve and support the university to a great extent. Finally, to the whole Board, on behalf of the faculty, I appreciate your service and support of the university. And to Andrew, it has been a real pleasure, and I wish you the best in everything that you do for the rest of your career.

#### **b. Resolution – Barbara Giorgi Vella**

It is a privilege for me to be able to present this resolution to our Chair, Vice Chair Murer said.

**DISTINGUISHED SERVICE TO NORTHERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES.**

**WHEREAS**, Barbara Giorgi Vella has faithfully served as a member of the Northern Illinois University Board of Trustees since 1999; and

**WHEREAS**, prior to her election as Chair of the Board of Trustees in 2005, Barbara Giorgi Vella served as the Board's vice chair for two years, Chair of the Executive Committee and as a member of the Finance, Facilities and Operations Committee and the Academic Affairs, Student Affairs and Personnel Committee of the Board of Trustees; and

**WHEREAS**, Barbara Giorgi Vella has invested significant amounts of valuable time and energy in service to the Board of Trustees and the students, faculty, staff and administration at Northern Illinois University for over eight years; and

**WHEREAS**, we as her colleagues on the Board of Trustees want to express our appreciation for her years of service to the NIU community and especially her leadership of the Board since 2005; and

**WHEREAS**, as Chair, Barbara Giorgi Vella led the effort to develop an agenda that helped Northern Illinois University realize many of its larger goals, including continued support for and funding of programs to assist underprepared students succeed at NIU, despite historical funding reductions from the state; and

**WHEREAS**, the Board of Trustees looks forward to Barbara Giorgi Vella's continued service to the Board, faculty, staff, students and administration through at least 2011;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Barbara Giorgi Vella for her distinguished service to Northern Illinois University as Chair of the Board of Trustees from July 1, 2005 through June 30, 2007.

**BE IT FURTHER RESOLVED** that this **RESOLUTION** be presented to Barbara Giorgi Vella and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great state of Illinois and as a lasting tribute to the accomplishments of Barbara Giorgi Vella.

Adopted in a regular meeting assembled this **21st** day of **June, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

*Cherilyn G. Murer  
Vice Chair*

*Marc J. Strauss  
Secretary*



Chair Vella was presented with a gavel and sounding block engraved with the following:

*Barbara Giorgi Vella  
Chair, NIU Board of Trustees  
2005-2007*

Trustee Murer made the motion to approve the resolution presented to Chair Vella for her distinguished service to the Board of Trustees of Northern Illinois University. Trustee Sanchez seconded the motion. The motion was approved.

Thank you very much for all the kind words this morning, Chair Vella said. I am really overwhelmed and a little embarrassed. But thank you very much. I have enjoyed my service. And I look forward to working with Cheryl for the next two years and with all of the Board for the next four years of my term. So, thank you for the gavel and block.

**c. Resolution – Andrew E. Nelms**

I want to personally thank Andrew for his leadership and his outstanding service to this Board, Chair Vella said. He has been a valued member of the Board and an excellent representative for the students. Their viewpoints have been heard because of his insight and perspective. He did a wonderful, outstanding job. We wish you well as you finish your Masters in Public Administration and head out into the world. I have no doubt that you will be very successful in life. On behalf of my colleagues, I request a motion to approve the Resolution before us today honoring Andrew Nelms. Trustee Siegel so moved, seconded by Trustee Boey. The motion was approved.

The Chair then asked Student Trustee Nelms to join her at the podium and presented him with the following resolution.

**R E S O L U T I O N**  
**NORTHERN ILLINOIS UNIVERSITY**  
**BOARD OF TRUSTEES**  
**ANDREW E. NELMS, STUDENT TRUSTEE**

**WHEREAS**, Andrew E. Nelms has faithfully served two terms as a student member of the Northern Illinois University Board of Trustees from July 1, 2005 through June 30, 2007; and

**WHEREAS**, prior to his election as student trustee in 2005, Andrew Nelms served as Speaker of the Student Senate for two years, capping four years of service to the Student Association at Northern Illinois University; and

**WHEREAS**, Andrew Nelms invested much time and energy in his studies as a History major at Northern Illinois University as well as in service to students, contributing valuable insight and information to the Board of Trustees regarding the student perspective on the rising costs of textbooks, creating additional innovative housing opportunities for students at Northern View Community, and striving to maintain NIU's affordability despite major budget reductions from the state; and

**WHEREAS**, we as his colleagues on the Board of Trustees want to express our appreciation for his service to the NIU students and community; and

**WHEREAS**, we are proud of his May, 2006 graduation from Northern Illinois University with a Bachelor of Arts in History and his subsequent pursuit of a Master's in Public Administration (MPA); and

**WHEREAS**, Andrew has led by example and been involved in the political process, serving as a senior intern in the personal office of Speaker J. Dennis Hastert in Washington, D.C. and as a staff member for Citizens for Bob Pritchard in DeKalb;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Andrew E. Nelms for his leadership and service to Northern Illinois University students and the Board of Trustees.

**BE IT FURTHER RESOLVED** that this **RESOLUTION** be presented to Andrew E. Nelms and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great state of Illinois and as a lasting tribute to the accomplishments of Andrew E. Nelms.

Adopted in a regular meeting assembled this **21st** day of **June, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

*Cherilyn G. Murer*  
*Vice Chair*

*Marc J. Strauss*  
*Secretary*



Student Trustee Nelms comments were as follows:

My congratulations to the incoming slate of officers. Someone recently asked me exactly how long I have been involved in shared governance at NIU. And I answered by saying that in geological time, I just started; but in dog year's I go way back. For the past six years, I have been passionate about representing the students of this institution. In that time, I have witnessed increased enrollment, the ebb and flow of state funding, and the enthusiasm that comes with advancements in nearly every facet of this institution – academic, student life, athletics, etc. But a central constant throughout it all, due no small part to the dedication of this Board and President Peters, has been the paramount importance of providing, as Trustee Boey said, "a quality education at a reasonable cost." This July 1 will mark not only the beginning of Shaun Crisler's term as student trustee, but also the fiftieth anniversary of this institution bearing the moniker, Northern Illinois University. It was on July 1, 1957 that, by an act of the Illinois Legislature, this institution ceased to be Northern Illinois State College, and became known by its fourth and current name, Northern Illinois University. But no matter the label, this university has continually produced some of the best graduates in the state. As we move forward pursuing decidedly 21<sup>st</sup> Century concepts such as proton therapy and P-20 education, NIU is blessed with the leadership of the members of this Board and our eleventh chief executive, Dr. Peters, who always has some words of wisdom and the virtue of patience when it comes to working with the state. That leadership coupled with the incredibly talented faculty and staff and the countless friends acquired by this university along the way, will ensure that NIU will not soon cease to play the critical role it has enjoyed in Illinois higher education for so long.

Although state support is dwindling, the state is the beneficiary of the talents of our alumni. And the Return on investment is evident in the large number of NIU graduates who settle in the region and serve as teachers, lawyers, nurses, engineers, community leaders and taxpayers. Congratulations are certainly in order for my successor, Shaun Crisler. I have known him for a number of years, and throughout his service in the Student Association. I have known him to be a respected leader and a tireless advocate for student issues. As I pass the torch on to him, I wish him the best of luck, and I know he'll be a positive addition to the Board.

I must express also my sincere thanks to my fellow Board members for their commitment to the betterment of NIU. Over the past two years, I have witnessed first-hand what I already believed to be true, that this Board is a dynamic, effective and committed group. Your contributions to the university community are innumerable and immeasurable. On behalf of the students of NIU, thank you for your service. Thank you too for always considering the office of the Student Trustee to be a full-fledged partner in this undertaking. Over the past two years, it has been my pleasure to represent the student body on this Board. I am proud of the work that we have accomplished in modernizing the manner in which the university stores and uses students' confidential information, the physical improvements made to the campus and the constant attention paid to the quality of education received by all students who are fortunate enough to call themselves Huskies.

So, thank you once again my fellow Board members, Dr. Peters and the faculty, staff and students of NIU. I have enjoyed this experience immensely. And I look forward to what NIU and this Board will accomplish in the future. Thank you very much, and God bless.

It has been a pleasure, Andrew, Trustee Boey said. Thank you for having been such an invaluable member of the Board as a great representative of the student body. I have no question in terms of success in the future in both your career and your life. Thank you so much for all your involvement and help.

I concur with everybody here today, Andrew, that you have really been a wonderful representative and a wonderful young man to work with, Chair Vella said. We really appreciate your service and your input. So, thanks again.

I would be remiss if I did not say a few words, Trustee Sanchez said. Having known several student trustees over the past almost dozen years, it has been really remarkable, and everybody in the audience should be proud. Andrew is a good example of the kind of talented, educated leaders that we generate here in DeKalb. It has been a pleasure, whether it is at a football game or at a formal committee meeting or at a trustee meeting, to work with him and know that he is a reflection of the 20-plus thousand students that annually are educated at NIU. So, Andrew, personally and professionally as a Trustee, it has really been a privilege. And it is rare that I have a chance to say that to somebody so "junior" if you will. But I mean that sincerely. You really have been of distinct service to this Board.

Trustee Boey pointed out that Andrew is also the only Student Trustee to date who has had the distinction of serving two consecutive terms as a Student Trustee.

#### **EXECUTIVE SESSION**

Chair Vella asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and 2(c)(3) of the Open Meetings Act, litigation and risk management matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, security matters as generally described under §2(c)(8) and (14), Executive Minutes matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Strauss so moved, seconded by Trustee Murer. A roll call vote of the Trustees to recess to Executive Session was unanimous.

#### **BOARD OF TRUSTEES MEETING RECONVENED**

Chair Vella reconvened the public meeting of the Board of Trustees at approximately 12:32 p.m.

#### **REVIEW AND APPROVAL OF MINUTES**

It was moved by Trustee Strauss and seconded by Trustee Boey to approve the minutes of the March 22, 2007 Board Meeting. The motion was approved.

#### **PUBLIC COMMENT**

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

## **CONSENT AGENDA APPROVAL**

Chair Vella asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 55, Action Items 9.a.(4), (5), (6), (8), (9), (13), (14) and (22), and our receipt of Information Items 9.b.(2), (3), (4), (6), (7) and (9) and 9.c.(1) to the consent agenda. Trustee Strauss so moved, seconded by Trustee Murer. The motion was approved.

## **REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS**

### **Executive Committee**

The Executive Committee did not meet.

### **Academic Affairs, Student Affairs and Personnel Committee**

Committee Chair Cheryl Murer reported that the Academic Affairs, Student Affairs and Personnel Committee met on Monday, June 11. At that meeting the Committee considered and endorsed the following action items: Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2007-2008 Academic Year; Appointment of the Dean of the College of Liberal Arts and Sciences; Appointment of the Dean of the College of Education; Transfer of Tenure and Tenure-Track Locations within the College of Health and Human Sciences; Request for New Emphasis within the B.S. in Technology; and Request for New Specialization in Nanoscience (Nanophysics).

The Committee heard reports on the following information items: Fiscal Year 2008 Off-Campus Delivery Fees for the Master of Business Administration, Master of Science in Taxation and the Master of Accounting Science; Off-Campus Delivery Fee for Instructional Technology Programs; Progress Report to the Higher Learning Commission; and the 2006-2007 Program Review Summary.

### **Finance, Facilities and Operations Committee**

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on Monday, June 11. At that meeting, the committee considered and approved recommendations for tuition rates for Fiscal Year 2008. This tuition increase is needed to address the continued lack of state support necessary for the operation of the university, including possible salary increments for NIU's outstanding faculty and staff. The committee thoroughly reviewed the tuition recommendations with affordability at the forefront of consideration. These recommendations remain some of the most conservative rates offered in the state. While these recommendations are the same as those approved by the FFO Committee, several technical adjustments were made to part-time rates in the accompanying tuition table to phase in elimination of the previous tiered rate schedule.

Additional items considered by the committee were: Fiscal Year 2009 Budget Guidelines; Fiscal Year 2008 Internal Operating Budget Interim Approval; Contracts and Purchase Authorizations for the NIU Foundation Professional Services Contract, *Northern Star* Contract, Radiation Oncology Physician Services Contract, Materials Management Commodities Purchases, Gasoline 10 Percent Ethanol Blend Purchase, and Charter Air Travel for Football Purchase; Lease Renewal for Zeke Giorgi Legal Clinic; Capital Project and Remodeling Projects Budget Authorizations for the East Campus Chilled Water Production and Distribution Plant, Consulting Services for Living and Learning Project Initiatives, Public Safety Relocation, Demolition of GKC Theatre Building, and Design and Estimating for NCAA Track; Off-Campus Delivery Fees in the College of Business and the College of Education; and Collective Bargaining Agreement with the Metropolitan Alliance of Police, Chapter 414. The committee received the following reports: Update to Undergraduate Tuition Policy, Quarterly Summary Report of Transactions in Excess of \$100,000, Periodic Report on Investments, and the Semiannual Progress Report of Active Capital Projects in Excess of \$100,000. Many of the items addressed by the Finance, Facilities and Operations Committee are included in the President's Report that President Peters will present for Board approval at today's meeting.

## **Legislation, Audit and External Affairs Committee**

Committee Chair George Moser reported that the committee met in Hoffman Estates on June 5. Lori Clark, Agency Relations for External Affairs, provided a report on pending substantive legislation in Springfield. Kathy Buettner provided a report on key issues including Higher Education Reauthorization in Congress and a summary of the status of federal initiatives. The committee heard an update on the status of the proton therapy project presented by John Lewis. The committee also discussed the Fiscal Year 2006 Compliance Audit Report that contained four findings, two of which were repeat findings. These reports are included in today's meeting report. The committee requested Comptroller Jackson to notify administration and the committee chair if it appears that a finding will be repeated in subsequent audits prior to the conclusion of the audit. The committee plans to review a comprehensive Employer Conduct and Accountability policy at its Fall 2007 meeting. The committee also asked Ken Davidson, General Counsel for the university, to report at its fall meeting in regard to trademark registration issues affecting the university and its affiliates.

## **Illinois Board of Higher Education**

There was no report from the Illinois Board of Higher Education.

## **Universities Civil Service Merit Board**

Liaison Marc Strauss reported that the Universities Civil Service Merit Board met in Urbana on Friday, April 13. The board held an election of officers for the coming year. Joanne Maitland from Illinois State University was elected Vice Chair, and Trustee Strauss was elected Chair for the coming fiscal year. Items discussed at the meeting included two discharge cases, one at University of Illinois at Champaign and the other at University of Illinois at Chicago. Mr. Morelock gave a report on the FY08 appropriation of a 1.5 percent increase, which was approved by the IBHE and the Governor. The Board also approved a 1.5 percent salary increase for the executive director and a salary increase for other staff members in accordance with applicable Merit Board policies and Pay Administration Guidelines, all of which were included in a resolution adopted by the board.

A member informed the committee that when a section of the Illinois code on Separations and Demotions was revised last year, JCAR had issued a Certificate of No Objection along with a recommendation that this office seek legislation to modify a section of the State Universities Civil Service Act to clarify that statutory discharge/demotion hearings may be conducted by a Hearing Officer or a Hearing Board. Consistent with JCAR's recommendation, two bills were introduced, one each in the House and the Senate. The House bill passed and was referred to the Higher Education Committee of the Senate. The Senate bill passed and was sent to the Rules Committee of the House. Mr. Morelock updated the committee on the current status of a proposed rule revision on the section regarding Delegation of Authority and Responsibility. This rule revision is intended to specifically clarify the Merit Board's authority to establish demonstration projects and pilot/study programs to investigate, research and gather information on new human resource operation procedures. This was the First Notice period for this rulemaking, which ended April 23, 2007. The Merit Board authorized the University System Office to seek input and proposals from employers and various constituency groups to initiate a process of review and develop procedures for exemption under Section 36e(3). Also, the constituency survey previously discussed was reviewed. It was decided that there was not enough information obtained from the survey and it would be sent out again in the near future. The next Merit Board meeting is scheduled for 10:00 a.m. Wednesday, August 22, 2007 at the System Office.

## **PRESIDENT'S REPORT NO. 54**

As previously noted, President Peters said, we have a number of important issues to discuss this morning. I would like to begin by following up on remarks several of you have made about the kick-off of our first-ever capital campaign. I certainly share your excitement about the energy generated by the May 5 campaign launch event. I spoke with dozens of friends and donors that evening who clearly were moved by the stories of students, faculty and alumni whose lives were changed by their NIU experience or who

are changing lives in the work they do here. But beyond the buzz of a single event lies years of planning and relationship-building that will make this campaign a success. We know we can raise dollars, but we also need to raise awareness of and appreciation for the tremendous resource that is Northern Illinois University. When people invest personal time and personal resources in support of any institution or cause, it is most often because they have been personally touched in some way. Sometimes, they track career success to a particular program or professor who inspired and encouraged them in their studies. Sometimes they recall a more general university experience that gave direction and confidence when both were in short supply. And sometimes, their connection to NIU exists apart from having taught or attended here, but rather in seeing the university's impact on the community and the region. Whatever the reason, whatever the connection, NIU is blessed with a growing number of friends who take seriously the notion of "leadership" in philanthropy.

I would like to share a few examples: Michael and Louise McSweeney became engaged while standing on the university seal in Altgeld Hall more than a few years ago. Now they have named NIU the beneficiary of a \$1 million trust to provide scholarships, program support and an endowed professorship in marketing in our College of Business. Gaylen and Joanne Larson both graduated from Northern and recently chose to show their gratitude to the university through another \$1 million pledge, also for scholarships and other initiatives in the College of Business, and for a named professorship in Accountancy. John and Nancy Castle recently created a \$1 million charitable remainder trust to support scholarships, faculty and academic program support they hope will enrich opportunities for students and for the faculty who support student success. All three of these gifts provide examples of what we mean by "leadership" in philanthropy. Their gifts create examples and actual programs for others to follow and support.

Leadership comes in many forms, and today I am proud to announce that yet another of our own Trustees has chosen to expand that definition to include a personal investment in NIU. Cherilyn and Michael Murer have made a pledge of \$100,000 to help develop a new program in healthcare policy and management. Michael and Cherilyn envision a collaborative program involving business, health, engineering and possibly several other colleges and departments in which students can prepare for challenging new jobs and faculty to produce important new research in new and emerging healthcare fields.

And so, to the McSweeneys, the Larsons, the Castles and the Murers, I offer sincere thanks on behalf of NIU and congratulations as well. You have made the best investment possible for the highest level of guaranteed return.

We have many other items of business to discuss today. We are bringing to the Board this morning a number of items and reports related to the budget, including our tuition proposal. As we have discussed in the past and most recently at the Finance, Facilities and Operations Committee meeting earlier this month, NIU remains committed to the principles of access and affordability. That commitment is evident, once again, in a tuition proposal that keeps us competitive in the higher education marketplace without sacrificing a quality educational experience. Truth-in-Tuition requires us to "package" our plan in four-year chunks. If we were not required to do so, you would be voting on an annual increase of less than three percent.

In a few minutes you will hear a report on the latest news regarding budget negotiations in Springfield ... Suffice it to say, sitting as we are at the end of our fiscal year with no new budget in sight, we are watching closely, hoping for the best and making contingency plans in case no agreement is reached by the end of this month. Following this meeting, I will be sending an all-campus email to update our faculty and staff about the budget dilemma. I want to assure them, and you, that we are prepared for the possibility of an ongoing stalemate and committed to making competitive salary increments retroactive to July 1 as soon as a state budget is approved.

## **UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES**

### **Agenda Item 9.a.(1) – Fiscal Year 2009 Budget Guidelines**

Each year the university prepares and submits to the state a budget request that establishes salary, price and program needs for the upcoming fiscal year. To ensure the timely preparation and submission of the university's FY09 budget request to the IBHE, salary, price and programmatic levels need to be approved by the Board in early summer. In establishing the FY09 requests, the university recommends the following guidelines for its budget development: 5 percent Faculty and Staff Salary Increase, 15 percent Utilities, 3 percent General Price Increase, 15 percent Library/Technology Increase, \$250,000 Medicare Increase, \$3,150,000 in Non-Academic Program Improvements and \$5,215,500 in Program Priorities Requests. The President requested Board of Trustees approval of the above guidelines for its FY09 budget development. Trustee Murer so moved, seconded by Trustee Boey. The motion was approved.

### **Agenda Item 9.a.(2) – Fiscal Year 2008 Internal Operating Budget Interim Approval**

An oral presentation was given summarizing the Fiscal Year 2008 appropriation process and the status of the General Assembly and Governor's action on the appropriated budget. The university requested Board of Trustees approval of the preliminary operating budget as presented. The university further requested, in the event state appropriations are finalized prior to the September 2007 Board of Trustees meeting, that the Board authorize its executive committee to review and approve proposed FY08 salary increment guidelines for faculty and staff that are recommended. The university will present its final FY08 internal operating budget for approval at the September 20 Board of Trustees meeting. Trustee Boey moved to approve, seconded by Trustee Murer. The motion was approved.

### **Agenda Item 9.a.(3) – Fiscal Year 2008 Tuition Recommendations**

Each year the university is asked to carefully review and evaluate tuition charges in order to recommend tuition rates that will generate adequate resources necessary to support the quality of academic programs and services provided and yet remain consistent with the university commitment to affordability and access. Tuition recommendations have been complicated by the Truth-in-Tuition (TnT) Act which took effect in Fall 2004 and the present economic uncertainties of the state's budget. In order to maintain quality academic programs and services and to address unavoidable cost increases, the university recommends a tuition increase for undergraduates of 10.8 percent for new degree-seeking freshmen/transfers and nondegree-seeking and a 1.8 increase for pre-Truth-in-Tuition (registered prior to Fall 2004). A tuition increase of 10.8 percent is also recommended for graduate students and the law school. Trustee Boey moved to approve, seconded by Trustee Moser. The motion was approved.

### **Agenda Item 9.a.(4) – Fiscal Year 2008 NIU Foundation Professional Services Contract**

### **Agenda Item 9.a.(5) – Fiscal Year 2008 Materials Management Commodities Purchase**

### **Agenda Item 9.a.(6) – Fiscal Year 2008 *Northern Star* Contract**

Consent Agenda Items.

### **Agenda Item 9.a.(7) – Fiscal Year 2008 Radiation Oncology Physician Services Contract Renewal**

NIU Outreach seeks permission to renew their contract for on-site radiation oncology physician services with Nuclear Oncology for the NIU Institute for Neutron Therapy at Fermilab (NIU-INT). Nuclear Oncology has been providing physician services for NIU-INT since December 2005. This is the second year of a five-year renewal option based on a proposal that was opened on October 7, 2005. The university requested Board of Trustees approval of expenditure authority for FY08 with Nuclear-Oncology, S.C. in Berwyn, Illinois. Trustee Strauss so moved, seconded by Trustee Nelms. The motion was approved.

**Agenda Item 9.a.(8) – Fiscal Year 2008 Gasoline 10 Percent Ethanol Blend**  
**Agenda Item 9.a.(9) – Charter Air Travel for Football**

Consent Agenda Items.

**Agenda Item 9.a.(10) – Zeke Giorgi Legal Clinic Lease Renewal**

The Zeke Giorgi Legal Clinic, located in downtown Rockford, provides legal services primarily to individuals who may not otherwise be able to secure legal advice. Third-year law students from the College of Law assist with legal representation under the supervision of adjunct clinical faculty who are licensed attorneys. The Giorgi Clinic is within walking distance of the courthouses, on public transportation routes and has adjacent parking available. The university requested approval to enter into a lease agreement with TRT Management of Rockford for a lease renewal from July 1, 2007 through June 30, 2010. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

**Agenda Item 9.a.(11) – East Campus Chilled Water Production and Distribution Plant**

The university's long-range goal of an East Campus Central Chilled Water Production and Distribution Plant is intended to reduce both energy and maintenance costs. The East Chiller Plant will (1) reduce the number of existing chillers utilizing CFCs that are harmful to our environment (2) will provide long-term energy savings resulting from consolidation and flexibility of the chilled water production and distribution. The university requested Board of Trustees authorization to establish a total project budget of \$16 million to contribute to the completion of the East Campus Chilled Water Production and Distribution Plant, of which NIU will provide approximately a quarter of the total. The Capital Development Board initiated the Qualifications-Based Selection (QBS) process and selected Henneman Engineering to prepare plans and specifications for bidding and to provide construction observation. Trustee Murer so moved, seconded by Trustee Boey. The motion was approved.

**Agenda Item 9.a.(12) – Consultant Services for Living and Learning Project Initiatives**

In an effort to continuously revitalize and improve facilities that directly serve Northern Illinois University students, four major campus projects have been identified as areas that need significant improvement and are capable of enhancing the Living and Learning community. The four projects include residence hall renovation, a road work and parking study, intramural outdoor playing fields and the Holmes Student Center renovation.

The university requested Board of Trustees approval to enter into any necessary agreements for planning, estimating and design of the abovementioned projects, with the resulting recommended individual projects being brought back to the Board of Trustees for approval. Trustee Strauss so moved, seconded by Trustee Nelms. The motion was approved.

**Agenda Item 9.a.(13) – Public Safety Relocation**  
**Agenda Item 9.a.(14) – Demolition of GKC Theatre Building**

Consent Agenda Items.

In order to accommodate Dr. McCord, who had to leave for the airport, Agenda Item 9.a.(20) was heard next.

**Agenda Item 9.a.(20) – Appointment of the Dean of the College of Liberal Arts and Sciences**

After a national search, Dr. Christopher K. McCord was selected for appointment as Dean of the College of Liberal Arts and Sciences. He is recommended for appointment at the rank of professor with tenure in the Department of Mathematical Sciences. Dr. McCord received a Ph.D. in Mathematics from the University of Wisconsin-Madison and bachelor's degrees in mathematics and physics from Bowling Green State University. Dr. McCord has spent his career at the University of Cincinnati beginning as an assistant professor of mathematics in 1986 and rising to the position of associate dean for graduate affairs in the McMicken College of Arts and Sciences in 2003.

Chair Vella invited Dr. McCord to make a few remarks, which were as follows:

As an administrator, I have had a variety of positions. I was director of a multidisciplinary humanities center. I was interim head in a department outside of my own discipline. I was associate dean under a really brilliant dean, who has taught me a great deal about the craft of "deaning." I have been very involved in universitywide activities. And so, I come here with the appreciation, first of all, of the complexity of academic leadership and a real excitement for all of the many facets of leadership in the university. I come here with appreciation of the centrality of the College of Liberal Arts and Sciences to the mission of the university. I do not think it is too strong a statement to say that the university cannot be strong if the College of Liberal Arts and Sciences is not strong. So, I am very proud to have the responsibility and that opportunity to work, not just be an advocate for my own college, but to really be a true university citizen, to work for the success of everyone across the university. The only other comment I would like to make is that I bring a wealth of experience in state budget woes. So, the environment you are struggling with here is all too familiar to me from that in Ohio. And, if nothing else, misery loves company. So, I will be quite comfortable working in this environment and understand the obligation we have to our students, to their families and to the state, to provide the very best quality we can and really make the very best of our resources. And that is a mission I am very proud to be part of. Thank you.

Dr. McCord stated that the May 5 Capital Campaign event was his first as NIU and was an exciting event. It is a very exciting moment to be coming to the university. With the launching of the capital campaign, the initiation of the strategic plan, Dr. McCord said, and, of course, I must mention the great personal excitement of the very generous gift of Ray Smerge in creating the endowed chair that I am very proud to hold. That certainly is an exciting way to begin things here. And I hope it will be only the first sign of a great deal of development success for the college.

State law precludes the Student Trustee from voting on matters of tenure, so I will be voting "Present," Student Trustee Nelms said.

It is with great pleasure, President Peters said, that I ask BOT approval of the request to grant Dr. Christopher McCord tenure and the rank of professor in conjunction with this appointment as Dean of the College of Liberal Arts and Sciences. Chair Vella asked for such a motion. Trustee Murer so moved, seconded by Trustee Boey. A roll call vote was as follows:

Trustee Boey	Yes	Trustee Moser	Yes
Trustee Murer	Yes	Trustee Sanchez	--
Trustee Siegel	Yes	Trustee Strauss	Yes
Student Trustee Nelms	Present	Chair Vella	Yes

The motion was approved with six "Yes" votes and the Student Trustee voting "Present."

I just want to make a statement that would be applicable to not only 9.a.(20) but 9.a.(21), Trustee Siegel said, and that is that I have the assurances of our Provost that he is going to review the compensation structure of our deans in general and to address any deficiencies that may exist. Provost Alden assured him that this was correct, assuming we get a budget.

#### **Agenda Item 9.a.(15) – Design and Estimating for NCAA Track**

The design and estimating for an NCAA outdoor track for our women's track team is the final bid of compliance with Title IX, President Peters said. We are asking Board approval to initiate a selection process according to our rules for an architectural and engineering firm. Any recommendations coming come from that will be brought back to the Board of Trustees for project approval. Chair Vella asked for

a motion to approve the design and estimating for an NCAA track. Trustee Strauss so moved, seconded by Trustee Moser. The motion was approved.

**Agenda Item 9.a.(16) – Off-Campus Delivery Fee for Instructional Technology Programs**

We are requesting a regional delivery fee increase of \$50 per credit hour in the Off-Campus Delivery Fee for Instructional Technology Programs effective with the Fall 2007 semester, President Peters said. This is needed for the cohorts, and there is a great demand for these information specialists. Chair Vella asked for a motion to approve the off-campus delivery fee increase for Instructional Technology Programs. Trustee Murer so moved, seconded by Trustee Strauss. The motion was approved.

**Agenda Item 9.a.(17) – Fiscal Year 2008 Off-Campus Delivery Fees for MBA, MST and MAS**

This off-campus delivery fee increase request is for the Master of Business Administration (MBA), the Master of Science in Taxation (MST) and the Master of Accounting Science (MAS), Dr. Peters said, to be effective in the Fall 2007 semester. We have not adjusted these off-campus rates in several years, so we are requesting approval for a delivery fee increase of \$50 from \$265 to \$315 per credit hour. The MAS is a new degree with no current fee, and we would like that delivery fee to be set at \$315 as well. This still puts us below market for these very highly sought after and valuable programs. Chair Vella asked for a motion to approve the FY08 Off-Campus Delivery Fees for the MBA, MST and MAS degrees. Student Trustee Nelms so moved, seconded by Trustee Boey. The motion was approved.

**Agenda Item 9.a.(18) – Collective Bargaining Agreement**

This is for approval of a collective bargaining agreement with the Metropolitan Alliance of Police, President Peters said. It is a full agreement and will run through 2010. Chair Vella asked for a motion to approve the agreement with the Metropolitan Alliance of Police. Trustee Strauss so moved, seconded by Trustee Murer. The motion was approved.

**Agenda Item 9.a.(19) – Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2007-2008 Academic Year**

The June meeting is the time when recommendations for promotions, tenure, and promotions with tenure are considered, the President said. This is the result of a long and careful process. Tenure at an academic institution is one of the most precious things that the institution has to give. It only comes after careful years of evaluation. Therefore, I am very pleased, on behalf of the Provost, to move this slate of candidates for approval for tenure, promotion, or promotion with tenure. Chair Vella asked for such a motion. Trustee Boey so moved, seconded by Trustee Strauss. A roll call vote of the Trustees was as follows:

Trustee Boey	Yes	Trustee Moser	Yes
Trustee Murer	Yes	Trustee Sanchez	--
Trustee Siegel	Yes	Trustee Strauss	Yes
Student Trustee Nelms	Present	Chair Vella	Yes

The motion was approved with six "Yes" votes and the Student Trustee voting "Present."

**Agenda Item 9.a.(21) – Appointment of the Dean of the College of Education**

President Peters called on Provost Alden to introduce the appointment of the Dean of the College of Education. First of all, the Provost said, we are very sorry to lose Chris Sorenson as our dean. As you know, she is going to the University of Hawaii to serve a very active and large program there as dean.

I was in the process of starting the national search process when a remarkable thing happened. We had a grassroots draft effort to ask Dr. Lemuel Watson to stay. He was set to go to another institution for a research chair position in recognition of his scholarship. After a considerable two- or three-week process, I made sure this was not just a local few that were asking him to stay, but a mandate from the college.

And, indeed, I found that to be true. Dr. Watson is truly a scholar, but he is also an administrative asset. And right now, I would like to ask him to come up and say a few words about his background.

Dr. Watson's comments were as follows:

It is a pleasure to be here this afternoon and speak to you. Some people have asked if I have any second thoughts or regrets about not leaving, and my answer is "Absolutely not." I am very proud to continue my tenure here at Northern Illinois University. And I bring a wealth of experiences to you. As I look back over my entire career, I feel that everything points towards this surprising appointment as Dean for the College of Education. I started my career in the vice president of business and finance office at the University of South Carolina. I used to approve the eight budgets for our campus and went on to become a systems engineer. And from there I became really involved with public education and thought, you know, there is something else to this. And I acquired my doctorate at Indiana University in educational leadership higher education policy issues. Also, I have recently been very involved with K-12 initiatives. I have taught reading teachers in higher education at Illinois State, so I know the system very well. I was a dean at the community college here and am very familiar with the politics of the state. I really feel that this is my home. I am from South Carolina, but I am happy to put down deep roots for NIU and in Illinois. So, I am just overjoyed, full with optimistic notions about the future for NIU's College of Education. And I would like to acknowledge that I have a wonderful foundation to start with because of Christine Sorenson's leadership. Thank you.

I would like to compliment the Provost for going through two such searches at the same time, Trustee Murer said. That is a yeoman's task. And I am glad to know that we always look for the best candidate available in the United States, but it also is very nice to find that candidate right here at home. So, we are delighted to have both Dr. Watson and Dr. McCord bring us the leadership that will be supportive of what has come before.

President Peters requested Board approval of the appointment of Dr. Lemuel W. Watson, who already has rank and tenure, as Dean of the College of Education. Chair Vella asked for such a motion. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

#### **Agenda Item 9.a.(22) – Transfer of Tenure and Tenure-Track Locations**

Consent Agenda Items.

#### **Agenda Item 9.a.(23) – Request for New Emphasis**

This Request for a New Emphasis in Aviation Management Technology is within the Bachelor of Science in Technology in the College of Engineering and Engineering Technology, the President said. It is a degree completion program in Rockford to help that area. There are no substantial new resources needed. Chair Vella asked for a motion to approve an Emphasis in Aviation Management Technology within the B.S. degree in Technology. Trustee Strauss so moved, seconded by Trustee Moser. The motion was approved.

#### **Agenda Item 9.a.(24) – Request for New Specialization**

This Request for a New Specialization is very important, President Peters said. It is a Specialization in Nanoscience and Nanophysics within the Ph.D. in Physics. It is a step toward a multidisciplinary Ph.D. program that would involve Engineering, and it buttresses our work with Argonne National Laboratory. Trustee Siegel moved to approve the request for a Specialization in Nanoscience (Nanophysics) within the Ph.D. in Physics, seconded by Trustee Strauss. The motion was approved.

## **UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES**

### **Agenda Item 9.b.(1) – Update to Undergraduate Tuition Policy**

I would just like to note the change in our Update on Undergraduate Tuition Policy, President Peters said. If someone completes their Truth-in-Tuition nine-semester cycle and still have not completed their degree, they drop back to the rate of the second class that followed them. Inquiries have come from the Governor's Office and the legislature on this, so we are reflecting that change.

### **Agenda Item 9.b.(2) – Quarterly Summary Report of Transactions in Excess of \$100,000**

### **Agenda Item 9.b.(3) – Periodic Report on Investments**

### **Agenda Item 9.b.(4) – Semi-Annual Progress Report of Active Capital Projects with a Budget Over \$100,000**

Consent Agenda Items.

### **Agenda Item 9.b.(5) – Progress Report to the Higher Learning Commission**

The Progress Report on Higher Learning Commission is our reaccreditation, the President said. We filed our report on outcome measures and assessment.

### **Agenda Item 9.b.(6) – 2006-2007 Program Review Summary**

### **Agenda Item 9.b.(7) – 95th General Assembly Report**

### **Agenda Item 9.b.(8) – FY08 Illinois Higher Education Budget**

### **Agenda Item 9.b.(9) – Congressional Report**

Consent Agenda Items.

### **Agenda Item 9.b.(10) – Fiscal Year 2006 Compliance Audit Report**

President Peters stated that NIU's 2006 Compliance Audit Report was thoroughly reviewed at LAEA Committee meeting.

## **ITEMS DIRECTLY FROM THE PRESIDENT**

### **Agenda Item 9.c.(1) – Summary of Grant and Contract Awards**

Consent Agenda Item.

## **CHAIR'S REPORT NO. 39**

### **Agenda Item 10.a. – Underprepared Students Report**

Chair Vella asked Vice President Brian Hemphill to introduce the student speaker making this report. We have learned a great deal from these presentations over the last two years on support services for underprepared students, Chair Vella said. There is no doubt that NIU has some wonderful resources and programs to assist all of our students. And I hope the focus on these services over the last two years has helped students, faculty, staff and the Board to become more aware of all these available opportunities.

It is my pleasure to introduce one of our star students, Dr. Hemphill said. Ms. Alejandra Carreno is a senior business organizational management major from Woodstock, Illinois. She will be graduating in December 2007. Alejandra has been actively involved in the Latino Cultural Awareness Committee, the Latino Resource Center, University 101, as well as Alpha Sigma Omega Latina Sorority. She has also been actively involved in the Leadership Academy and serves as a learning assistant for the Academic Advising Center. Alejandra is truly an extraordinary example of the committed and progressive student leaders cultivated here at Northern on an annual basis.

Ms. Carreno's comments were as follows:

Good afternoon. First, I would like to say thank you for allowing me to be present today. I am honored to be here and be able to share some of my experiences as an NIU student. I am Alejandra Carreno, a senior organizational management major, originally from Woodstock, Illinois. NIU has been a part of my life since before I chose to attend here. You see, I come from a family of seven. My parents are hard working. And even though they are not college graduates, they held that dream for my brothers, my sisters and myself. They encouraged us to work hard at our studies, and they always reinforced the importance of education. As it came time for me to attend college, finances were getting increasingly tight. My parents had already been working extra hard to help my three older sisters graduate from college. One of those sisters actually graduated from NIU. Although I was not sure that I would be able to find a job on campus and have enough support to pay for school, the one thing I was certain of was that I was going to attend NIU. Marilou, the sister who graduated from NIU, had great things to say about her experiences here. I remember her bringing me to events like Little Sibs Weekend where we had such a great time. The campus was so committed to family, hosting events where my sister could include us, which made her transition to college life much easier. Our entire family participated in the annual family potluck hosted by the Latino Resource Center each year. And it was because of the commitments of family, commitment to students, the close proximity to home, being familiar with the campus and having a great business program that I chose to come to NIU.

Of course, sooner than later, the celebrations of acceptance into college get buried beneath the balancing of academics and life. I have been fortunate that NIU is very well connected to its students, and as a result I was able to get a work study job at the Latino Resource Center. However, my sophomore year grew tougher. My father became very ill. He was no longer able to work, and his medical bills were increasing. My parents were no longer able to provide assistance to me for my education. As difficult a period as this was, I was able to continue my studies because of opportunities such as institutional tuition waivers, scholarships and jobs like being a learning assistant, which provides student employees with free room and board. I continued to involve myself in student life, joining more student organizations and working with different departments on campus like Latino Resource Center, Student Involvement Leadership Development Office, Career Services and the Academic Advising Center. I became extremely aware of time. I learned to balance my academics, work, involvements and still manage to volunteer a minimum of six hours a month during the school year at various community service events.

Overall, I am amazed and grateful with experiences I have had both at and because of NIU. Some of my most memorable experiences here are winning the title of Miss Latina NIU, 2006; winning a leadership award each year, freshman through sophomore year, for the Student Involvement Leadership Development Office; being a peer mentor and helping other Latina women at Northern with adjusting to NIU academics and what NIU has to offer; being a part of the Latina Assistance Program and being able to fundraise to obtain grants to attend the United States Hispanic Leadership Institute; also, working side-by-side with Student Affairs staff on program development. I have a younger brother for whom I try to be a role model. I am following the same road as my sister and encouraging him by making him familiar with the campus. Most recently, he attended the Annual Latino Leadership Conference, hosted by the Voice of Latino Student Alliance.

Lastly, I would like to give a special thank you to you, the Board. Your dedication to service and your commitment to all of us as students is admirable, and it makes a difference. Because of NIU's and your support of family commitment to students, inclusiveness and all the reasons that I came to NIU, I am proud to be here today as a representative of the students' success. Thank you.

Chair Vella thanked her for coming and commented that it seemed being active with the Latino organizations had a lot to do with her successes at NIU. Ms. Carreno agreed that they were very instrumental in her successes here. The Chair also thanked Dr. Hemphill for bringing these reports to the Board for the last couple of years. I appreciate it, she said, and I know your office does a lot of good work with the students. Keep up the good work and keep developing new strategies.

### **Agenda Item 10.b. – Executive Session Minutes Release**

The Illinois Open Meetings Act requires public bodies to review the minutes of their executive sessions on a semiannual basis and determine what parts of the minutes they should make available to the public because they no longer require confidential treatment, Chair Vella said. Accordingly, Item 10.b. is proposed for compliance with the legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through June 2006 of either the full Board of Trustees or standing committees of the Board which have not been previously released from confidentiality.

Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality:

The Executive Session Minutes of the NIU Board of Trustees from the following dates: March 18, 2004, Item 1.b., Property Matter; June 17, 2004, Item 3c. Property Matter; September 23, 2004, Item 3.c., Property Matter; June 16, 2005, Item 2.b., Property Matter; March 23, 2006, Items 2.b.(ii) Property Matter and 4.b. and 4.c. Personnel Matters; June 15, 2006, Item 2.c. Property Matter; September 21, 2006 Item 1, Review and Approval of Minutes of Executive Session from June 15, 2006, Items (3)(a) and (b) Personnel Matters, Item (4) Property Matter and Item (5) Collective Bargaining Agreements; December 7, 2006 Item 1, Review and Approval of Minutes of Executive Sessions, Item 3.(a). Property Matter, and Item 4(a) and (b) Personnel Matters; as well as the September 7, 2006 Executive Session Minutes from the Finance, Facilities and Operations Committees of the Board of Trustees, Items 1.(a) and (b) regarding Personnel Matters.

Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in six months. The Chair asked for a motion to approve this review and determination as stated. Trustee Strauss so moved, seconded by Student Trustee Nelms. The motion was approved.

### **Agenda Item 10.c. – Board of Trustees Bylaws Amendment – First Reading**

On January 1, 2007, Chair Vella stated, a new state statute took effect that makes it more difficult for Board members to establish a quorum to do business if they are not physically present at the Board meeting. Prior to January 1, 2007, any one of us, if not able to be present in DeKalb, could call in from anywhere, and our presence and votes still counted. That is no longer true. Now, all of us must be physically present here in DeKalb or on a video link at one of our other campuses or from another public facility within the state of Illinois.

After discussion amongst the Board and incoming-Chair Murer, we believe this *Bylaws* change will provide additional flexibility to the Board Chair by making it possible for the Chair to serve as a voting member of any of the Board committees if he or she so chooses. It is not mandatory, but it does provide the Chair with the ability to not only join a committee to establish a quorum, but gives him/her the ability to vote and participate in Board committees as he or she deems best.

Incoming-Chair Murer believes this will provide the most flexibility to her as Chair and future chairs in making committee assignments given the sometimes exceedingly busy professional lives we all maintain. I think this is very important, Trustee Murer said, because the majority of the work of the Board does take place in the committee structure. And it was my desire, not only for the quantitative element of having people here, but also the opportunity to be a voting member of the committees. So, I do concur with this *Bylaws* change.

I would like to remind everyone on the Board that the *Bylaws* change requires two readings, Chair Vella said. We will be voting to approve this change at the September Board meeting, which will be the Second Reading.

#### **NEXT MEETING DATE**

The Chair announced that the next meeting of the Board of Trustees is scheduled for Thursday, September 20, on the main campus in DeKalb.

#### **ADJOURNMENT**

There being no Other Matters, Chair Vella asked for a motion to adjourn. Trustee Strauss so moved, seconded by Student Trustee Nelms. The meeting was adjourned at 2:00 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins  
Recording Secretary

## **FISCAL YEAR 2009 BUDGET GUIDELINES**

**Summary:** Each year the university prepares and submits to the state a budget request that establishes salary, price and program needs for the upcoming fiscal year. The budget request, by state statute, is submitted to the Illinois Board of Higher Education (IBHE) for review, revisions and inclusion in the IBHE Higher Education Operating Budget recommendation to the State Legislature and the Governor. To ensure the timely preparation and submission of the university's FY09 budget request to the IBHE, salary, price and programmatic levels need to be approved by the Board in early summer. In establishing the FY09 requests, the university recommends the following guidelines for its budget development:

1. 5% Faculty and Staff Salary Increase: To continue efforts to provide a competitive salary to faculty/staff and to offset prior year's reduced salary increments.
2. 15% Utilities: To meet the increased cost of utilities.
3. 3% General Price Increase: To meet the increased cost of goods and services provided to the university.
4. 15% Library/Technology Increase: To continue meeting the unique increases for library and technology materials and equipment.
5. \$250,000 Medicare Increase: To provide sufficient funds to meet mandated contributions for Medicare.
6. \$5,215,500 in Program Priorities Requests: Continue programmatic efforts to enhance and strengthen academic commitments in undergraduate education, technology, distance education and off-campus programs, assessment and faculty diversity.
7. \$3,150,000 in Non-Academic Program Improvements: The university will continue its requests for the establishment of an adequate funding base for deferred maintenance. This program is urgently needed to begin to address the critical repair/maintenance challenges facing the university.

**Recommendation:** In establishing the FY09 request, the university requests Board of Trustees approval of the above guidelines for its FY09 budget development.

Comparison of Budgetary Guidelines  
(\$ in thousands)

	FY2008			FY2009
	BOT	Recommendations		Recommended
	Guidelines	IBHE	Governor	Guidelines
Salary Increase	6.0%	1.5%	1.9%	5.0%
Utility Increase	15.0%	0.0%	0.0%	15.0%
General Price Increase	3.0%	0.0%	0.0%	3.0%
Fire Protection	4.0%	0.0%	0.0%	0.0%
Library/Tech Increase	15.0%	0.0%	0.0%	15.0%
Medicare Increase	\$200.0	\$0.0	\$0.0	\$250.0
Program Priorities	\$5,215.5	\$0.0	\$0.0	\$5,215.5
Deferred Maintenance	\$1,344.0	\$0.0	\$0.0	\$3,150.0
Computer Systems	\$1,625.0	\$0.0	\$0.0	\$0.0
O&M for New Buildings	\$2,132.0	\$0.0	\$0.0	\$0.0
Governor's Initiative <sup>(2)</sup>	\$750.4	\$0.0	\$0.0	\$0.0

<sup>(1)</sup> Pending approval by the General Assembly and the Governor

<sup>(2)</sup> Phase II of the Governor's Initiative that was started in FY05

**FISCAL YEAR 2008 INTERNAL OPERATING BUDGET INTERIM APPROVAL**

**Summary:** There will be an oral presentation summarizing the Fiscal Year 2008 appropriation process and the status of the General Assembly and Governor's action on the appropriated budget. Pursuant to the established Board of Trustees meeting schedule, the university will present the final FY08 internal operating budget for approval at the September 2007 Board of Trustees Meeting.

**Recommendation:** The university, at this time, requests Board of Trustees approval of the preliminary operating budget as presented. The university further requests that in the event that state appropriation is finalized prior to the September 2007 Board of Trustees meeting, the Board authorize its executive committee to review and approve proposed FY08 salary increment guidelines for faculty and staff that are recommended.

**FISCAL YEAR 2008 PRELIMINARY INTERNAL BUDGET**  
**Summary of Budgeted Revenues & Expenditures**  
(\$ in Thousands)

	FY2007	Preliminary FY2008
<b>Appropriated Funds</b>		
General Revenue Fund	\$103,927.1	\$105,867.7 <sup>(1)</sup>
State College and University Trust <sup>(2)</sup>	\$10.0	\$15.0
<b>Total Appropriated Funds</b>	<b>\$103,937.1</b>	<b>\$105,882.7</b>
<b>Nonappropriated Funds</b>		
University Income Fund	\$106,434.1	\$106,434.1 <sup>(3)</sup>
Revenue Bond Operations	\$69,876.5	\$71,224.0
Auxiliary Enterprises	\$18,528.3	\$19,600.0
Gifts, Grants and Contracts	\$45,521.2	\$46,596.0
Local Funds	\$36,150.0	\$37,900.0
<b>Total Nonappropriated Funds</b>	<b>\$276,510.1</b>	<b>\$281,754.1</b>
<b>Total Anticipated Revenues &amp; Expenditures</b>	<b>\$380,447.2</b>	<b>\$387,636.8</b>

<sup>(1)</sup> Pending General Assembly and Governor's approval

<sup>(2)</sup> Generated from NIU license plate registrations

<sup>(3)</sup> FY08 tuition rate recommendation not reflected

**FISCAL YEAR 2008 TUITION RECOMMENDATIONS**

**Summary:** Each year the university is asked to carefully review and evaluate tuition charges in order to recommend tuition rates that will generate adequate resources necessary to support the quality of academic programs and services provided and yet remain consistent with the university commitment to affordability and access. Tuition recommendations have been complicated by Truth-in-Tuition (TnT) legislation and the present economic uncertainties of the state's budget.

The Truth-in-Tuition Act took effect in Fall 2004. Under the provisions of the law, the entering degree-seeking undergraduate class for each fiscal year, beginning in FY05, is guaranteed the same tuition rates for four continuous years, along with one grace semester. Accordingly, the undergraduates subject to the tuition rate recommendation include (1) new degree-seeking students (freshmen and transfers); (2) degree-seeking undergraduates who entered prior to FY05; and (3) nondegree-seeking undergraduates. Graduate and Law students are not covered by the Truth-in-Tuition (TnT) legislation. This recommendation includes tuition rate increases for Graduate and Law students as well.

**The university recommends the following tuition increase in order to maintain quality academic programs and services and to address unavoidable cost increases:**

Undergraduate	
New degree-seeking freshmen/transfers and nondegree-seeking	10.8%
Pre-Truth-in-Tuition (registered prior to Fall 2004)	1.8%
Graduate & Law School	10.8%

This translates to a \$300 per semester tuition increase (10.8%) for a new on-campus degree-seeking undergraduate student taking 15 hours. As part of this recommendation, rates are adjusted for part-time students in order to begin to phase out the tiered tuition rate schedule for new students, as Truth-in-Tuition (TnT) encourages graduation in four years. Undergraduates will be charged per credit hour up to a maximum of 16 credit hours per semester. Tuition rates for undergraduates who began prior to Fall 2004 will be set according to the updated Undergraduate Tuition Policy (Agenda Item 9.b.(1)). The recommended tuition rates are summarized in the attached table.

This tuition recommendation is consistent with the university's commitment to affordability and access.

**Recommendation:** The university requests approval of the FY08 tuition increases as proposed effective Fall 2007.

**FISCAL YEAR 2008 TUITION SCHEDULE**

<b>Undergraduate:</b>	<b>Hours Taken</b>	<b>Current FY07 Tuition Rates Per Credit Hour</b>		<b>Proposed FY08 Tuition Rates Per Credit Hour</b>	
		<b>New Student</b>		<b>New Student</b>	
		<b>TnT2007</b>	<b>Pre-TnT</b>	<b>TnT2008</b>	<b>Pre-TnT</b>
On-campus	1-11	\$208	\$185	\$227	\$189
	12-14	\$201	\$179	\$220	\$182
	15-16+	\$185	\$165	\$205	\$168
Off-campus	per hour	\$207	\$196	\$227	\$188
<b><u>Graduate:</u></b>					
On-campus	per hour		\$204		\$226
Off-campus	per hour		\$215		\$238
<b><u>Law:</u></b>	per hour		\$398		\$441

**FISCAL YEAR 2008 NIU FOUNDATION PROFESSIONAL SERVICES CONTRACT**

**Summary:** The Northern Illinois University Foundation contract supports the fundraising services and activities provided by the Foundation on behalf of the university. This contractual agreement is in accordance with the Legislative Audit Commission Guidelines. The contract amount will be offset by the Foundation payment to the university for personnel services, fringe benefits, administrative services, facilities and program expenditures to meet the contract obligations.

**Funding:** Appropriated

**Recommendation:** The university requests Board of Trustees approval of a renewal order for the FY08 contract for the Northern Illinois University Foundation in the amount of \$538,690.

**FISCAL YEAR 2008 MATERIALS MANAGEMENT COMMODITIES PURCHASE**

**Summary:** Open orders are utilized for the purchase of non-food, food service related commodities sold through Materials Management’s resale program. The bid was opened on April 12. The Procurement Policy Board has waived the waiting period for this award.

Twenty-seven (27) vendors were solicited.  
Four (4) bids were received.  
Twenty-three (23) vendors did not respond.

**Funding:** Institutional – Revenue Bond

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Clark Products Inc. -- Elk Grove Village, IL.....\$275,000*

**FISCAL YEAR 2008 *NORTHERN STAR* CONTRACT**

**Summary:** The *Northern Star* is a student-run newspaper employing approximately 150 students. Annually they produce 155 issues, averaging 16,000 copies each, Monday through Friday. The service area for the paper includes the campus community as well as the DeKalb and Sycamore areas. Student employees gain practical experience performing all the writing, editing, photography set-up, management and advertising sales. Advertising revenue is approximately \$800,000 per year and covers the cost of printing. The base contract amount is calculated using the number of issues and estimated size of each issue. The proposal was opened on March 20. The Procurement Policy Board has waived the waiting period for this award.

Thirty-three (33) vendors were solicited.  
One (1) proposal was received.  
Thirty-two (32) vendors did not respond.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Castle Printech – DeKalb, IL*

<i>Order Amount.....</i>	<i>\$265,000</i>
<i>Contingency .....</i>	<i>21,000</i>

**FISCAL YEAR 2008 RADIATION ONCOLOGY  
PHYSICIAN SERVICES CONTRACT RENEWAL**

**Summary:** NIU Outreach seeks permission to renew their contract for on-site radiation oncology physician services with Nuclear Oncology for the NIU Institute for Neutron Therapy at Fermilab (NIU-INT). Nuclear Oncology is currently under contract to provide these services in addition to assisting with marketing and promotion efforts on the value of neutron radiation therapy treatment. Nuclear Oncology has been providing physician services for NIU-INT since December 2005. This is the second year of a five-year renewal option based on a proposal that was opened on October 7, 2005. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

**Funding:** Sponsored Projects

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Nuclear-Oncology, S.C. – Berwyn, IL.....\$500,000*

**FISCAL YEAR 2008 GASOLINE 10 PERCENT ETHANOL BLEND**

**Summary:** Transportation Services requires the purchase of 10 percent ethanol blended regular gasoline for use by both Transportation Services and the Grounds Department. Under Illinois complied Statute, 110 ILCS 65/5, universities are required to purchase ethanol blended gasoline. The use of a 10 percent ethanol blend helps to reduce our dependence on the importation of foreign oil as well as increasing the demand for Illinois grown farm products. Bids are evaluated based on the lowest fixed increment for overhead and profit submitted by bidders when added to an index price including applicable taxes. The recommended vendor for gasoline offers a fixed price of \$2.5344/gallon (\$2.7354/gallon including taxes and an impact fee) for the entire year. The bid was opened on May 2. The Procurement Policy Board has waived the waiting period for this award.

Twelve (12) vendors were solicited.  
Four (4) bids were received.  
Eight (8) vendors did not respond.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

*Petroleum Traders – Fort Wayne, IN .....\$305,000*

**CHARTER AIR TRAVEL FOR FOOTBALL**

**Summary:** Intercollegiate Athletics requests permission to purchase charter air travel for football games at University of Idaho (Moscow, ID), Temple University (Philadelphia, PA), and Navy (Annapolis, MD). A deposit is due in Fiscal Year 2007 and the remainder will be paid in Fiscal Year 2008. Funding for this travel is made available through guarantees provided by each institution. The proposal was opened on April 4. The Procurement Policy Board has waived the waiting period for this award.

Fourteen (14) vendors were solicited.  
Seven (7) proposals were received.  
Seven (7) vendors did not respond.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY07-08 as follows:

*Air Planning – Salem, NH*

<i>Order Amount.....</i>	<i>\$245,000</i>
<i>Contingency .....</i>	<i>55,000</i>

**ZEKE GIORGI LEGAL CLINIC LEASE RENEWAL**

**Summary:** The Zeke Giorgi Legal Clinic, located in downtown Rockford, provides legal services primarily to individuals who may not otherwise be able to secure legal advice. Third-year law students from the College of Law assist with legal representation under the supervision of adjunct clinical faculty who are licensed attorneys.

The Giorgi Clinic is within walking distance of the courthouses, on public transportation routes and has adjacent parking available. The site provides staff offices, conference room/library, clerical space, client interview rooms, student workspaces, reception and waiting areas, file room and support space.

The lease renewal commences July 1, 2007 and ends June 30, 2010 for 13,050 square feet at a rate of \$122,400 per year, or approximately \$9.37 per square foot. The lease is inclusive of utilities, and taxes. The lease incorporates and is consistent with all applicable State statutes and Board Regulations.

**Recommendation:** The university requests approval to enter into a lease agreement with TRT Management of Rockford under the stated terms and conditions.

## **EAST CAMPUS CHILLED WATER PRODUCTION AND DISTRIBUTION PLANT**

**Summary:** The university's long-range goal of an East Campus Central Chilled Water Production and Distribution Plant is intended to reduce both energy and maintenance costs. Long-term savings from this technique were summarized in the 1995 KJWW Engineering Chiller Plant Study. These results were reported to the NIU Board of Trustees at the June 2000 Board meeting. Based on the KJWW study, the university has successfully petitioned the Capital Development Board (CDB) to include an East Campus Central Chilled Water Production and Distribution Plant as part of their statewide CFC-reduction project. In April of 2002, Northern Illinois University was appropriated capital monies to replace east campus chillers and equipment which utilize R-11 and R-12 refrigerants at the NIU campus. From this appropriation, \$5.1 million remains. This funding has been earmarked to replace chillers, and equipment necessary for an east campus chiller plant, on a ton-for-ton basis, impacting 11 major campus buildings.

The university also successfully convinced the Illinois Department of Commerce and Economic Opportunity to provide \$7.8 million to stimulate economic growth in the Northern Illinois area by the building of the East Campus Chilled Water Plant. In the summer of 2002 the project commenced with the installation of direct buried chilled water line from the north end of Gilbert Drive south to the Castle Drive bridge. Unfortunately, changes in the State budget resulted in the "freezing" of Capital Development Projects. Five years of escalation have significantly eroded the project budget and additional funds are needed to complete the project in its entirety. The university has been asked to contribute \$3.9 million to the project in order to make up what has been lost due to the exponentially increasing costs of construction materials and services over the last 5 years. The university is able to respond to this request through funds that were set aside in anticipation of costs for these and related improvements.

The East Chiller Plant will (1) reduce the number of existing chillers utilizing CFCs that are harmful to our environment (2) will provide long-term energy savings resulting from consolidation and flexibility of the chilled water production and distribution. The energy savings is not only a cost benefit, but is also another step toward reducing demand on our nonrenewable resources. The East Chilled Water Plant will maximize efficiency and, in doing so, will align with the university goals of pursuing sustainability.

**Recommendation:** The university requests Board of Trustees authorization to establish a total project budget of \$16 million to contribute to the completion of the East Campus Chilled Water Production and Distribution Plant, of which NIU will provide \$3,978,576 of the total. The Capital Development Board initiated the Qualifications-Based Selection (QBS) process and selected Henneman Engineering to prepare plans and specifications for bidding and to provide construction observation. Those plans are 95 percent complete and the financial commitment is all that is needed to continue this important project.

## **CONSULTING SERVICES FOR LIVING AND LEARNING PROJECT INITIATIVES**

**Summary:** In an effort to continuously revitalize and improve facilities that directly serve Northern Illinois University students, four major campus projects have been identified as areas that need significant improvement and are capable of enhancing the Living and Learning community. The four projects include:

**Residence Hall Renovation** – With high school graduation rates reaching all-time historic highs, NIU’s aging residence halls are destined to exceed capacity occupancy rates in the upcoming decade. Wear and tear to the halls has resulted in higher than normal operation and maintenance costs in the last five years. With the exception of Stevenson Towers, the residence halls have gone over 40 years without significant renovations. In order to maintain sufficient on-campus housing, Gilbert Hall should be brought back on-line as a Residence Hall. This building will not only bring student life to the east side of campus, but will also provide the swing space needed so that other residence halls can be taken off-line for needed renovations. Gilbert Hall will be followed by Grant Towers.

**Road Work and Parking Study** –The Parking Master Plan from 1992 is outdated and needs to be re-evaluated based on the campus vehicular traffic of today. The information from the much-needed parking study will provide a guideline for planning changes to student parking lots. Additionally, several of the roads servicing students on the West Campus will be repaired and resurfaced as part of the project.

**Intramural Outdoor Playing Fields** – Since the creation of the Campus Recreation Center in 1983, student demand for recreation opportunities have increased exponentially. Outdoor venues that the university feels would enhance the student experience include football, soccer and softball fields in close proximity to the West Campus residence halls. These fields would be managed by the Campus Recreation Center and maintained to maximize safe usage.

**Holmes Student Center Renovation** – The dated appearance of the Holmes Student Center is complimented by the exhausted mechanical, electrical and plumbing systems of the building. The university seeks the opportunity to rejuvenate the building’s esthetics, replace outdated mechanical systems, create accessible entrances, and enhance wayfinding throughout the building.

**Recommendation:** The university requests Board of Trustees approval to enter into any necessary agreements for planning, estimating and design of the abovementioned projects. Resulting recommended individual projects will be brought back for Board of Trustees approval.

**PUBLIC SAFETY RELOCATION**

**Summary:** In September 2007, the Speech and Hearing Clinic will move to its new location at the NIU Monsanto building. This migration of the Speech and Hearing Clinic will allow the relocation of many key Public Safety operations into the north end of the building that the Police currently share with the Speech and Hearing Clinic. It will be necessary to reconfigure various rooms, address building systems deficiencies including energy saving measures, and provide updated equipment and technology prior to the relocation of these key Public Safety operations.

**Recommendation:** The university requests Board of Trustees authorization to establish a project budget of \$475,135. The university further requests approval to proceed with any contracts, Physical Plant work orders and purchase orders as necessary to complete the project. Funding will be provided from institutional resources.

**DEMOLITION OF GKC THEATRE BUILDING**

**Summary:** The university purchased the GKC Theatre property with its associated parking area in 2001 to address parking deficiencies on the West Campus. The site, located between West Lincoln Highway and Stadium Drive South (designated as campus Lot K), provides needed parking for both commuting and resident students and it is fully utilized. The university has evaluated the condition of the existing structure and has determined that renovation is not economically responsible. In preparation for a complete lot resurfacing project in the summer of 2008, the university would like to remove the structure from the site thereby eliminating the liability of the vacant building as well as providing additional parking area for the 2007-2008 academic year.

**Recommendation:** The university requests Board of Trustees approval to remove the vacant structure from the site. The cost for this work will not exceed \$50,000 and funding will be provided from institutional funds.

**DESIGN AND ESTIMATING FOR NCAA TRACK**

**Summary:** The NCAA revoked permission for the Northern Illinois University Women's Track team to practice on the DeKalb High School track in December 2006. For compliance with "Title IX", the university has been directed to provide an NCAA regulation track and field for the specific purpose of practice and competition by the women's track team.

**Recommendation:** The university requests Board of Trustees approval to initiate a Qualification Based Selection (QBS) process to select an architectural and engineering firm and to enter into any necessary agreements for planning, estimating and design of an NCAA compliant track. Recommendations will be brought back to the Board of Trustees for project approval.

**OFF-CAMPUS DELIVERY FEE FOR INSTRUCTIONAL TECHNOLOGY PROGRAMS**

The use of instructional technologies in both public and corporate educational settings has exploded over the past decade. The public educational system (K-12) meets this need through advanced teaching certifications as both library information specialists and technology specialists, while corporations have increased their demand for instructional designers and trainers. The Department of Educational Technology, Research and Assessment, within the College of Education, offers master's degree programs for both school teachers and corporate students, with many years of successful on- and off-campus programs. Unfortunately, the increased costs of hardware, software, and other delivery systems required for off-campus instruction have limited the ability of the department to start new off-campus cohorts. In order to continue our regional service in this important and fast-growing field of instructional technology, the department must find a means to support the additional costs of this specialized, high-tech off-campus program delivery.

A \$50 per credit hour fee is proposed for off-campus master's programs in instructional technology. This fee would be assessed only for full-degree master's programs offered to distinct cohorts of students. Individual master's level courses offered off-campus in other situations would not be affected. It is anticipated that the department would be able to offer one or two such off-campus cohort programs simultaneously. Even with this fee the department's instructional technology master's programs would continue to be delivered at a cost well below that of private colleges in our service region.

**Recommendation:** The university recommends to the Board of Trustees approval of the requested regional delivery fee of \$50 per credit hour for off-campus master's programs in Instructional Technology effective with the Fall 2007 semester.

**FISCAL YEAR 2008 OFF-CAMPUS DELIVERY FEES FOR MBA, MST AND MAS**

**Summary:** The university charges delivery fees that are higher than its standard off-campus course delivery fees for those programs that are especially expensive to deliver at off-campus locations. These fees are paid in lieu of the fees paid by on-campus students. Professional graduate courses in the College of Business are offered to working professionals at off-campus sites that are convenient to their places of work. These courses lead to the Master of Business Administration (MBA), the Master of Science in Taxation (MST) and the Master of Accounting Science (MAS). These degrees are highly ranked and in high demand. Furthermore, additional degree concentrations are being developed in areas of study that would serve the region in unique ways.

An increase in delivery fees is necessary to fund faculty resources in the College of Business to continue to offer outstanding programs in business. A \$50 per credit hour increase is recommended for the MBA and MST course fees, which are currently \$265 per credit hour. It is also recommended that the course fees be set at this level for MAS courses that have been recently approved for off-campus offerings. Even with this increase, the total tuition and fees for these programs are well below the market for programs offered by other institutions in the region.

The MBA and MST program delivery fees have only increased once in the past decade, with the last increase approved six years ago. During this ten year period, program delivery costs have increased significantly. The actual costs of delivering the programs at off-campus sites has increased at a rate of approximately four percent per year, with no corresponding increase in fee revenues to offset these costs.

The MBA program is anticipating adding three concentrations in the next two years in the areas of Project Management, Entrepreneurship and Global Business. In addition, the Colleges of Business, Engineering and Engineering Technology, and Health and Human Sciences are developing cross-disciplinary programs through the MBA program. These new programs will require additional faculty resources.

The faculty-to-student ratios required by accreditation standards will require additional faculty resources to meet the teaching demands in the College.

The fee increase will be devoted to funding academically qualified faculty to teach in the three business programs.

**Recommendation:** The university requests Board of Trustees approval of the MBA and MST off-campus course delivery fee increase of \$50 (from \$265 to \$315) per credit hour and the delivery fee for the MAS degree to be set at \$315 per credit hour as well. All fees are to be effective with the Fall 2007 semester.

**COLLECTIVE BARGAINING AGREEMENT**

**Summary:** Northern Illinois University negotiates with ten collective bargaining organizations representing different employee groups. Salary increases and other terms/conditions of employment for bargaining unit members are subject to negotiation and final agreements are submitted for approval to the Board of Trustees. Reopeners normally occur at the beginning of the fiscal year. The following collective bargaining agreement has been tentatively approved, ratified by the bargaining unit, and is submitted to the Board of Trustees for approval.

- 6) **Bargaining Unit:** Metropolitan Alliance of Police, Chapter 414, representing approximately eight (8) Security Guards in the Department of Public Safety.

**Scope of Negotiations:** Full Agreement.

**Tentative Agreement for Board Action:** An initial five-year agreement, effective July 1, 2005 through June 30, 2010.

**Recommendation:** Terms and conditions of this agreement are consistent with University salary increment policies and guidelines. The University recommends approval of this collective bargaining agreement.

**RECOMMENDATIONS FOR FACULTY PROMOTIONS, TENURE, AND  
PROMOTIONS WITH TENURE FOR THE 2007-2008 ACADEMIC YEAR**

**NAME**

**COLLEGE/DEPARTMENT/SCHOOL**

**From Associate Professor to Professor**

Burrell, Barbara	Political Science
Clinton, B. Douglas	Accountancy
Fallah, Behrooz	Mechanical Engineering
Fischer, Mark P.	Geology and Environmental Geosciences
Fox, Patricia	Nursing
Johannessen, Larry	English
Karonis, Nicholas T.	Computer Science
Kempton, Daniel R.	Political Science
Kim, Meung J.	Mechanical Engineering
King, Bethia	Biological Sciences
Kolb, Michael J.	Anthropology
LoFaso, Christiine	Art
Loneragan, David	University Libraries
Lukacher, Maryline	Foreign Languages and Literatures
Lusk, Brigid	Nursing
Magliano, Joseph	Psychology
Munroe, Donna	Nursing
Newman, Amy	English
Petersen, Charles	Operations Management and Information Systems
Prawitz, Aimee	Family, Consumer and Nutrition Sciences
Scherer, Reed P.	Geology and Environmental Geosciences
Steele, Diana F.	Mathematical Sciences
Wang, Fahui	Geography

**Tenure Only**

Johnson, Jesse W.	Teaching and Learning
Morrison, Adele	Law

**Tenure and Promotion From Assistant Professor to Associate Professor**

Azad, Abul K.	Technology
Calvo-Byrd, Ana	Biological Sciences
Chakraborty, Dhiman	Physics
Chmaissem, Omar	Physics
Churyk, Natalie	Accountancy
Dunn, Maylan	Teaching and Learning
Fredericks, Elisa	Marketing
Giese, Billie	Art
Henningsen, Mary Lynn	Communication
Kim, Jeong Soo	Music

Kusimba, Sibel	Anthropology
La France, Betty	Communication
L'Allier, Susan	Literacy Education
Mantzke, Katrina	Accountancy
O'Neill, Linda	Leadership, Educational Psychology and Foundations
Renk, Kathleen	English
Saban, Joseph	Leadership, Educational Psychology and Foundations
Sahinoglu, Sahin	Theatre and Dance
Schmidt, Jennifer	Leadership, Educational Psychology and Foundations
Schneider, Robert	Theatre and Dance
Shafer, Mary	Mathematical Sciences
Shi, Lin	Family, Consumer and Nutrition Sciences
Tatara, Robert	Technology
Tatum, Alfred	Literacy Education
Van Dijk, Ann	Art
Van Laarhoven, Toni	Teaching and Learning
Whedbee, Karen	Communication
Wickman, Scott A.	Counseling, Adult and Higher Education
Wiemer-Hastings, Katja	Psychology

**Recommendation:** The university requests Board of Trustees approval of its Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2007-2008 Academic Year.

**APPOINTMENT OF THE DEAN OF THE  
COLLEGE OF LIBERAL ARTS AND SCIENCES**

After a national search, Dr. Christopher K. McCord has been selected for appointment as Dean of the College of Liberal Arts and Sciences. He is recommended for appointment at the rank of professor with tenure in the Department of Mathematical Sciences. Dr. McCord received a Ph.D. in Mathematics from the University of Wisconsin-Madison and bachelor's degrees in mathematics and physics from Bowling Green State University. Dr. McCord has spent his career at the University of Cincinnati beginning as an assistant professor of mathematics in 1986 and rising to the position of associate dean for graduate affairs in the McMicken College of Arts and Sciences in 2003. As associate dean, his duties included oversight of the college's 15 doctoral programs and 24 master's programs, budget and planning, space management, active participation in the executive deans' committee and oversight of the college marketing and communication office. For five years, he directed the Taft Memorial Fund, a faculty-run endowment with an annual budget of \$1.1 million that supports research and graduate education in the humanities and social sciences at the University of Cincinnati. During that same period, Dr. McCord also served as interim head for the Department of Economics, a field outside his own discipline, where he led a successful restructuring effort.

Additionally, Dr. McCord is an internationally recognized scholar in the areas of dynamical systems, algebraic topology and celestial mechanics. He is the author of more than 35 articles published in peer-reviewed journals, has presented 43 national and international lectures, has been the recipient of grant funding from the National Science Foundation, and has served as a reviewer for several journals in mathematics including the *American Journal of Mathematics*, the *Journal of Differential Equations*, the *London Journal of Mathematics* and the *Canadian Mathematical Bulletin*.

**Recommendation:** The university requests Board of Trustees approval of this request to grant Dr. Christopher McCord tenure and the rank of professor in conjunction with his appointment as dean of the College of Liberal Arts and Sciences.

**APPOINTMENT OF THE DEAN OF THE COLLEGE OF EDUCATION**

Dr. Lemuel W. Watson has been selected for appointment as dean of the College of Education with the concurrence of the College Senate and the College Council. Dr. Watson currently holds the rank of professor with tenure in the college's Department of Counseling, Adult and Higher Education. He served as the acting associate dean of the College in 2006-2007 and is currently the chair of the Department of Counseling, Adult and Higher Education, a position he has held since 2003. From 2003-2006 he also served as director of the college's Office of International Initiatives.

Dr. Watson received a doctor of education degree in higher education policy from Indiana University, a master's degree in student development from Ball State University, and a bachelor's degree in business from the University of South Carolina. His career in higher education began in the Office of the Chancellor at Indiana University, where he conducted faculty development, assessment and orientation. He started his faculty career as an assistant professor at Illinois State University in 1994 and was promoted to associate professor in 1997. He held a dean's position at Heartland Community College, Normal, Illinois, and was associate professor and coordinator of educational leadership within the Department of Leadership, Technology and Counseling Education, College of Health, Education and Human Development at Clemson University from 1999-2003.

Dr. Watson has been a Fulbright Scholar, a Faculty Fellow in the National Educational Policies Fellows Program in Washington, D.C., and a Senior Research Fellow at the Charles H. Houston Center at Clemson University. His research interests include examining how the structures, practices and policies of higher education institutions affect learning, development and educational outcomes of students, especially historically underrepresented students. He is the author of numerous books, book chapters, monographs and edited volumes; has served as principal or co-principal investigator on 12 grants; has published 19 articles in refereed journals; and has made presentations at 56 national and international conferences.

**Recommendation:** The university requests Board of Trustees approval of the appointment of Dr. Lemuel W. Watson as Dean of the College of Education.

**TRANSFER OF TENURE AND TENURE-TRACK LOCATIONS**

During the 2005-2006 academic year, faculty and staff in the College of Health and Human Sciences engaged in an internal self-study for the purpose of seeking an innovative organizational structure that would both improve the efficiency and effectiveness of the college and increase collaboration across the college units. Task forces were created for the purposes of reviewing all programs within schools and departments using existing documents and data; investigating responsibilities among positions at all levels; exploring ways to capture more faculty positions within present resource limits; exploring whether greater synergy and efficient resource allocation among programs might be possible by regrouping; investigating reduction of administrative positions by creating a different organizational structure; considering organizational structures employed at other academic institutions; and identifying tasks that could be shared among units.

The self-study resulted in a recommendation approved by the faculty that programs in the college be realigned from the existing three schools and two departments to three schools and one department, which was approved by the curriculum committees at the school, college and university levels. The president recently approved the name changes for the following schools: the School of Nursing to the School of Nursing and Health Studies and the School of Allied Health Professions to the School of Allied Health and Communicative Disorders. The School of Family, Consumer and Nutrition Sciences and the Department of Military Science are unchanged by this proposal. A proposal to delete the Department of Communicative Disorders will be forwarded following the Board's action on the request for the transfer of tenure location presented below.

The B.S. degree program in clinical laboratory sciences and the programs that comprise the physical therapy curriculum (B.S. in Health Sciences and the Master of Physical Therapy) were approved for transfer from the School of Allied Health Professions to the School of Allied Health and Communicative Disorders. The B.S. and M.A. programs in communicative disorders, the Doctor of Audiology, and the minor in communicative disorders were approved for transfer from the Department of Communicative Disorders to the School of Allied Health and Communicative Disorders. The B.S. in Public Health, the B.S.Ed. in Health Education, and the Master of Public Health degree programs and the minors in public health and health education were approved for transfer from the School of Allied Health Professions to the School of Nursing and Health Sciences. The B.S. and M.S. degree programs in nursing and the certificate of graduate study in family nurse practitioner were approved for transfer from the School of Nursing to the School of Nursing and Health Studies.

Concomitant with the transfer of the degree programs, minors and the certificate of graduate study noted above is the transfer of tenure locations for faculty members to the new School of Allied Health and Communicative Disorders and the new School of Nursing and Health Studies.

<b><u>Faculty</u></b>	<b><u>From</u></b>	<b><u>Transfer of Tenure/Track Location To</u></b>
Nancy Castle	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Deborah Gough	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Pamela Hadley	Department of Communicative Disorders	School of Allied Health and Communicative Disorders

Kelly Hall	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Gregory Long	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Jamie Mayer	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Sherrill Morris	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Sue Ouellette	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Matthew Rispoli	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Jodell N. Ryan	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Howard Schwartz	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Earl Seaver	Department of Communicative Disorders	School of Allied Health and Communicative Disorders
Hamid Bateni	School of Allied Health Professions	School of Allied Health and Communicative Disorders
M.J. Blaschak	School of Allied Health Professions	School of Allied Health and Communicative Disorders
Meri Goehring	School of Allied Health Professions	School of Allied Health and Communicative Disorders
Jeanne Isabel	School of Allied Health Professions	School of Allied Health and Communicative Disorders
Nancy Nuzzo	School of Allied Health Professions	School of Allied Health and Communicative Disorders
Shirley Richmond	School of Allied Health Professions	School of Allied Health and Communicative Disorders
Gail Williams	School of Allied Health Professions	School of Allied Health and Communicative Disorders
Ngoyi Bukonda	School of Allied Health Professions	School of Nursing and Health Studies
James Ciesla	School of Allied Health Professions	School of Nursing and Health Studies
Sarah Conklin	School of Allied Health Professions	School of Nursing and Health Studies
Carolinda Douglass	School of Allied Health Professions	School of Nursing and Health Studies
Arlene Keddie	School of Allied Health Professions	School of Nursing and Health Studies
Jinsook Kim	School of Allied Health Professions	School of Nursing and Health Studies
Daniel Klein	School of Allied Health Professions	School of Nursing and Health Studies
Nancy LaCursia	School of Allied Health Professions	School of Nursing and Health Studies
Angela Odoms-Young	School of Allied Health Professions	School of Nursing and Health Studies
Judith Rabak-Wagener	School of Allied Health Professions	School of Nursing and Health Studies
Tomas Tamulis	School of Allied Health Professions	School of Nursing and Health Studies
Maribel Valle	School of Allied Health Professions	School of Nursing and Health Studies
Karen Baldwin	School of Nursing	School of Nursing and Health Studies
Cathy Carlson	School of Nursing	School of Nursing and Health Studies
Virginia R. Cassidy	School of Nursing	School of Nursing and Health Studies
Sharon Coyer	School of Nursing	School of Nursing and Health Studies
Stacie Elder	School of Nursing	School of Nursing and Health Studies
Sue Elster	School of Nursing	School of Nursing and Health Studies
Patricia Fox	School of Nursing	School of Nursing and Health Studies
Judith Hertz	School of Nursing	School of Nursing and Health Studies
Mary Koren	School of Nursing	School of Nursing and Health Studies
Ayhan Lash	School of Nursing	School of Nursing and Health Studies
E. Sue Lehman-Trzynka	School of Nursing	School of Nursing and Health Studies
Brigid Lusk	School of Nursing	School of Nursing and Health Studies
Donna Munroe	School of Nursing	School of Nursing and Health Studies
Donna Plonczynski	School of Nursing	School of Nursing and Health Studies

Judith Popovich  
Lola Prince  
Julie Robertson  
Jeanette Rossetti

School of Nursing  
School of Nursing  
School of Nursing  
School of Nursing

School of Nursing and Health Studies  
School of Nursing and Health Studies  
School of Nursing and Health Studies  
School of Nursing and Health Studies

**Recommendation:** The university requests Board of Trustees approval of its request to transfer the tenure and the tenure-track location of the above-named faculty and staff as indicated.

## **REQUEST FOR NEW EMPHASIS**

New subdivisions of existing undergraduate programs are called emphases, and new subdivisions of graduate programs are called specializations. The creation of both of these subdivisions requires the approval of the Board of Trustees. If the Board approves the addition of new emphases or specializations, the university will report them in the Annual Listing of Changes sent to the IBHE each June. This request comes to the Board of Trustees with the endorsement of the Academic Affairs, Student Affairs and Personnel Committee after receiving approval from the curriculum committees at the department, college and university levels and the concurrence of the Provost.

### **Emphasis in Aviation Management Technology (within the B.S. in Technology)**

Description: The Department of Technology in the College of Engineering and Engineering Technology proposes to offer a new emphasis in aviation management technology within the B.S. degree program in technology. The required course work for this proposed emphasis would include industrial quality control, data processing, industrial supervision, plant and project management and an internship in aviation management. Students would elect additional advisor-approved course work in disaster preparedness, production control systems, engineering economy, work measurement or energy management. This emphasis was developed strictly for the students who have completed an applied associate of science degree program in aviation management and earned a F.A.A. Airframe and Power Plant Certificate from the community college. The emphasis would be offered only off campus in Rockford as a component of the B.S. degree-completion program in technology for which the university has off-campus degree-granting authority.

Rationale: This proposed emphasis would achieve four major goals. It would permit aviation management students in the Rockford area to complete a baccalaureate degree program within the region; provide students with an additional credential in aviation management technology; support the regional industrial infrastructure within the aviation sector by contributing to the development of a baccalaureate-prepared workforce; and strengthen the Rock Valley College-NIU Partnership in delivering degree-completion program options for community college students. The emphasis in aviation management technology would be noted on students' transcripts.

Costs: No new state resources are needed to implement the proposed emphasis. It is anticipated that the only funding needed to provide this emphasis would occur in the hiring of an adjunct instructor at infrequent intervals. The funding for the instructor will come from an internal reallocation of department funds.

**Recommendation:** The university recommends Board of Trustees approval of its request for an Emphasis in Aviation Management Technology within the B.S. in Technology.

## **REQUEST FOR NEW SPECIALIZATION**

New subdivisions of existing undergraduate programs are called emphases, and new subdivisions of graduate programs are called specializations. The creation of both of these subdivisions requires the approval of the Board of Trustees. If the board approves the addition of new emphases or specializations, the university will report them in the Annual Listing of Changes sent to the IBHE each June. This request comes to the Board of Trustees with the endorsement of the Academic Affairs, Student Affairs and Personnel Committee after receiving approval from the curriculum committees at the department, college and university level and the concurrence of the Provost.

### **Specialization in Nanoscience (Nanophysics) (within the Ph.D. in Physics)**

Description: The Department of Physics within the College of Liberal Arts and Sciences in collaboration with the Institute of Nanoscience, Engineering and Technology within the Division of Research and Graduate Studies propose to offer a new specialization in nanoscience (nanophysics) within the Ph.D. degree program in physics. The required course work for this proposed specialization would include an introduction to nanoscience and selected courses in thermodynamics, kinetics, materials science, advanced engineering analysis, quantum theory of solids, electromagnetic theory and/or special topics in physics offered by the Departments of Chemistry and Biochemistry, Mechanical Engineering, and Physics. Students would also meet existing core course and dissertation research requirements to complete the doctoral degree program in physics. Completion of the specialization would appear on the student's transcript.

Rationale: This proposed specialization would prepare students to make contributions to the understanding of the basic behavior of nanostructures and to linkages for their applications in a variety of technologies. The technologies for manufacturing and electronic devices that are emerging from this new scientific field will contribute to economic growth and the creation of new jobs; preparation in nanoscience will place NIU graduates in a competitive position within this important job market. In addition, the proposed specialization will strengthen NIU's ties to Argonne National Laboratory and provide students with exceptional learning experiences. The Joint Northern Illinois University/Argonne National Laboratory Distinguished Graduate Fellowship program provides students with access to unique, specialized and cutting-edge scientific instrumentation at the laboratory and with opportunities to work side-by-side with leading scientists within the discipline.

Costs: No new state resources are needed to implement the proposed specialization. Resource needs can be met through internal reallocations, collaborative agreements with Argonne National Laboratory, and extramural grant funding.

Recommendation: The university recommends Board of Trustees approval this request for a Specialization in Nanoscience (Nanophysics) within the Ph.D. in Physics.

# **Chair's Report**

**No. 39**

*June 21, 2007*

**EXECUTIVE SESSION MINUTES RELEASE**

**Summary:** The Illinois Open Meetings Act, as amended, requires public bodies to review minutes of their executive sessions on a semiannual basis and determine what parts of such minutes they should make available to the public because they no longer require confidential treatment to either protect the public interest or the privacy of an individual. Accordingly, this item is proposed for complying with this legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through June 2006 of either the full Board of Trustees or standing committees of the Board which have not previously been released from confidentiality.

Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality:

March 18, 2004 - Executive Session of the NIU Board of Trustees

- 1.b. Property Matter

June 17, 2004 - Executive Session of the NIU Board of Trustees

- 3.c. Property Matter

September 23, 2004 - Executive Session of the NIU Board of Trustees

- 3.c. Property Matter

June 16, 2005 - Executive Session of the NIU Board of Trustees

- 2.b. Property Matter

March 23, 2006 - Executive Session of the NIU Board of Trustees

- 2.b.ii. Property Matter
- 4.b.&c. Personnel Matters

June 15, 2006 – Executive Session of the NIU Board of Trustees

- 2.c. Property Matter

September 7, 2006 - Executive Session of the FFAO Committee of the NIU Board of Trustees

- 1.a.&b. Personnel Matters

September 21, 2006 – Executive Session of the NIU Board of Trustees

- 1. Review and Approval of Minutes of Executive Session June 15, 2006
- 3.a.&b. Personnel Matters
- 4. Property Matter
- 5. Collective Bargaining Agreements

December 7, 2006 – Executive Session of the NIU Board of Trustees

1. Review and Approval of Minutes of Executive Sessions
- 3.a. Property Matter
- 4.a.&b. Personnel Matters

**Recommendation:** The Chair recommends that the Board approve the release from confidentiality of the specified sections of executive session minutes as reviewed and advised above. Those sections, if any, which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in approximately six months.