

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
June 25, 2009

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Cheryl Murer at 9:02 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Manuel Sanchez, Marc Strauss, Barbara Giorgi Vella, Student Trustee DuJuan Smith and Chair Murer. Not present was Trustee Myron Siegel. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

MEETING AGENDA APPROVAL

After discussion with President Peters and review of the printed agenda, Chair Murer proposed creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 64, Action Items 10.a.(1), (3), (4), (6), (7), (8), (9), (15) and (16); and receipt of Information Items 10.b.(3), (4), (5) and (6); and 10.c.(8) to that Consent Agenda. The Chair asked for a motion to approve the meeting agenda as now proposed. Trustee Sanchez made a motion to approve the meeting agenda as amended. Student Trustee Smith seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, litigation and risk management matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, security matters as generally described under §2(c)(8) and (14) of the Open Meetings Act, and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Strauss so moved, seconded by Student Trustee Smith.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	Yes	Trustee Strauss	Yes
Trustee Vella	Yes	Student Trustee Smith	Yes
Chair Murer	Yes		

A roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 11:18 a.m.

REVIEW AND APPROVAL OF MINUTES

It was moved by Trustee Strauss and seconded by Student Trustee Smith to approve the minutes of the June 4, 2009 Board Meeting. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

Chair Murer recognized the University Advisory Committee representatives who might be present: Dr. Paul Stoddard, Dr. Ferald Bryan, Dr. Clersida Garcia, Dr. Paul Stephen, Ms. Bobbie Cesarek, and Mr. Jay Monteiro. Before I ask for your comments, the Chair said, I want to recognize Dr. Stoddard for his tenure as Executive Secretary. This is Dr. Stoddard's last Board meeting in his current role. He could not be with us today, but I want everyone to know what a tremendous job he has done. The work that he has done over the past few years has been exemplary. This Board wishes him the best, and we know that he will continue to be a very active member of our community. Dr. Alan Rosenbaum is Dr. Stoddard's successor. We wish him great success and hope to see him at the September meeting.

I have served on this Board with great honor and great humility since 2005, and today is my last meeting as Chair. The state of the budget has been an increasing concern and frustration for all of us, but really it is the state of the nation. What we need to continue to focus upon is a positive disposition. I cannot even begin to appreciate the difficulties that the President, the senior administration and the deans must feel about declining appropriations and almost a day-to-day reorientation on how to equitably disperse revenues when we have no idea what they are. One comment I have made before is that a state university such as ours is at the pinnacle of change, because we cannot be solely dependent upon support from the state. That is a change in philosophy. We continue to grow as the budget for the university continues to shrink. We are so grateful for our philanthropy. But we cannot be dependent upon philanthropy, so we will look in the future to revenue opportunities, vehicles in keeping with the university's mission and philosophy that will provide revenues to a business orientation of this university.

We are also beneficiaries of grants sought out by faculty and staff who are very aggressive in seeking out new resources. NIU's current General Revenue Fund appropriation has declined by six percent for FY2010. Although the decline of GRF support was offset by an infusion of federal stimulus funds, as one-time funds, the federal stimulus money will not be available to the state next year, and budget projections appear grim. We have dire straits in precarious times, but these are the times of opportunity and to really reflect. What we will not be able to do is simply adjust our budget by five percent or ten percent, whatever we have done before. We need innovative thinking and a strong spirit. Certainly, we have seen that type of spirit in NIU. Later in the meeting, we will be bringing the Board and the campus up to date on the status and development of our proton treatment facility. I had the privilege of being the keynote dinner speaker Tuesday evening for a research symposium sponsored by NIU, MD Anderson Cancer Center and Rice University, and I was pleased to see that my colleague, Trustee Butler, was there attending the conference. I am sure he felt the same pride I did to have NIU as a cohost with MD Anderson and Rice University. We had physicians and physicists from around the country, and we were all speaking of the same things: hope and opportunity. This symposium is an example of our university striving for excellence.

Finally, this is the time of year we elect Trustee officers to a new annual term. I must thank my colleagues on the Board for the opportunity they gave me these past two years to serve as Chair. It has been a privilege. It is a privilege to deal with such professional colleagues. While our *Bylaws* prevent an officer from serving more than two consecutive one-year terms, I look forward to continuing service on the NIU Board with a term that should, unless altered, extend to 2011.

ELECTION OF BOARD OF TRUSTEES OFFICERS FOR FISCAL YEAR 2010

As Chair, I am using a point of personal privilege to nominate Trustees to serve as the Board's next set of elected officers for FY2010. It is not a difficult task given the quality of the individuals who sit at this table. Hearing no objection, I would like to place into nomination the following slate of officers for consideration for Fiscal Year 2010: As Chair, Trustee Marc Strauss; Vice Chair, Trustee John Butler; Secretary,

Trustee Bob Boey; traditionally, I would serve as the Fourth Member of the Executive Committee; and for Civil Service Merit Board representative, Trustee Barbara Giorgi Vella.

It has been the custom of this Board to rotate leadership positions. The wisdom of our Trustees, such as Manny Sanchez and Bob Boey, who were here at the onset of this Board developed a system of rotating the chair, which has worked very well. I asked Marc Strauss directly if I could have the privilege of nominating him for Chair. He and I joined the Board at the same time in 2005, and we have grown together. Marc is a man of great integrity and intellect, and he poses very significant questions when issues are facing this Board. NIU faces a difficult two years ahead, but as Board Chair, Marc will lead us with distinction. He is general counsel at First Rockford Group and holds three degrees from Northwestern University. Prior to joining First Rockford Group, Marc was a named partner in a variety of Chicago law firms and in DeKalb. He has been active in civic affairs in DeKalb and is well known on this campus. Over the last two years, he has represented NIU on the State Universities Civil Service Merit Board. We are very fortunate to have Trustee Vella follow him in this capacity as liaison. Marc is certainly respected by his colleagues, and it is with pride that I put his name in nomination for Chair of this Board today.

I would like to second the nomination of Marc Strauss, Trustee Sanchez said. As you can see, the bench was very deep in 2005. Cheryl is stepping down as Chair and now Marc is about to ascend and become Chair, and it is with a great deal of pleasure and conviction that I second that nomination. I too have had the privilege of getting to know both personally and professionally what I hope to soon be our new Chair, and it is with a distinct sense of pride that I second that motion. It is wonderful, frankly, that I get the opportunity to second the nomination given the wonderful two years that you gave us, Trustee Murer, and I expect nothing less from Trustee Strauss as Chair. It is hard to believe how quickly two years goes, but I am sure that this university and this Board will be well served by Marc, not just because he is a lawyer, not just because he has a pedigree from Northwestern University. I saw something in this man when we went to the Northwestern vs. Northern Illinois University game. He was there cheering for NIU, notwithstanding this deep background for Northwestern, and it is with a great deal of pleasure I second the nomination.

In accordance with Board *Bylaws*, Chair Murer said, we are going to proceed with the distribution of secret ballots containing this slate as well as a place for potential write-in candidates for the election of each Board officer in order to comply with state statute. Mr. Davidson will distribute the ballots, and we will announce the results at the conclusion of the Chair's Report.

There was a pause in the meeting to allow the Board members to complete their ballots.

Madam Chair, Trustee Boey said, I would like to state my appreciation for the energy and leadership that you have given us for the last two years as Chair in a time period where so many important things were taking place, not the least of which is the proton project. Outside of the Board, few people realize how complex and how important that project is, but certainly, it is even more complicated than is seen on the surface. To the point you have brought us, there has already been an immense achievement, and we all thank you for that. As we are electing new officers, I did not want to forget to thank you for your time, your effort and your leadership.

PUBLIC COMMENT

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees *Bylaws*. Mr. Davidson noted that he had received no timely requests to address this meeting.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Academic Affairs, Student Affairs and Personnel Committee

Committee Chair Barbara Giorgi Vella reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, June 4, 2009. At that meeting, the committee considered and endorsed the following action items: Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2009-2010 Academic Year; the appointment of Richard Holly as Dean, College of Visual and Performing Arts; a request for new research and public service centers; a request for a new degree program in Applied Management to meet the educational needs of students from selected A.A.S. degree programs; a request for a new Specialization in Geoscience Education within the M.S. in Teaching; and a request to delete an administrative, research, service or other unit in the College of Health and Human Sciences. The committee heard reports on the following information items: Follow-up on the outcomes of sabbatical leaves and a brief presentation focusing on the First-Year Composition program.

Finance, Facilities and Operations Committee

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on Thursday, June 4, 2009. At that meeting, the committee considered and approved the following recommendations: contracts and purchase authorizations for Fiscal Year 2010 Gasoline 10 Percent Ethanol Blend purchase; Fiscal Year 2010 NIU Foundation Professional Services Contract; Fiscal Year 2010 NIU Naperville Catering Services Contract Renewal; Fiscal Year 2010 Waste Management and Utilities Solid Waste Removal and Recycling Contract; Health Services Multi-Year Medical Reagent Contract; ITS Multi-Year Software Inc Software Licensing Contract; Investment and Cash Management Policy Revision; and project authorizations for Kishwaukee Hall and Radio Tower Removal; the Naming of Campus Facilities and the East Heating Plant Main Steam Tunnel Reconstruction Project. The committee received the following reports: Quarterly Summary Report of Transactions in Excess of \$100,000, Periodic Report on Investments, Semiannual Progress Report of Active Capital Projects in Excess of \$100,000, and the CEET Department of Technology Subcontracting Amendment which is presented as an action item in the President's Report. Many of the items addressed by the Finance, Facilities and Operations Committee are included in the President's Report that President Peters will present for Board approval at this meeting.

Legislation, Audit and External Affairs Committee

Committee Chair Marc Strauss reported that the Legislation, Audit and External Affairs Committee met in DeKalb on June 4. Bob Albanese began the meeting by giving the committee an update on NIU's Investment and Cash Management Policy. The committee was very pleased to learn that our treasurer, Tammy Farley, has done an excellent job protecting NIU's investment capital and has netted a positive return while other state institutions have had losses in the double digits. Ken Zehnder updated the committee on the status of numerous pieces of legislation before the General Assembly and also gave us a thumbnail sketch of state budget negotiations, or lack thereof. Steve Cunningham contributed to the General Assembly report with specific information on how new legislation could affect present procurement policies, state employee pensions and state employee healthcare benefits. In the federal report, Kathy Buettner gave the committee information on the Obama administration's recent release of their FY2010 budget requests, especially as these requests pertain to the Department of Education in the area of science and research funding. John Lewis made a presentation on current NIU information technology initiatives and the capturing of federal funds available through the American Recovery and Reinvestment Act. Lastly, Bob Albanese and Keith Jackson brought us a detailed report on the Fiscal Year 2008 Fiscal and Compliance Audit Findings. I am pleased to report that NIU had only four findings in 2008 while some state institutions had as many as 20.

Universities Civil Service Merit Board

Board Liaison Marc Strauss reported that the Universities Civil Service Merit Board met on Wednesday, May 20, 2009. The following business was transacted. (1) We were advised the University of Illinois had appointed a new Merit Board member, Edward McMillan. (2) Public comment was heard on proposed regulation changes impacting the use of administrative professional classifications. (3) One discharge review was commenced. The matter does not involve an NIU employee and was continued to the next meeting for additional argument and discussion. (4) Authority was granted to the director to implement the FY10 budget. (5) Rule changes to several sections have been in process for some time. Following first publication, JCAR suggested certain amendments. The Merit Board reviewed and approved these

suggested changes and authorized them to be submitted for the second notice period before becoming effective. (6) A revised exemption procedure was discussed. (7) Revisions to the Classifications Procedures Manual were approved. As chair of the Merit Board, I just wanted to comment that the last three actions I reported on represented the culmination of over two years of work, and were significant accomplishments for that body. They worked to codify past practices and to protect the central concepts of the civil service.

NIU Foundation

Today, I am very pleased to introduce guests who are very important to this university, Chair Murer said. my friends Bob and Yvonne Bovinette. Again, it is serendipitous that Bob and I joined the Foundation Board at the same time, sat at the same dinner table together for our first meeting, and were elected chairs of our respective boards at the time. The Foundation has been in exceptional hands under the tutelage of Bob Bovinette, because the Foundation is so vital to the essence of this university. I have spoken many times about how fortunate we are to have such a strong Foundation. We thought it would be very nice to have Bob here today to give the report on the NIU Foundation.

Chair Murer, President Peters and all members of the Board of Trustees, Mr. Bovinette began, I want to thank you for the opportunity to be here and make a report from the volunteer chair of the Foundation to the Board of Trustees. Thank you for your gracious remarks, Cherilyn.

The NIU Foundation was established 60 years ago, in 1949, initially to provide modest loan support to students. So access to a Northern education was, from the very beginning, a key element in the mission of this Foundation. Later, working to find grants to support faculty projects became an important part of the work of the Foundation, and those things continue to this day. However, the look of the Foundation over these 60 years and the scope of its work has managed to change dramatically. Today, it is an exceedingly well-run, lean operation with sophisticated governance and investment management practices, a young but maturing development program, a program that has only been in place for a little over 10 years. By the end of the next fiscal year, the end of this decade, that 10-year period will have produced over \$150 million dollars in gifts to NIU and the Foundation. The previous decade produced \$35 million. It is just a tremendous leveraging of a well-run development operation to support the mission of NIU.

The Foundation remains the driving engine for True North, the first comprehensive campaign in the history of Northern. We are blessed to have an extremely engaged board of 28 members. Being on the board of a foundation used to be honorary. I can assure you that has changed tremendously. With new standards for compliance and fiduciary oversight, it is going to be increasingly difficult for us to recruit people who have the requisite skills to serve the Foundation and NIU in this particular role. During the brief history of our really active Foundation, we have been able to demonstrate that we are a partner the university can count on to get done what it needs to get done, whether it is raising funds or serving as a developer for three of the magnificent facilities we all enjoy today and, importantly, a history of a close collaboration with the Alumni Association. It may surprise some of you to know that this is unusual. When you look at public universities and public foundations across America, a close relationship between the foundation and the alumni association, both at the staff and board level, is exceedingly rare. We feel blessed on both sides of that equation that we enjoy a strong working relationship. In my professional career, I have worked for nonprofits all my life and have been blessed to work with many public foundations of public universities and public charities across the United States. I have to say that when I joined this board, I was particularly impressed with a couple of things. I am one of those people who earned a degree here in the mid-sixties, and the university had not discovered me until much later in my life. So when I joined the Foundation, I did not know a great deal about what NIU was doing currently or the work of the Foundation Board itself, but I have from the beginning been extremely impressed with the high quality of its leadership and the mission-critical senior staff who serve this Foundation. The quality and unbelievable generosity of its board and their abiding commitment to support the mission of both the Foundation and the university are conspicuous qualities in my experience. Our commitment at NIU to pursuit of best practices in governance remains a particular quality that you do not find in every public university foundation: sophisticated management of long-term financial assets occurs here, which is not common in other places and should not be taken for granted; the desire to strengthen the Foundation relationships with other stakeholders, which includes students and alums of course. This Board of

Trustees and President Peters and the senior staff of the university, as well, are important components that are conspicuous to me as I reflect on my experience elsewhere.

As Chair Murer stated, what an incredibly difficult time for Northern, for virtually all nonprofits around the country. The same is true for the Foundation. This has been easily one of the most difficult and challenging years in our history – income down to support the revenue, the budget and gifts down. But we made some pretty bold moves, some very difficult decisions early in this year to cut our expenditures so that we are going to end this year in a fairly stable condition, not as big a deficit as we thought at the beginning, and not as much gift income as we were expecting. The latest reports I have heard are that giving to higher education is down this year versus last year anywhere from three to six percent. We are probably down about three percent on the low end of that range. With most of our endowment funds under water, exhaustive efforts were taken by staff working within state law and consistent with donor intentions to distribute as much scholarship support as we could at a time when students desperately needed that support. As the result of these intensely heroic efforts, much more money was distributed for scholarships than we thought possible last fall. In spite of this downturn, we have continued significant strategies to see that True North Campaign goal of \$150 million completed by the end of this next fiscal year in spite of this environment. We are closing in on that goal and will be able to report much more about those final results later in the year.

With the continued erosion of state support for public institutions that we see all across the country, the pressure will continue to mount for private support. That is not the only answer, as Chair Murer indicated in her remarks, but, clearly, private support is going to be increasingly important and necessary. A big challenge is for the university and the Foundation to find dollars to support the increased costs of fundraising. The increasing demands for financial transparency and the new standards for compliance, very constructive in their intent, are clearly threatening to overwhelm the staff of our Foundation, and I am sure the university is feeling some of this pressure as are a number of the nonprofits I work with. Foundation boards will increasingly be called upon to partner with trustees and university leaders to help educate legislators about the distinctions between donor-funded priorities and the state's responsibility for ongoing operational support of the university. Foundations will increasingly be called upon to involve themselves in the debate on the public purpose of higher education. All of the above will create more opportunities and even demands for board-to-board collaboration, and we are prepared and welcome that. Eighty percent of all the students enrolled in American higher education attend public colleges and universities. That is 12 million young people, and that number is expected to grow, hence the goals of access and affordability will continue to require our concerted efforts.

In the end, the ability of public colleges and universities to fulfill their missions will be increasingly dependent upon the ability of foundations to succeed in carrying out theirs. The essential work of foundations affiliated with public higher education will be a determining factor in the strength of American higher education going forward. Enhanced communication, enhanced transparency and deeper and broader levels of trust and understanding between and among all the stakeholders are going to be critical factors for us to successfully meet the daunting challenges that we face. I am blessed to be the chair of a board that is eager to do whatever it can to support the vision of the university president and the priorities of the President and the Board of Trustees. Thank you for this opportunity.

CONSENT AGENDA APPROVAL

Vice Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 64, Action Items 10.a.(1), (3), (4), (6), (7), (8), (9), (15) and (16); and our receipt of Information Items 10.b.(3), (4), (5) and (6), and 10.c.(8) to that consent agenda. Trustee Sanchez so moved, seconded by Trustee Strauss. The motion was approved.

PRESIDENT'S REPORT NO. 64

Chair Murer, I want to begin by adding my thanks to you for your leadership over the past two years, President Peters said. As we move forward with new leadership, I cannot let the moment pass without thanking you on behalf of all our faculty and students, because they understand that, like a laser beam,

you have focused on research programs and academic quality, and that is much appreciated. It has been a pleasure to work with you, and I look forward to our continuing association.

This is a great time of uncertainty for all of us in our lives but also especially public higher education and uncertainty in the state of Illinois. We hear about doomsday budgets and cuts to human service agencies, we hear about proposals to borrow from pension funds or to raise taxes, and protests from groups who serve our neediest citizens. These are difficult times indeed, and they are made more so by the confusing proposals and counterproposals offered in Springfield every day. Some pieces of the picture have come into focus for us. As Chair Murer mentioned earlier, we are looking at reduced funding. Going into the FY11 budget, we are already looking at a \$6 million cut to our base operations. The university is temporarily aided next year by the \$6 million investment in federal stimulus dollars that plug our operating budget. That is where the Governor chose to use that money, and I do not disagree with that, but it is one-time money. So it is going to be tight this year. But next year, it is going to be that plus whatever reductions might be imposed.

We shortly are going to be asking the Board to approve a new tuition plan that is based on what we know today and what we believe will happen in the days and weeks ahead. But, again, this is a best educated guess. It makes me uncomfortable, as I know it does all of you, to make these types of monumental decisions without full information. But we have waited as long as we can, and many other universities in the state also have waited longer than usual. We owe it to our incoming students because, remember, tuition is set just on new students and not on continuing students, to set the new rate as soon as possible. It is eight weeks until the start of the fall semester. I am once again serving as the Convener of the Illinois Public University Presidents. This week, I was asked to send a letter on the group presidents' behalf to Governor Quinn and all the state legislative leaders asking them to maintain full funding for the Illinois Student Assistance Commission for the Monetary Award Program (MAP) Grants. The MAP Grant is a state-based program for needy students, and it is one of the biggest in the nation. It helps more than 145,000 students every year for both public and private Illinois colleges, universities and community colleges, including about 5,000 NIU undergraduates. Due to the state budget, one of the proposals would be cuts and a stark reduction in MAP Grant funding, and the ISAC Board will meet tomorrow to act on a recommendation that basically says this. The doomsday budget calls for a 50 percent cut in MAP funding. In addition to that, the Governor has asked code agencies, which includes ISAC but not NIU, to take an additional 25 percent. So the way the ISAC administrators have decided to do this is to front load all current and incoming MAP recipients at 83 percent for that one semester. In January, it will be zero. I do not need to tell you the scenario that would hit university students across the state. The Governor and legislative leaders have talked quite a bit about the cuts in service workers and service to our most needy. I have heard very little discussion of this incredible public policy decision that could wipe out a whole cohort of our neediest students from a quality NIU, UI, Western Illinois or Rock Valley Community College education. What will happen? We do not know. We are doing our evaluation now. How can we possibly be prepared for a scenario in which 5,000 of our students fail to receive the state aid they need to attend NIU? How can we prepare for that type of struggle both as an institution and in terms of individual suffering? Even though we can and do help a little, we cannot plug that gap.

The Board's decisions have been traditionally data driven, but data is in short supply at the moment. We have a lot of data, but it is not reliable. What we do know and what we can project is represented in the proposals we bring before you today. It is the best we can do, and it errs on the side of concern for our students and the commitment to the quality of their education. It is easy to despair over the current circumstances, but I do not need to remind you that we have prevailed in much more tragic circumstances in our not so distant past. We did so by coming together as a campus community and a larger community, including our alums and our donors and standing together to face our challenge. And that is exactly what we are going to do again because campus life has a certain rhythm and momentum to it that cannot be stopped. The next 24 months may be some of the most difficult we go through, but we have been through financial problems before, and we will go through them again.

I would be remiss to ignore some of the wonderful and important things that are going on. Even as we speak, the rhythms continue. Several thousand children of all ages are attending summer camps here at NIU in many different areas that include but are not limited to sports, music, speech, science, engineering and rural healthcare. Renovations are being made to one of our most heavily used residence halls, Grant Towers. We are constructing the permanent memorial to our 2/14 victims, the Peace Garden, outside

Cole Hall, which you will hear more about later in the meeting. It will be a place of peace and serenity for all who pass by. We are preserving another place of inspiration this summer by the renovation of Martin Luther King Common. The freeze-thaw cycle has ravaged the infrastructure there, and we are going to beautify it. That is our central gathering space and free speech area on campus. Also, this Board gave us the authority to acquire the old Wesley Building, which is by the parking structure. It is going to be the new home of our Office of Student Academic Success Programming. Under the leadership of Vice Provost Gip Seaver, it is where we are going to bring our Central Advising together, including programs aimed at helping to guarantee student success. That facility should be opening in September.

We are building our leadership team as well. We are going to ask you to approve the appointment of a new Dean of Visual and Performing Arts, and I want to introduce and announce the appointment of our new Director of Internal Audit, Danielle Schultz. Leadership in the academy is so important and each transition ushers in a new era for our colleges and departments. It is an administrative necessity, but it is also reason to celebrate. The drumbeat of change is echoed as well in the footsteps of our latest class of orientation leaders who you see walking around campus, wearing red shirts and walking backwards reveling groups of new and prospective students and their parents with the wonders of NIU. They are our front porch. We heard from Bob Bovinette, and what would we do without the support of the NIU Foundation this past decade and the work that Mallory Simpson and her group did this year to reconnect the scholarship funds from donors to enable us to stretch those dollars as much as we can to keep students at the university.

Before we move into the business at hand, I want to cite one last example of excellence and inspiration at Northern. Three weeks ago, I traveled to New York City to join our Director of Public Affairs, Melanie Magara, in accepting the nation's top Public Relations Award from the Public Relations Society of America (PRSA). The PRSA is headquartered in Times Square, has 32,000 members around the country and dozens of student chapters at universities, including NIU. Out of 900 nominations in 46 categories, the NIU Office of Public Affairs received the top award for crisis communications, "The Best of the Silver Anvil." For more than two hours, Melanie and I watched the top PR professionals in this country, representing the largest corporations and agencies in the world, accept awards in every conceivable category. Yet, when the judges compared all the winners, they said one program stood out above all the rest, and that was the tireless and expert work of NIU in handling every communication aspect following our campus shooting last year. There are many unsung heroes and heroines on this campus who stepped up to the highest possible levels of performance during our tragedy, and it is really gratifying for me to see our groups honored in this way. We accepted on behalf of all of you, and it helps us heal. So, thank you, Melanie, and your group.

This Board has participated in the recognition of many entities that were crucial to managing the unexpected events of February 14 and its afterlife, Trustee Butler commented. This well-deserved recognition included the leadership of our President, the university's Department of Public Safety, regional first responders, campus Student Affairs officials including those in Student Counseling Services, leaders in Human Resources whose efforts worked to provide and coordinate assistance to faculty and staff, those in Academic Affairs who took on the Herculean tasks of bringing students back to the classroom, Finance and Facilities in maintaining operations, and External Affairs leadership who worked with state and federal leaders to locate and secure the financial resources the university needed to resume operations and cover the costs. The list is long, and we have not had ample opportunity to formally recognize everyone with the precision they deserve. I am delighted that we now have a chance to recognize the work of Public Affairs. One of the things I first did as Trustee was come onto the campus the day after the tragedy and witness the first-rate, professional practice of the Public Affairs Office in managing the arrival of an international cadre of media. As one who taught a course that included crisis communication here on Northern's campus and as a communication professional myself, I was immediately impressed with the decisions that were being made and the manner in which this office focused on the unique responsibilities of their craft, which are too many to mention. In the post-crisis, the care they used in coordinating the university's obligation to keep the public informed while respecting the professional practice of other entities and the likely impact that such information would have on the families of the victims was nothing short of the distinction of best-practice. My congratulations to you.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 10.a.(1) – Fiscal Year 2010 Gasoline 10 Percent Ethanol Blend

Agenda Item 10.a.(1) on page 17, President Peters said, is a request for approval to fix a bid for 2010 for 10 percent ethanol blend gasoline, which is required by state law. We have negotiated a fixed price through our procurement procedures. When all the taxes are included, we lock in at \$2.04 per gallon. The university requests Board approval for an expenditure not to exceed \$300,000. Chair Murer asked for a motion to approve the FY10 Gasoline 10 Percent Ethanol Blend purchase. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 10.a.(2) -- Fiscal Year 2010 NIU Foundation Professional Services Contract

President Peters explained that the Northern Illinois University Foundation contract supports the fundraising services and activities provided by the Foundation on behalf of the university. The contract amount will be offset by the Foundation payment to the university for personnel services, fringe benefits, administrative services, facilities and program expenditures to meet the contract obligations. Again, I want to thank Bob Bovinette, Mallory Simpson and all the group for what they do for us. Chair Murer asked for a motion to approve the FY10 NIU Foundation Professional Services Contract. Trustee Sanchez so moved, seconded by Trustee Boey. The motion as approved.

Agenda Item 10.a.(3) – Fiscal Year 2010 NIU Naperville Catering Services Contract Renewal

Agenda Item 10.a.(4) – Fiscal Year 2010 Waste Management and Utilities Solid Waste Removal and Recycling at NIU DeKalb

Consent Agenda Items.

Agenda Item 10.a.(5) – Health Services Multi-Year Medical Reagent Contract

This Health Services Multi-Year Medical Reagent Contract consists of annual open orders to purchase medical reagents, the President said. The previous amount was reported in error. We are resubmitting this item for Board approval of a three-year contract for \$400,000. The Chair requested a motion to approve the Health Services Multi-Year Medical Reagent Contract. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.a.(6) – ITS Multi-Year Blackboard Inc. Software Licenses

Agenda Item 10.a.(7) – Investment and Cash Management Policy Revision

Agenda Item 10.a.(8) – Kishwaukee Hall and Radio Tower Removal

Agenda Item 10.a.(9) – Naming of Campus Facilities

Consent Agenda Items.

Agenda Item 10.a.(10) – East Heating Plant – Main Steam Tunnel Reconstruction – Capital Project Approval

The East Heating Plant Main Steam Tunnel Reconstruction capital funds have yet to be released, President Peters said, but we need to move on with the planning. The steam tunnel is collapsing, and steel plates have had to be placed in the Altgeld parking lot where the drive has fallen in. We have an emergency situation, and I ask Board of Trustees approval to establish a new project and enter into all the necessary engineering agreements. This project is set at \$1.75 million. Chair Murer asked for a motion to approve the East Heating Plant Main Steam Tunnel Reconstruction Capital Project. Trustee Vella so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 10.a.(11) – Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for 2009-2010 Academic Year

Approval of recommendations for faculty promotions, for tenure, and promotions with tenure for this academic year is a very important item, the President said. There are 14 promotions from associate to professor, four tenure-only recommendations, and 25 promotion and tenure from assistant to associate professor. The Board is well aware of the rigorous review process that begins a year in advance, starting at the department level, with external evaluations through the various committees and ending with the Provost for approval. On behalf of the Provost, the deans and all the academic units, I am very proud to

bring this list of outstanding faculty for promotion, tenure, or promotion with tenure. Chair Murer asked for a motion to approve the Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.a.(12) – Appointment of the Dean of the College of Visual and Performing Arts

Item 10.a.(12) is the appointment of a new Dean of the College of Visual and Performing Arts. After an extensive and exhaustive national search, I am pleased to bring for your approval the name of Professor Richard Holly for the appointment of Dean of the College of Visual and Performing Arts. Professor Holly was Associate Dean and has been serving as Acting Dean. He is a well-published percussionist and is already working very hard for Visual and Performing Arts. He is here today, and I recommend whole-heartedly his approval as Dean of the College of Visual and Performing Arts. Chair Murer requested a motion to approve the appointment of Professor Richard Holly as Dean of the College of Visual and Performing Arts. Trustee Sanchez so moved, seconded by Trustee Strauss. The motion was approved.

President Peters invited Dean Holly to say a few words. I would like to thank Chair Murer, all the members of the Board of Trustees, President Peters, Provost Alden and the members of the search committee, Dean Holly said. I am particularly impressed with the rigor of the process, but also very thankful for the support and encouragement of the Board of Trustees, the President and the Provost, not only through the process but post-process. As many of you know, I have been with the university for 26 years. It is home to me, and this feels really good. I would like to thank Harold Kafer who was an awesome dean. It is my honor to follow in his footsteps.

Agenda Item 10.a.(13) – Request for New Research and Public Service Centers

In order to use the term “institute” or “center,” President Peters explained, you have to have IBHE approval. We have three such institutes that have been up and running, but we need to move those names forward to the IBHE. One is the Institute for Nanoscience, Engineering and Technology, which Professor Clyde Kimball has been instrumental in establishing. It is multidisciplinary, basic nanoresearch plus applied nanotechnologies. A unique feature of NIU’s nanoscience program is its strong relationship with Argonne National Laboratory. Second is our Institute for Neutron Therapy, which is housed at FermiLab, and has been going on for several years. Third is our Regional Development Institute, which is in Outreach. They do applied research on issues of interest to this region. Chair Murer asked for a motion approve the Institute for Nanoscience, Engineering and Technology; the Institute for Neutron Therapy; and the Regional Development Institute. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.a.(14) – Request for a New Degree Program

The Bachelor of Science in Applied Management is extremely significant and historic, the President said. I want to thank all the faculty and others who participated on this. We will be able to extend our commitment to the region and our cooperation with community colleges to provide bachelor’s programs for place-bound students, particularly those that have the A.A.S. degree and who need some management skills, not necessarily a Bachelor of Science in Management degree, but a core of management programs. They have their A.A.S. degree from a community college, they take a core of business programs that have been developed and will be delivered by our College of Business. Then they will have subject matter areas, and those subject matter areas can change. Based on our analysis, the first two we are looking at are (1) computer science and technology and (2) public service and public safety. This requires IBHE approval. This will begin to fill a very large gap in the delivery of bachelor’s programs in this region for people who cannot come to DeKalb or attend a four-year university.

Chair Murer asked Denise Schoenbachler, Dean of the College of Business, to comment on this new degree program.

The (B.S. in Applied Management) B.S.A.M. program actually is a collaboration among several colleges, the Dean explained, but the premise is that individuals who pursue an A.A.S. degree at a community college are often stopped there, and they do not have an opportunity to go to the four-year degree without starting all over. We worked with the Provost and partnered with community colleges to find a way to

help these individuals go to that next step and pursue their bachelor's degree. The core part of the program is business content, and they will have basics of marketing, management, finance, accounting, etc, whatever they would need to move into the next level. Initially, our target was the Public Safety and Computer Science and Technology areas. Public Safety individuals often will obtain the two-year degree, initiate their career, but then are stopped and cannot advance in their careers without that four-year degree, and this is a way we can reach out to them. Again, the partnership with the community colleges is important for us strategically as a university, and we look forward to implementing the program within the next year.

Chair Murer asked for a motion to approve the request for the new B.S. in Applied Management. Trustee Boey so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 10.a.(15) – Request for a New Specialization

Agenda Item 10.a.(16) – Request to Delete an Administrative, Research, Service or Other Unit

Consent Agenda Items.

UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES

Agenda Item 10.b.(1) – Quarterly Summary Report of Transactions in Excess of \$100,000

This item was not discussed.

Agenda Item 10.b.(2) – Follow-Up on the Outcomes of Sabbatical Leaves

This item was not discussed.

Agenda Item 10.b.(3) – 96th General Assembly Report

Agenda Item 10.b.(4) – Federal Report FY10 Administration Budget Summary

Agenda Item 10.b.(5) – NIU Initiatives Related to ARRA Health and Information Technology

Agenda Item 10.b.(6) – Fiscal Year 2008 Fiscal and Compliance Audit

Consent Agenda Items.

ITEMS DIRECTLY FROM THE PRESIDENT

Agenda Item 10.c.(1) – CEET Department of Technology Subcontracting Amendment

This item is a pass-through for the Department of Technology in the College of Engineering and Engineering Technology, the President said. It is a subcontracting amendment for an NSF grant with Rock Valley College. Chair Murer asked for approval of the CEET Department of Technology Subcontracting Amendment expenditure authority for FY10. Trustee Sanchez so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.c.(2) – Fiscal Year 2011 Budget Guidelines

The Fiscal Year 2011 budget guidelines is a required procedure as the IBHE builds its budget, Dr. Peters said. We methodically build these categories and very little of it is ever funded. Nonetheless, we have four priorities. The top priority is always faculty and staff salaries set at three percent for next year, three percent for utilities and technology increase, three percent for increasing library costs, and \$1.6 million for academic program priorities. It is slimmed down, it is realistic and we need to establish it for preparation of the Fiscal Year 2011 budget. Chair Murer asked for a motion to approve the FY11 Budget Guidelines. Trustee Vella so moved, seconded by Trustee Strauss.

Agenda Item 10.c.(3) – Fiscal Year 2010 Internal Operating Budget Interim Approval

Fiscal Year 2010 Internal Operating Budget Interim Approval is required by statute, President Peters said. At this point, it is just an indication of what we think we will have to spend both in terms of our appropriated funds, of which we are not sure yet, and our nonappropriated funds: our income fund, revenue bonds, auxiliaries, gifts, contracts. We want to set a total interim budget. We are a half a billion dollar corporation now. That portion of GR from the state continues to be a smaller and smaller portion

for our total revenue. We ask your approval as we set that budget. It will be updated and changed, and we will report back to you in September.

I always want to remind everyone where we are on this, Trustee Boey said. In 1996, the first year of the Board of Trustees, the revenue from Springfield accounted for a little over 50 percent of our budget. Today, it is 25 percent and dropping. That really shows the downhill slide to which Foundation President Bovinette referred.

I do not want to bemoan the current general state, Trustee Strauss said, but I want to express my gratitude for the fact that we could even begin to come up with an internal budget. It is sort of mission impossible when you do not have any idea what is coming from the state. I know how much thought and work went into getting us to this point and wish we were not going to have to go through everything again, but this is only the start of that process. So, thank you for getting us to this point.

Chair Murer asked for a motion to approve the FY10 Interim Internal Operating Budget. Trustee Boey so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 10.c.(4) – Fiscal Year 2010 Tuition Recommendations

We are under a state mandate program called Truth-in-Tuition where the incoming tuition rate for freshmen and transfers is guaranteed for a period of time. At NIU, we guarantee that rate for nine semesters. When a student enters NIU, assuming continuous attendance, their tuition is guaranteed for nine semesters or four and a half years. Our recommendation is to set that rate for new students, freshmen or transfers, at eight percent, which we figure averages less than the cost-of-living or the CPI over those four years because it is set only once. What will the cost of an education be four years from for a student who enters this fall? That is the determination we have to try to make. I am not an economist, but I feel inflation coming at some point at the end of that cycle. Also, I want to draw to your attention that those students who started this program in 2004, are through their cycle, but they are not through yet. Their tuition rate is set, not at the current rate, but two years after they came in. Chair Murer asked for a motion to approve the FY10 Tuition Recommendations. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 10.c.(5) – Center for Governmental Studies Medicaid Fraud Project Amendment

The Center for Governmental Studies entered into an agreement with the Illinois Department of Healthcare and Family Services for the review of historical data of Medicaid fraud cases in Illinois over the past 10-15 years. This investigative project provided information for revamping the Medicaid system in Illinois to prevent and/or minimize future fraud. NIU subcontracted with multiple vendors to carry out various aspects of this project, and one of the original vendors has been given additional tasks related to the recent amendment to this contract. Original presidential approval was given in November 2007, and the first amendment was approved in December 2008. Chair Murer asked for a motion to approve the Center for Governmental Studies Medicaid Fraud Project Amendment. Trustee Strauss so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 10.c.(6) – Contract for Services in Fiscal Years 2009 and 2010 Northern Illinois Research Foundation, A University-Related Organization (URO)

The Northern Illinois Research Foundation is a university-related organization, which more and more is managing technology transfer, intellectual property and helping out with the management of the Northern Illinois Proton entity.

Agenda Item 10.c.(7) – Memorial Peace Garden Presentation

The last item in my report is the Memorial Peace Garden Presentation, which I will call on Jeff Daurer to present. Progress towards the commencement of the Memorial Garden project is going well, Mr. Daurer said. As part of the recommendations from the Memorial Committee, we initiated a search for a sculptor to create a large outdoor sculpture. The sculpture was envisioned to be an abstract expression of remembrance and healing. Our team received a submission from an alumnus named Bruce Niemi that encompassed our requirements and exceeded our expectations. His proposed piece, called "Remembered," is meant to honor the memory of our fallen students. There are five flowing triangles in

this sculpture that represent their rising spirits, supporting each other, never to be forgotten, always to be remembered. To quote the artist, "They rise up like an eternal flame reaching to the heavens, giving hope, always to be remembered. Healing with time, moving 'Forward, Together, Forward' past this moment that has affected so many lives in so many ways." The sculpture and the granite stones will be lit, there will be trees surrounding it the piece, and there will be evergreens throughout so that it always looks alive, even in the winter. The sculpture will be done in stainless steel. Maintenance will be reasonable and "Remembered" will always look clean and pure. The Memorial Committee recommended "Remembered" to the university leadership and has since moved forward with commissioning Bruce Niemi to create "Remembered" for the Memorial Garden. We anticipate installation in advance of February 14, 2010. The mock-up that Bruce presented is on display here, and I invite all of you to take a look after the Board meeting.

I want to thank Jeff and all the committees, President Peters said. Hundreds of people participated in this project, and donated all private funds. It is a fitting memorial.

Agenda Item 10.c.(8) – Grant and Contract Awards

Consent Agenda Item.

CHAIR'S REPORT NO. 45

Agenda Item 11.a. – Executive Session Minutes Release

The Illinois Open Meetings Act requires public bodies to review the minutes of their executive sessions on a semiannual basis and determine what parts of the minutes they should make available to the public because they no longer require confidential treatment, Chair Murer said. Accordingly, Item 11.a. is proposed for compliance with that legal requirement by taking action on the duly approved Executive Session Minutes of January 1996 through December 2008 of either the full Board of Trustees or standing committees of the Board which have not been previously released from confidentiality. Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality: portions of the Executive Session Minutes of the NIU Board of Trustees for the following dates: September 20, 2007, December 6, 2007, March 27, 2008, June 19, 2008, August 6, 2008, September 18, 2008 and December 4, 2008. Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in six months. The Chair asked for a motion to approve this review and determination as stated. Trustee Strauss so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 11.b. – Resolution Honoring Board of Trustees Chair Cherilyn Murer for Distinguished Service

It is my privilege to bring a resolution honoring outgoing Board Chair Cherilyn Murer for her distinguished service to NIU and our Board of Trustees, Vice Chair Strauss said. I have come to respect and admire Cherilyn's tenacity; passion for NIU and its students, faculty and staff; and her professionalism in leading this Board over the past two years. She, along with our esteemed President, John Peters, was the face of NIU's compassion, professionalism and unwavering courage during the tragic events of 2008. She has led the university and this Board in navigating the complex processes and politics of developing a world-class proton and research center. She's had the vision and passion to develop a long-term contractual relationship with Northwestern physicians and physicists and will translate that into quality care for patients and world-class research opportunities for NIU faculty and students. She has pushed hard over the last two years to assist Provost Alden in obtaining the resources the faculty needs to implement the academic strategic plan recently developed. I am very glad, Cherilyn, that you will remain an active and engaged member of our Board in the years to come. You leave behind tough shoes to fill. I bring this resolution to the Board this afternoon to honor Cherilyn for her distinguished service to this Board and to NIU. The Vice Chair's motion was seconded by Trustee Vella. The motion was approved.

Vice Chair Strauss presented the following resolution to Chair Murer and read it into the record.

R E S O L U T I O N
DISTINGUISHED SERVICE TO NORTHERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES

WHEREAS, Cherilyn G. Murer has faithfully served as a member of the Northern Illinois University Board of Trustees since 2005; and

WHEREAS, prior to her election as Chair of the Board of Trustees in 2007, Cherilyn G. Murer served the Board as Vice Chair for two years; Vice Chair and Chair of the Academic Affairs, Student Affairs and Personnel Committee; a member of the Finance, Facilities and Operations Committee; and a voting member of the Academic Affairs, Student Affairs and Personnel Committee and Finance, Facilities and Operations Committee; as well as Liaison to the NIU Foundation; and

WHEREAS, Cherilyn G. Murer has invested significant amounts of valuable time and energy in service to the Board of Trustees and the students, faculty, staff and administration at Northern Illinois University for over four years as a member of the NIU Foundation Board of Directors, the NIU College of Law Steering Committee, the NIU College of Law Board of Visitors, and an NIU College of Business Mastery Certificate for Health Care Professionals Adjunct faculty member; and

WHEREAS, we as her colleagues on the Board of Trustees want to express our appreciation for her years of service to the NIU community and especially her leadership of the Board since 2007; and

WHEREAS, as Chair, Cherilyn G. Murer led the effort to develop an agenda that helped Northern Illinois University realize many of its larger goals despite historical funding reductions from the state, including implementation of the strategic plan to create a multidisciplinary opportunity for research and learning, groundbreaking for construction of the Northern Illinois Proton Therapy Treatment and Research Center, multidisciplinary healthcare with the opening of the new Health, Wellness and Literacy Center, and creation of the Memorial Peace Garden in memory of February 14, 2008; and

WHEREAS, the Board of Trustees looks forward to Cherilyn G. Murer's continued service to the Board, faculty, staff, students and administration through at least January 2011;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Cherilyn G. Murer for her distinguished service to Northern Illinois University as Chair of the Board of Trustees from July 1, 2007 through June 30, 2009.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to Cherilyn G. Murer and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great state of Illinois and as a lasting tribute to the accomplishments of Cherilyn G. Murer.

{Adopted in a regular meeting assembled this **25th** day of **June, 2009**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Marc J. Strauss
Vice Chair

Myron E. Siegel
Secretary



President Peters Presented Chair Murer a token of appreciation from the university in the form of a gavel and sounding Board engraved with her name and the dates of her service as Board Chair. I had the reputation of probably hitting the gavel the loudest of any Chair, so I will treasure this, Chair Murer said. I will treasure every moment of being Chair of this fine Board. So I thank all of you.

Agenda Item 11.c. – Resolution Honoring Student Trustee DuJuan Smith

We have a resolution for Student Trustee DuJuan Smith, Chair Murer said. I want to personally thank you again, DuJuan, for your leadership and service to this Board. As I previously mentioned, having the

role of a student trustee is so valuable to this university. You bring us the perspective of which we need to always take heed and that is of our students. You have been a valued member of this Board. On behalf of my colleagues, I request a motion to approve the Resolution before you today honoring DuJuan's contributions to the Board. Trustee Strauss so moved, seconded by Trustee Sanchez. The motion was approved.

Chair Murer presented the following resolution to Student Trustee Smith and read it into the record.

RESOLUTION HONORING STUDENT TRUSTEE DUJUAN SMITH

WHEREAS, DuJuan Smith has faithfully served as a student member of the Northern Illinois University Board of Trustees from July 1, 2008 through June 30, 2009 and

WHEREAS, prior to his election as student trustee in 2008, DuJuan Smith served in many capacities at Northern Illinois University, including Student Association President and Treasurer, Founder of the Student Association Campus Security Fund, Founder of the Students' Legal Assistance Get Out of Debt Office, Graduate Assistant, Teaching Assistant, President of the Black Student Union and Chair of the African American Leadership Conference; and

WHEREAS, DuJuan Smith received a Rhoten Smith Assistantship, the Director's Award from the Center for Black Studies and many other awards and honors during his time at Northern Illinois University; and

WHEREAS, DuJuan Smith invested much time and energy in his studies at Northern Illinois University as an undergraduate and a graduate student, as well as in service to students; and

WHEREAS, DuJuan contributed valuable insight and information to the Board of Trustees regarding the student perspective on the rising cost of tuition, and striving to maintain NIU's affordability despite major budget reductions from the state; and

WHEREAS, we, as his colleagues on the Board of Trustees, want to express our appreciation for his service to the NIU students and community; and

WHEREAS, we are proud of his graduation from Northern Illinois University with a Bachelor of Arts in Applied Sociology in May of 2006 and his continued pursuit of a Master of Science in Education in Community Counseling; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to DuJuan Smith for his leadership and service to Northern Illinois University students and the Board of Trustees.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to DuJuan Smith and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of DuJuan Smith.

{Adopted in a regular meeting assembled this **25th** day of **June, 2009**.

BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY

Cherilyn G. Murer
Chair
Myron E. Siegel
Secretary



Thank you very much, Student Trustee Smith said, and I will keep my comments brief. I will say that I have grown in many ways over this past year. It was an amazing experience to be able to share the views of my student peers more and more as I got to know them throughout my time here at NIU. I will be completing with my master's degree in August, so, this is really the culminating experience for me at this institution. But, I have learned so much at NIU from each of the Board members, the faculty and the staff, and my student peers. It has been absolutely amazing. I am looking forward to finding many ways to become involved with the NIU Alumni Association after

graduation because this is the place that I was not only able to find myself, but to really figure out how I could develop and use my skills for the betterment of our great institution. Thank you all.

Agenda Item 11.d. –Proton Therapy Project Update

We thought it was very important that we bring the progress that has been made in the establishment and development of the proton treatment and research center at the DuPage National Technology Park to public attention, Chair Murer said. It has really been a struggle since 2004 with obstacles that we could not have foreseen, but the dream has been maintained, and that dream is excellence. When we began this project, we had no idea what was before us. We have had issues before us relative to the state, relative to competition. But in all of this, we have continued to realize the extraordinary value of this science and technology, not only for the patients we will serve, but for the opportunity it will place before us for academic excellence and research. We will face issues and difficulties as we move forward, but we have had extraordinary cooperation among all parties. This university, and Dr. Peters in this case, has truly risen to the occasion. We have had complex financial analyses under Dr. Williams' leadership. We have had incredible leadership through the legislative process by Kathy Buettner. This Board of Trustees has stood behind this venture, questioning appropriately, performing its due diligence appropriately, but never forgetting that one of the key portals to success is research and technology. This will give opportunity not only to our sciences, but it will integrate the humanities. It will certainly integrate nursing, health sciences and the arts. When we began this, I said to Harold Kafer that we need to hear the music in the halls when we open this facility. We have taken on a venture with no idea of the true nature of its expansiveness, but each member of the faculty, the deans, the senior leadership and this Board have been committed to one thing: seeing this project go forth. We look forward to the ribbon-cutting ceremony in the future. And in discussing this, Dr. Peters and I decided to provide an update on the project's complexity via video this morning. I have to give recognition to Gary Mack and his staff for a video that was extraordinarily well-done. It continues to show the heart of NIU, and that is what we have truly shown in the past five years. It is the heart and the determination of this university that will continue to propel it to excellence. I would like to take a moment to share a few significant milestones that have been achieved thus far, and then we will view the video.

- In 2004, the NIU Institute for Neutron Therapy at FermiLab opened under NIU management.
- In 2008, NIU Adopts the Academic Strategic Plan that has as key centerpiece the development of a proton treatment and research center and corresponding curricular and research programs. We do not get here without an extraordinary provost. We do not get to this point without extraordinary deans. And we do not get here without extraordinary faculty. I would like to recognize John Lewis for the work that he has done and the commitment he has made in the organization of this process.
- We formed NIPTRC, and that board includes NIU representation, but also representation from members of the faculty of the University of Chicago and Northwestern University's Feinberg School of Medicine.
- In February of 2008, after 15 months of discussions and filings with the Illinois Health Facilities Planning Board, NIU and NIPTRC received a Certificate of Exemption to begin construction on the proton treatment and research center. When we broke ground last June, that was really a momentous occasion and so fitting to be doing it at the DuPage Tech Park.
- In May 2008, Varian Medical Systems was selected as the supplier of the proton accelerator/cyclotron after an exhaustive discussion by a world-class technical review committee that included NIU faculty, Fermi and Argonne physicists, and physicians and physicists from proton treatment and research centers around the world.
- June 2008 was the groundbreaking for the proton facility at DuPage National Technology Park.
- In September of 2008, we were privileged to have Dr. George Coutrakon join us. He is one of the leaders in proton therapy. He was there at the beginning and shepherded that process for Loma Linda. We are very privileged to have him as part of our university. We would be remiss not to speak of Dr. Allan Thornton also. He has provided medical leadership and stewardship throughout this process, and we look forward to asking Dr. Thornton to be a very integral part of the Proton Therapy Center.

- A total of \$13.3 million in federal funds has been received since 2004 for particle therapy, both neutron and proton.
- In November of 2008, NIPTRC and Northwestern Medical Faculty Foundation signed a long-term contract for physician services at NIPTRC, and we began long-term research collaborations between the two faculties. The question of a university leading the charge without a hospital or without a medical school has been posed to us often. Yet, what we feel this brings to the table is probably one of the most unique positions that can be taken because we are truly nonpartisan. We are open and encourage the participation of the world-class hospitals and health systems in the Chicagoland market and beyond. We come here with a neutrality, a nonpartisanship to say to hospitals and health systems and the physicians who practice at these hospitals and health systems, please come join us. Please come refer your patients, and we will take care of them.
- The College of Liberal Arts and Sciences created a proton research committee consisting of faculty, deans and external experts in proton treatment and research. And we did this under the leadership of Dean of the College of Liberal Arts and Sciences, and we thank him for his dedication to this process.
- In December 2008, all site prep was completed at the construction site and 260-plus cement pylons were sunk to support the cyclotron and gantries. That is a lot of cement. The massiveness of this is beyond anyone's expectations. Bob Boey and I met with the Provost and about 13 key faculty members, including Dean Vohra and Dean Richmond. We talked about this, what it meant to NIU and how the faculty would begin to participate in this process.
- Then the world-wide financial markets collapsed. We had to make adjustments. We have outstanding financial advisers, such as JPMorgan Chase, who is leading the charge for us. I told Dr. Williams at the time of the collapse of Lehman Brothers and Bear Stearns that when he picked JPMorgan, he picked the right one.
- In Spring 2009, we are developing research and curriculum for new programs complementary to proton therapy. It is really incredible to listen to faculty and deans speak of proton therapy and research matter-of-factly. That is what is really exciting. It is now integrated within the mindset of our university, and we will continue to identify more and more ways in which to integrate.

We have only begun. We do not know the answers. It will be such an exciting journey when we figure out the next steps as we go along within this next decade.

Over 20 NIU faculty and staff attended the symposium that I spoke of earlier. What an extraordinary feat to have this hosted by NIU, MD Anderson Cancer Center and Rice University. We are very fortunate that although we have had adversities, we always seem to end up on top. We had great leadership in our district with the Speaker of the House, Dennis Hastert. Speaker Hastert was with us in June when we broke ground. We are fortunate that the person who was elected to represent this district is a man of unique capability, especially in this regard. NIU is very fortunate that person was a physicist who would know what it was all about when NIU, one of the primary employers in his district, is developing a proton facility. That saved about 200,000 hours of explanation of what proton is. We have been very fortunate with the support of Congressman Bill Foster has given us in going to bat for NIU with Senator Durbin to seek funding and grants for NIU, and we are so grateful for that. Rep. Foster opened the symposium on Sunday. We have been blessed with support for this project from the Illinois legislative delegation. We are very fortunate that in the comments made in support of NIU's proton facility are comments made by the Illinois delegation, one of whom is now the President of the United States. The comments and support of the NIU project, the encouragement given, goes to the top, all the way to the White House. We could not be more pleased with what is happening. We could not be more proud of all of you. We could not be more grateful for the support that this university community has given us. It has been a struggle for this Board. It has been a tremendous effort on the part of this Board to assure that each and every one fulfilled their fiduciary responsibility in examining this opportunity. With the conclusion of those comments, we will watch the video.

Agenda Item 11.e. –Fiscal Year 2010 Board of Trustees Officer Election Results

Chair Murer asked Ken Davidson to provide the results of the secret balloting regarding the FY10 election of Board officers with terms beginning July 1, 2009.

I have collected and tallied the ballots, Mr. Davidson said, and the count was verified by Board Recording Secretary Sharon Banks-Wilkins. No absentee ballots were cast. Each nominated officer received at least a majority of the members of the Board eligible to vote. Trustees duly elected by secret ballot for Fiscal Year 2010 are:

Board Chair	Trustee Marc Strauss
Board Vice Chair	Trustee John Butler
Board Secretary	Trustee Robert Boey
4 th Trustee Member of Executive Committee	Trustee Cherilyn Murer
Delegate to the University Civil Service Merit Board	Trustee Barbara Giorgi Vella

Chair Murer recognized Chair-Elect Strauss for comments. Thank you, Cherilyn and Manny for your kind words earlier today, and thank you fellow Trustees for the confidence you have placed in me with your votes. I will do my best to continue to earn your trust in the very challenging times before us. I know I will be able to rely on all of my Board colleagues for advice and counsel in the months ahead.

It has been our practice at these meetings to have the new chair say a few words, and I assure you I just have a few. I would like to begin by thanking those who have given me the time to take on this responsibility. First, my colleagues at First Rockford Group, especially two NIU alums who take up the slack in the legal department when I am away, Trish Gibbs and Marvin Keys, as well as Sunil Puri, who allows me that time. Second, my wife Terri, who always lets me know when my head gets too big and is not afraid to tell me to take out the trash. I owe a debt to all of you in this room who have been providing me with an education for the last four years without having to pay tuition. The inner workings of a public university are incredibly complex, and I have gained a tremendous amount of respect for all of you who manage this giant educational enterprise. I value the lessons I have learned here so far, and I want to establish from the outset that my tenure as Board Chair will be marked by respect, transparency and accountability. I very much look forward to working with all of you.

I know I speak for all of my colleagues here when I say that serving on this Board is an honor. But, more importantly, it is a responsibility. The origin of the word Trustee comes from the concept of holding this university in trust for future generations. That obligation is what unites us in the best of times and the worst. Taking my turn as Board Chair is simply one more way I can uphold my commitment to serve NIU. It is not about me. It is about us – all of us in this room and beyond these walls who have a stake in the continuing success of Northern Illinois University. Now, having said that, we cannot ignore the 800-pound gorilla in the room. These are economic times unlike any other we have seen on this Board or, frankly, in our lifetimes. The pressure this is going to put on higher education and specifically on NIU will be unprecedented. I do not tell you this from a sense of panic or to cause you undue apprehension, but rather, to say as simply as I can what we all know to be true. Recognizing the challenge this creates is the first step in dealing with its consequences. In the coming months, we will be working diligently within our shared governance system to look in greater depth at our budget and resource allocation. This work may not be glamorous, but it is essential. I believe we have been responsible stewards in the past, but I also believe that the financial crisis we face today will require this Board to have a far deeper understanding of NIU resources and systems in order to protect the quality of our teaching and research as well as the objectives of our strategic plan, all while keeping an NIU education affordable for our students. Again, I thank my colleagues on the Board, and I look forward to the privilege of serving as your chair.

OTHER MATTERS

I would be remiss as a great Huskie lifetime supporter, Trustee Sanchez said, if I did not at least have the record show and acknowledge that Larry English, a former Huskie, became the first NIU NFL first-round draft selection in the history of our fine university.

NEXT MEETING DATE

Chair Murer announced that the next meeting of the Board of Trustees is scheduled for Thursday, September 17, 2009 on the main campus in DeKalb.

ADJOURNMENT

Chair Murer asked for a motion to adjourn. Trustee Strauss so moved, seconded by Trustee Sanchez. The motion was approved. The meeting was adjourned at 1:37 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins
Recording Secretary