

NIU Strategic Plan Concept Papers

Background

In September, as part of President Peters' State of the University address, a report was issued entitled *Enhanced Strengths – Evolving Challenges: Strategic Planning Imperatives for Northern Illinois University*. That report laid out the four strategic imperatives that have been developed by the Strategic Planning Task Force and interactions with representatives of the NIU community. This report set forth the articulation plan for developing specific goals and implementation strategies that would speak to those imperatives. The first step in that articulation process was a call for concept papers. In response to that call, the university community submitted nearly 300 concept papers that helped to illuminate the opportunities available to the university in pursuing its strategic imperatives. The titles, authors, and thematic focus of these papers are presented in the accompanying list of concept papers.

Two observations should be made about the concept papers. First, the level of participation by faculty and staff in this effort has been noteworthy. The majority of the nearly 300 concept papers were produced by multiple authors, so a significant portion of the University community was involved. Secondly, the majority of the papers described multidisciplinary efforts involving collaborations across multiple colleges or the entire university. The capacity of the NIU community to engage in collaborative efforts was identified by the Strategic Planning Task Force as a valuable asset that should be preserved and enhanced. This phase of the strategic planning process clearly emphasized this quality.

The concept papers have helped to define potential lines of development for formal proposals. The Council of Deans classified the concept papers into thematic groups. Thematic conversations will be held at the university, inter-collegiate, and college levels to seek to develop smaller sets of focused initiatives within these potential lines of development. However, proposals will not be limited to these thematic topics, nor will participation be limited to those who submitted concept papers. Overall, this next stage in the strategic planning process is designed to produce relatively small sets of high impact/transformational goals that will be advanced by complementary/synergistic sets of strategies. The initiatives that will be selected for final inclusion in the university plan will advance NIU's strategic imperatives and make a major difference in the future development of the University.

**Concept Papers submitted as part of the NIU Strategic Planning Process
Fall, 2007**

Concept Papers that fall within a university-wide thematic focus

Unit	Author(s)	Title	Thematic Focus
CEET	Vohra, Schmall & Walton	Simultaneous Law & Engineering Degree	curricular innovation
CEET, CLAS	Bose, et al.	Creation of New Degrees and Multidisciplinary Research Cluster in Energy and Environmental Science and Engineering	curricular innovation
CEET, COB	Ghrayeb, et al.	NIU Experiential Learning Consortium	curricular innovation
CLAS	Arnhart	Great Books Program	curricular innovation
CLAS	Barbe	Gen Ed	curricular innovation
CLAS	Jaeger	Foreign Language Theater	curricular innovation
CLAS	Jones	Future Professoriate Program	curricular innovation
CLAS	Kamenitsa, Levin	Interdisciplinary Major in WOMS	curricular innovation
CLAS	Kummerer	Restructure Gen Ed FIGs	curricular innovation
CLAS	Levin, Johannessen, & Swanson	Course Continuation and Research Program (CCARP)	curricular innovation
CLAS	Lovejoy, et al.	Center for Learning Diversity	curricular innovation
CLAS	Millis, et al.	Consortium for Learning Technologies	curricular innovation
CLAS	Renk, Einboden, Swanson, Levin, Macdonald	Energizing Gen Ed Curriculum	curricular innovation
CLAS	Saborio	Community Service Course	curricular innovation
CLAS	Waas, et al.	Undergraduate Seminars	curricular innovation
CLAS	Wright & Rush	Online Teaching	curricular innovation
CLAS	Ye	Develop Online Calculus Courses for High School Students	curricular innovation
CLAS, HHS	Swanson, Conklin et al.	LGBT Studies Program	curricular innovation
COB	Mall	Curriculum Enhancement	curricular innovation
COB	Mall, Buhrow, Click, et al.	Advanced Professionalism Certificate	curricular innovation
COE, CLAS, HHS	Conklin, Giordano, Swanson et al.	Center for Research & Teaching on Gender & Sexuality	curricular innovation

Faculty Development	Krishnamurthi & Ihm	On-Line Collaboration Suite	curricular innovation
Faculty Development	Krishnamurthi & Scudder	Computer-Based Testing Facility	curricular innovation
HHS	Castle	Occupational Therapy graduate degree	curricular innovation
HHS	Castle & Krishnamurthi	Civic Engagement & Service Learning	curricular innovation
HHS	Myung & Li	Certification Program in Meeting & Event Management	curricular innovation
HHS	Smart, Lusk, & Ouellette	Dispositions Coordinator	curricular innovation
Libraries	VandeCreek, Hovde, & Johnson	Libraries Orientation for GAs & TAs	curricular innovation
Libraries	VandeCreek, Johnson, & Hovde	University Libraries Information Competencies Program	curricular innovation
Outreach	Czerniak, Ihm, & Krishnamurthi	E-Learning - BlackBoard Growth	curricular innovation
Student Affairs	Rode & Peska	Sophomore Year Experience	curricular innovation
CEET	Kostic	Energy/Resource: Environmental Sustainability Initiatives	environment & energy
CEET	Kostic	Energy Freedom Field: NIU Unique Strategic Opportunity	environment & energy
CEET, Outreach	Johnson	CALORIE: Center for Alternative Local or Rural Independent Energy	environment & energy
CLAS	Ashley	Cooperative Institute for Hazard and Risk Assessment	environment & energy
CLAS	Berg, et al.	Multidisciplinary Degree Programs in Global Change & the Environment	environment & energy
CLAS	Berg, et al.	Analytical Center for Climate & Environmental Change (ACCEC)	environment & energy
CLAS	Changnon	Environmental Risk Management	environment & energy
CLAS	Engel	Center for Global Responsibility & Environmental Sustainability	environment & energy
CLAS	Frank & Kitts	Center for Synchrotron Studies in Earth & Planetary Sciences	environment & energy
CLAS	Song	Joint Climate Change Research Institute	environment & energy
CLAS	von Ende, R. King, et al.	Biodiversity in a Changing Global Environment (BCGE)	environment & energy
CLAS	Xu, Zheng, Hosmane, Zhou, & Song	Northern Illinois Clean Energy Research Centre (NICER)	environment & energy
CLAS, Outreach	Klumpp	Center for Utilization of Renewable, Bio-Based Resources	environment & energy
CLAS	Krmenec	Multidisciplinary Research Institute on Health, Society & the Environment	environment & energy, health & wellness
CEET	Song	Establishing NIU as a World Education Center on Focus Areas	global issues

CLAS	Chermel, et al.	Argentina Exchange Program	global issues
CLAS	Dalal & Katz	Dominance & Trade	global issues
CLAS	Einboden	Program in East-West Studies	global issues
CLAS	Henry, et al.	SEAsite Project	global issues
CLAS	King	Strengthening the Center for Southeast Asian Studies	global issues
CLAS	Ledgerwood, Birberick, Gonzales, King, & Pierce	Funding for Students Involved in International Research & Study Abroad Programs	global issues
CLAS	Myers	Global Research Collective	global issues
CLAS	Streb	Center for the Study of Democracy & Representation	global issues
CLAS	Unger	Continuing Ed Certificates for SEA Alums	global issues
CLAS	Ye	Joint Program in China	global issues
CLAS, Grad School	Hartmann, et al.	NIU-Kengtung (Burma/Myanmar) Collaboration	global issues
COB	Young, Singh, et al.	Center for Microfinance & Social Entrepreneurship	global issues
CVPA	Jaffee et al.	International Term	global issues
Grad School, CVPA	Raymond	Center for Burma Studies	global issues
International Programs	Pierce, et al.	Comprehensive Internationalization	global issues
CLAS	Perry & Lenczewski	Establish Close Ties with Mexican Research Center	global issues, environment & energy
CLAS, Grad School, Outreach	Russell, et al.	Peace & Security Studies	global issues, homeland security
CLAS	Anderson, Katz, & Mirhosseini	Political & Economic Implications of the Aging of the US Population	health & wellness
CLAS	Hosmane, et al.	NIU Center for Cancer Research	health & wellness
CLAS	Kadnikov & Horn	Center for Chemical & Biological Research for Medical Sciences	health & wellness
CLAS	Markowitz	Research Infrastructure Support Program (RISP) for Mental Health & Well-Being	health & wellness
CLAS	Matuszewich, Wiemer, & Wallace	Nutritional Cognitive Neuroscience	health & wellness
CLAS, HHS	Buller, et al.	Center for Science, Health, & Medicine in Society	health & wellness
COE	Macfarlane	Gerontology Program	health & wellness
COE	Van Laarhoven, Ouellette, & Long	Center on Disability Studies, Service, & Research	health & wellness
COE, HHS	Kapperman, Sticken, Nuzzo, & Gogh	Institute for Training Blind Rehabilitation Personnel Specialists	health & wellness
COE, HHS	Tollerud, et al.	The Creation of a Trauma Education Center	health & wellness
HHS	Bateni, et al.	Center for Studies in Balance & Locomotion	health & wellness
HHS	Goehring, et al.	Health & Wellness Research Center	health & wellness
HHS	Henry, Ozier, & Umoren	We Can! DeKalb County	health & wellness
HHS	Hertz, et al.	Clinic for at Risk Older Adults	health & wellness
HHS	Hoffer	NIU Professional Voice Institute	health & wellness

HHS	Lukaszuk, et al.	NIU Healthy Lifestyle Center	health & wellness
HHS	Lusk, et al.	Wraparound Services for Cancer Care, Prevention, & Control	health & wellness
CLAS	Johnson, W.	Honors Program / Honor Societies - Center for Academic Excellence (CAE)	honors
CLAS	Matuszewich, et al.	Improve & Expand the Ugrad Honors Experience in PSYC	honors
CLAS	Cleves, Farrell, Sandberg, Montana, & Huffine	Thematic Research & Honors Teaching Year	honors, themed year
CLAS	Aviles-Casquet	Spanish Practical Class in Medical or Legal Settings	language & linguistics
CLAS	Aygen	Critical Languages Program (CLP)	language & linguistics
CLAS	Aygen & Macdonald	Institute for English Language (IEL)	language & linguistics
CLAS	Bennardo, Freedman, Birner, & Wiemer	NIU Cognitive Science Research Network	language & linguistics
CLAS	Birner, et al.	Interdisciplinary Center for the Study of Human Language & Linguistics	language & linguistics
CLAS	Cooke-Plagwitz	Online Course Offerings in Foreign Languages Using Second Life	language & linguistics
CLAS	Cooke-Plagwitz, Morris, Barbe, Rodriguez, Olson	Bring FL Technology to Underserved Areas of Northern Illinois	language & linguistics
CLAS	Estes	Arabic Language Courses	language & linguistics
CLAS	Hawke, Kolb, et al.	Restore Formal Instruction in Classical Greek Language	language & linguistics
CLAS	Henry	Arabic Language Teacher	language & linguistics
CLAS	Mazzola & Merino	M.A. Concentration in Romance Linguistics	language & linguistics
COE, HHS	Elish-Piper, et al.	Multidisciplinary Cluster for Research on Literacy & Language Development & Teaching	language & linguistics
HHS	Long & Birberick	Establishing ASL as a Foreign Language	language & linguistics
HHS	Tattersall, et al.	Regional Interdisciplinary Language-Literacy Center	language & linguistics
CLAS	Bentley, Morris, & Atkins	T-Cert Chinese and Japanese	language & linguistics, P-20 Partnerships
CLAS	Anderson, Hirukawa, Katz, & Slotsve	Interdisciplinary Work Group on Entrepreneurship & Innovation	organizations & regional impact
CLAS	Finkelstein & Parker	Organizational Consulting Group	organizations & regional impact
CLAS	Finkelstein & Parker	Bridges between I/O PSYC & Management	organizations & regional impact

CLAS	Gabris	Center for Innovation Management	organizations & regional impact
CLAS	Gabris & Jones	School of Public & International Affairs (SPIA)	organizations & regional impact
CLAS	Groves	Residential Community Assns.	organizations & regional impact
CLAS	Karlson	Nature & Scope of Northern Illinois	organizations & regional impact
CLAS	Peddle	Metropolitan Studies	organizations & regional impact
CLAS	Thurmaier	Research Center for Non-Governmental Organizations (NGO) Studies	organizations & regional impact
CLAS	Ward	Multidisciplinary Center for Community Legal Studies	organizations & regional impact
Outreach	Bah, et al.	Center for Development and Management of Non-Governmental Organizations	organizations & regional impact
Outreach	Gleeson, et al.	Northern Illinois Innovation Initiative	organizations & regional impact
Outreach	Lewis, et al.	Developing Rural Northwest Illinois	organizations & regional impact
CLAS	Bowers, et al.	School Partnership/Professional Development Schools	P-20 Partnerships
CLAS	Demaray & Malecki	Center for School Program Evaluation	P-20 Partnerships
CLAS	Demaray, et al.	Consortium on Bullying and School Violence	P-20 Partnerships
CLAS	Hines	Elementary Ed. Math & Science Masters Degrees	P-20 Partnerships
CLAS	Knapp	T-Cert	P-20 Partnerships
CLAS	Morris, Bowers, Kitts, & Pokorny	Colloquia on Secondary Ed & Teaching Issues	P-20 Partnerships
CLAS	Morris, Cooke-Plagwitz, & Barbe	Exploratory Foreign Language Program (FLEX) in Area Schools	P-20 Partnerships
CLAS	Wright, et al.	Center for School Relationships, Resources and Results	P-20 Partnerships
CLAS, COE, HHS	Mounts, et al.	Transitions During Adolescence: Challenges & Opportunities	P-20 Partnerships
CLAS, COE, Outreach	Smith, et al.	Center for Assessment & Teaching Innovation	P-20 Partnerships
CLAS, HHS	Malecki, et al.	Psychology in the Schools	P-20 Partnerships
COE	Borg	Multidisciplinary Advanced Degrees for Secondary Teachers	P-20 Partnerships
COE	Carter & Daudi	NIU Reestablishing Itself as a Leader in Innovative K-12 Education	P-20 Partnerships
COE	Giordano, Conklin, & Baumgartner	Research & Curriculum Chg Cluster on Transformative Learning & Identity Formation among Groups	P-20 Partnerships
COE	Holt, et al.	Institute for Data Analysis, Research, Assessment & Program Evaluation	P-20 Partnerships

COE	Smaldino, et al.	School-University Partnerships	P-20 Partnerships
COE	Wilkins	NIU Regional Induction & Mentoring Center	P-20 Partnerships
COE, CLAS	Khoury & Shaw	The Lighthouse: NIU Middle Grades Teacher Education Center	P-20 Partnerships
HHS	Smart & Montgomery	Development of BS Leading to Initial Teacher Certification	P-20 Partnerships
Outreach	Pietrowski, et al.	School & Camps Center	P-20 Partnerships
CLAS	Bennett	Faculty Speaker Series	professional climate & faculty success
CLAS	Birberick	Support Program for Associate Professors	professional climate & faculty success
CLAS	Clymer, et al.	Paid LOA for Untenured Faculty Members	professional climate & faculty success
CLAS	Feurer	Merit System	professional climate & faculty success
CLAS	Garver & Hoffman	FMLA Policy	professional climate & faculty success
CLAS	Gonzales	Faculty Leave & Visiting Fellowship Programs	professional climate & faculty success
CLAS	Gonzales	Center for Latino & Latin American Studies Teaching Initiative	professional climate & faculty success
CLAS	Henningsen	Group Research Interdisciplinary Network (GRIN)	professional climate & faculty success
CLAS	Jain	Cross-Disciplinary Journals and Joint Seminars & Conferences	professional climate & faculty success
CLAS	Kapitan	Speakers' Bureau	professional climate & faculty success
CLAS	Levin	Facilitating Multi-Disciplinary Teaching & Research	professional climate & faculty success
CLAS	Levin & Haliczzer	Faculty Participation in Campus Life	professional climate & faculty success
CLAS	Renk, Swanson, Levin, Einboden	Distinguished Speakers'/Convocation Series	professional climate & faculty success
CLAS	Solares-Larrave	Superior Advanced Seminars	professional climate & faculty success

COE	Schmidt	Supporting the Research Community at NIU	professional climate & faculty success
CEET	Tahernezehadi, Vohra, et al.	Center for Convergent Technologies (CCT)	STEM education
CLAS	Ballantine, Windelborn, Kitts, & Harris	Center for Coordinated Science & Math Education	STEM education
CLAS	Basu, Marcellus, Moraga, & Collier	"Teaching for Understanding" Methodology for Theory to support Engineering	STEM education
CLAS	Beachy	Dedicated Computer Labs for MATH 110	STEM education
CLAS	Krmenec	Targeted Recruiting & Admission of Ugrads in STEM	STEM education
CLAS	Rigg, Levin, & Robinson	Recruitment & Retention for STEM Women & Minority Students at NIU	STEM education
CLAS	Scudder & Stephen	Communicating Applied Mathematics and Statistics (CAMS) Project	STEM education
CLAS, COE	Carnahan, Kelter, et al.	Center for Science & Mathematics Education	STEM education
CEET	Mirman & Cesarotti	Development of an Off-Campus Interdisciplinary Technology Program	student success
CEET	Wilkerson	Grades and Retention in Progress (GRIP)	student success
CLAS	Day	Longitudinal Student Electronic Portfolios	student success
CLAS	Franklin & Armstrong	Developmental Writing/Reading Collaboration	student success
CLAS	Jacky	Partnerships with Colleges to Provide Paid Internships	student success
CLAS	Jaeger	Huskies "Boot Camp" for New & Transfer Students	student success
CLAS	Peters	Undergraduate Writing Program	student success
CLAS	Rigg, Levin, et al.	Recruitment Opportunities & Academic Retention (ROAR) for STEM Women at NIU	student success
CLAS	Solares-Larrave	Student Conferences	student success
CLAS	Solares-Larrave	Writing Clinic	student success
CLAS	Ye	Design New Majors/Emphases for Double Majors	student success
CLAS	Ye	Archive Website for Mass Final Exams	student success
CLAS	Ye	Sycetize University Tutor Center and Math Assistance Center	student success
COE	Giordano, Pender, & Minor	The Counseling Lab & the CAHC 211: Underutilized Resources in the College of Ed	student success
COE	Giordano, Pender, Rush, & Fisher	Multicultural Class for Ugrad Diversity Training: Using the Counseling Prog & Lab	student success
Student Affairs	Peska	Peer Intergroup Relations Dialogue Courses	student success
Vice Provost	Bohanan	College Bridge Program	student success
CEET	Azad	Universal Teaching and Learning Strategy	student success, STEM Research
CLAS	Hannagan	Themed Seminar Experience Course	themed year
CLAS	Jaeger	One Book, One University	themed year
CVPA	Gallagher	Periodic Campus-Wide Themed Events	themed year
Student Affairs	Rode	Common Reading Experience	themed year

Concept Papers that fall within an inter-collegiate thematic focus

Unit	Author(s)	Title	Thematic Focus
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CLAS	Arnhart, et al.	Program in Evolution, Mind, and Culture	arts & humanities
CLAS	Bennett & Markle	Interdisciplinary & Intercollegiate Shakespeare Course	arts & humanities
CLAS	Birberick, Clymer, Eubanks, Kapitan	NIU Humanities Institute	arts & humanities
CLAS	Bowers, Farrell, Johnson, Jones, Lamb, & Millhorn	Center for the Study of Genocide, Human Rights, and Violence	arts & humanities
CLAS	Burns	Popular Culture Initiative	arts & humanities
CLAS	Clifton, Deskis, & Garver	Northern Illinois Center for Medieval Studies	arts & humanities
CLAS	Engel	Interdisciplinary Minor in Human-Animal Studies	arts & humanities
CLAS	Gonzales	Northern Illinois Latino Research Initiative	arts & humanities
CLAS	Johnson, J., et al.	Multidisciplinary Religious Studies Program	arts & humanities
CLAS	Kapitan	Strengthening Offerings in Middle Eastern Studies	arts & humanities
CLAS	Levin & Eubanks	Northern Institute for the Public Humanities (NIPH)	arts & humanities
CLAS	Nissen, Ingram, Bennett, & Clifton	Interdepartmental Course to Promote Study of Comparative Lit	arts & humanities
CLAS	Ryan	American Studies Program	arts & humanities
CLAS	Saborio	Latin American Theatre Course	arts & humanities
CLAS	Sweet	Center for Comparative Literature and Cultural Studies	arts & humanities
CVPA	Boughton & Freedman	Interdisciplinary Institute/Research Center for Visual Culture in Education	arts & humanities
CVPA	Jaffee et al.	Arts Based Think Tank	arts & humanities
CVPA	Myers et al.	Foreign Language/Opera	arts & humanities
Grad School	Johnson, et al.	Religious Studies Program	arts & humanities
HHS	Ouellette, et al.	Building Cultural Competence in HHS	arts & humanities
CLAS	Aygen	Heritage Language Resource Center of Illinois (HLRCI)	arts & humanities, language & linguistics
CLAS	Engel & Sytsma	Center for Applied Ethics	ethics
CLAS	Valde, Whedbee, et al.	Re-establishment of the Northern Illinois Ethics Consortium	ethics
COB	Mall, Click, Smaldino, et al.	Global Ethics Collaboratory	ethics
COB, CLAS	Tolhurst & Mantzke	Applied Ethics Institute	ethics
CEET, Admin/Univ. Outreach	Carrier (Admin/Univ. Outreach), et al.	Homeland Security Disaster Simulations	homeland security
CLAS, Grad School, HHS	Ege, et al.	Center for Homeland Security	homeland security
HHS	Robinson	Homeland Security Curriculum Infusion Project	homeland security
HHS	Robinson & Gleeson	Homeland Security Service Center	homeland security
CLAS	Haines	Information Literacy	media studies
CLAS	Ralston, Killam, & May	NIU Center of Media Studies	media studies
CLAS	Scudder & May	Digital Alumni Library	media studies
CLAS	Vazquez, Chown, Robertson, & Gomes	Collaborative Film Projects	media studies

CLAS	Fogleman	On Campus Museum of the History of NIU	museum studies
CLAS	Levin	NIU-Burpee Museum Collaboration on a DeKalb Science Gallery	museum studies
CLAS	Levin, et al.	Initiative for International Students of Museum Studies	museum studies
CLAS, COE, CVPA	Bowers, et al.	Center for Advanced Multidisciplinary Study in Museum Science & Heritage Management	museum studies
CLAS, COE, CVPA	Burke, Townsend, Wright-Parsons, & Raymond	NIU Museums Cluster	museum studies
COE	Bowers, et al.	Ctr for Advanced Multidisciplinary Study in Museum Science & Heritage Management	museum studies
CEET	Kostic	Novel Polymer-Nanofluids: NIU Wet-Nanotechnology Potential	nanotechnology
CEET, CLAS	Genis, et al.	Center of Advanced Engineering Studies in Nanostructure Sensors, Semiconductor Devices and Systems	nanotechnology
CLAS	Brown	The Study of the Colossal Effect in New Magnetic Refrigeration Compounds	nanotechnology
CLAS	Lin	Center for Manufacturing of Multifunctional Nanocoatings	nanotechnology
CLAS	van Veenendaal, Lurio, et al.	Initiative on Nanoscale Physics	nanotechnology
Research and Graduate Studies	Kimball	Institute for Nanoscience, Engineering and Technology	nanotechnology
CEET	Abdel-Motaleb et al.	Center for Intelligent Devices & Sensors Networks	STEM research
CEET, CLAS	Basu, Gupta, & Marcellus	A Core for Reliability Engineering & Accelerated Testing	STEM research
CEET, CLAS	Datta, Karonis, Gupta et al.	Multidisciplinary Center for Modeling, Simulation, and Computing in STEM	STEM research
CLAS	Blazey, et al.	Multidisciplinary Research Center Involving Particle Detection and Accelerator Tech.	STEM research
CLAS	Ege	New Program on "Information Technology"	STEM research
CLAS	Johns, et al.	Genomics & Bioinformatics Initiative	STEM research
CLAS	Krmenec & Young	NIU Geospatial Technologies Center	STEM research
CLAS	Luo, et al.	Center for Space Science Research & Education	STEM research
CLAS	Young, Schwantes, & Click	Advancing Geospatial & Geovisualization Technologies	STEM research
CLAS	Zhang	Advance Services Computing Research & Teaching at NIU toward a National Leadership	STEM research
CLAS	Zhou	A Multidisciplinary Cluster on Biological Image Informatics	STEM research

Concept Papers with a focus at the college/unit level

Unit	Author(s)	Title	Refer to:
CVPA	Gallagher	Fine Arts Fee	Academic Affairs
Alumni Relations	Marshall	Alumni Initiated Student Tutoring Programs	Alumni Relations
CEET	Song	Establishing a Ph.D. Program in Systems Engineering	CEET, VP Research

CLAS	Atkins & Hoffman	Smaller Class Sizes & Seminar Experiences for Ugrads in HIST	CLAS
CLAS	Bennardo, et al.	GIS Application Acquisition (Site License)	CLAS
CLAS	Day, et al.	Reduce Class Size for First-Year Comp	CLAS
CLAS	Jones	POLS Faculty Position within the NIU at Oxford Program	CLAS
CLAS	Lingham	Preparing for a Viable Actuarial Program	CLAS
CLAS	Radasanu & Jones	Supporting the Model United Nations Club	CLAS
CLAS	Streb	The Washington Center Scholarship Initiative	CLAS
CLAS	Unger	Scholarships for SE Asian Students	CLAS
CLAS	Ward	Government & Politics in Washington, D.C. Seminar	CLAS
CLAS	Jones	Travel Stipends for Prospective Graduate Students	CLAS, Grad School
CLAS	Worobec	Doctoral Candidates in the Humanities & Social Sciences	CLAS, Grad School
CLAS	Krmenec	Budgetary & Staff Support for Preparation & Distribution of Academic Dept. Newsletters	CLAS, Outreach
CLAS	Gabris	PhD in Public Admin	CLAS, VP Research
CLAS	Ledgerwood, et al.	Doctoral Program in ANTH Focusing on Engagement & Globalism	CLAS, VP Research
CLAS	Quinlan	Southeast Asia Publications partnership possibilities with NIU Press	CLAS, VP Research
CVPA	Beyer et al.	Arts Business	COB, CVPA
COE	Isley, et al.	Center for Research Competence	COE, Grad School
CLAS	Clymer, et al.	Teaching Loads	colleges
CVPA	Kowalski	Research and Artistry Support	CVPA
CVPA	Kowalski et al.	Specialized Faculty Position	CVPA
CVPA	Rollman	Fundraising Proposal	CVPA
CVPA	Sido	Curriculum Proposal	CVPA
CLAS	Barbe	Office Space	Finance & Facilities
CLAS	Bennett	Physical Improvements to Campus	Finance & Facilities
CLAS	Brown	Women in Computer Science	Finance & Facilities
CLAS	Hartmann	Improvement of the Exterior Environment of CLAS	Finance & Facilities
CLAS	Krmenec	Commitment to a Sustainable Campus Environment	Finance & Facilities
CLAS	Swanson	The Ecological University	Finance & Facilities
CLAS, Student Affairs	Lenczewski, Burlingame, & Lelinski	Environmental Sustainability & Education in the Residence Halls	Finance & Facilities
COE	Vavroch	Improving Communication & Interaction on the NIU Campus	Finance & Facilities
COE	Woodhouse	An Initiative for Moving NIU to a More Ecologically & Culturally Sustainable Institution	Finance & Facilities

CVPA	Beyer et al.	Construction of Fine Arts Center	Finance & Facilities
CVPA	Kafer, et al.	NIU Arts & Culture Facility	Finance & Facilities
HHS	Cosbey & Hillery	Merchandising Laboratory	Finance & Facilities
HHS	LaCursia, Conklin, & Lukaszuk	Health Educators Academy	HHS, Outreach
CLAS	Henry	Travel Funds for Students	International, VP Research
CLAS	Baker, et al.	SharePoint 2007 Upgrade	ITS
CVPA	Bauer	Using IP Videoconferencing to Propel NIU to a Position of Global Leadership	ITS
Outreach	Czerniak & Gorman	Easy & Secure Access to NIU's Computer Systems	ITS
Outreach	Czerniak & Krishnamurthi	Collaboration Systems	ITS
Outreach	Czerniak & Phillips	Campus-Wide Wireless Network	ITS
Outreach	Czerniak, et al.	Campus Printing and Copier Services	ITS
Outreach	Czerniak, et al.	Interactive Media Center	ITS
Outreach	Czerniak, Kuryliw, & Kraus	Completion & Upgrade of the NIUnet	ITS
Outreach	Whitelaw & O'Brien	Improve the Accessibility and Usability of NIU's Website	ITS
Libraries	VandeCreek, et al.	The Northern Digital Collaboratory	Library
Outreach	Kaplan	Growth Model for Off-Campus Degree & Credit Programming	Outreach
Outreach	Magara, Gage, Singh, & Kuhar	NIU Campus Marketing Communications Council	Outreach
CLAS	Miller & Blair	Review of the Allocation of Indirect Costs	Provost, VP Research